

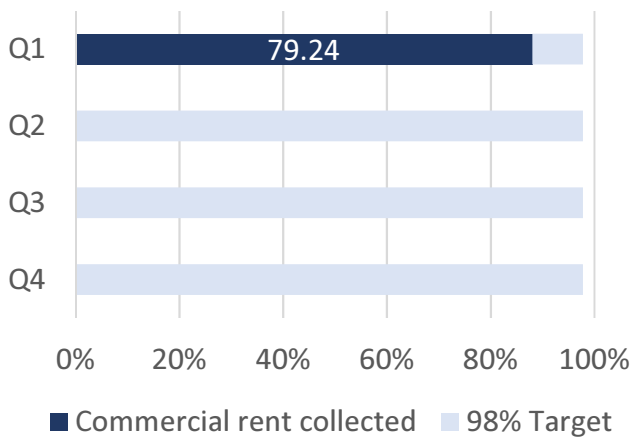
Chamberlain's

21/22 Scorecard

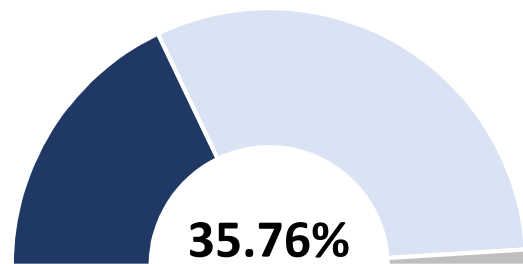
At the end of quarter 1, Departmental performance has reached or exceeded the target for most indicators. Below target performance can be explained by the impact of CV19 in all cases and is documented in divisional quarterly updates to the relevant Sub-Committees.

Departmental performance at end of quarter 1

Commercial rent collected

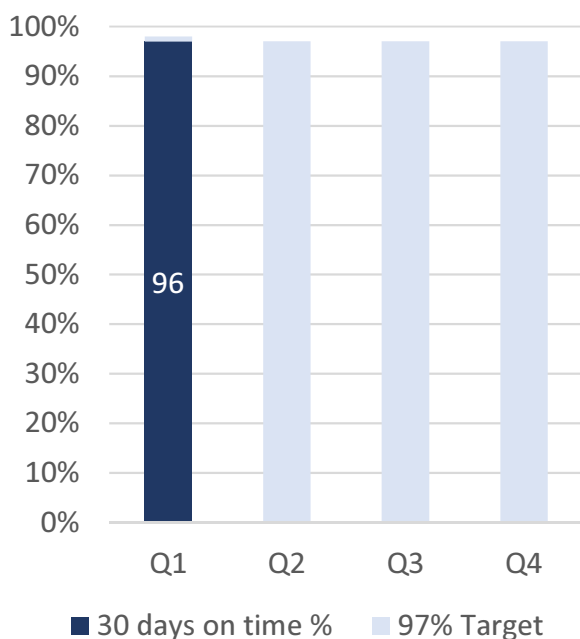


Business Rates collected



Target for Q1 is 28% full year target is 98%

30 day invoices paid on time



10 day invoices paid on time

