

Committee(s)	Dated:
Barbican Finance & Risk Committee Barbican Centre Board	6 September 2021 22 September 2021
Subject: Barbican Centre Environmental Sustainability Strategy	Public
Which outcomes in the City Corporation's Corporate Plan does this proposal aim to impact directly?	2,4,5,11,12
Does this proposal require extra revenue and/or capital spending?	N
If so, how much?	N/A
What is the source of Funding?	N/A
Has this Funding Source been agreed with the Chamberlain's Department?	N/A
Report of: Director of Operations & Buildings	For Decision
Report author: Charlotte Lythgoe, Continual Improvement Manager – Sustainability	

Summary

1. Climate Change is gaining ever-increasing prominence in the media and we are noticing an ever-increasing enthusiasm from staff for positive action to reduce our environmental impact. Environmental considerations are gaining ever higher prominence within the Arts sector and this has, for a number of years, been an area championed by Arts Council England. Our business events team are also seeing a keen appetite from potential clients to make sustainable choices such as a venue for their event.
2. Over recent years the Barbican Centre's teams have been working ever more closely with colleagues at the City of London Corporation (CoL) to deliver our shared ambitions of substantially reducing our environmental impacts. This collaboration has resulted in many successful initiatives and in recognition of our efforts we have, over the last few years, won a number of awards for our sustainability practices including achieving certification to Julie's Bicycle Creative Green standard at a four out of five star level.
3. To respond to CoL's new and ambitious Climate Action Strategy and increased public and sectoral interest in environmental sustainability we have written a comprehensive sustainability strategy for the Barbican Centre. Not only will this new strategy ensure success in delivering targets, it will enable us to ensure systems are developed to demonstrate continual improvement in order to place the Barbican in a leadership role within our sector, and beyond.

Recommendation

- That the Committee approve the Barbican Centre's Environmental Sustainability Strategy 2021 – 2027.

Main Report

1. We continue to work with CoL teams and this collaboration, over the years, has meant that we have made major strides in reducing our environmental impact - as examples we now procure 100% renewable electricity and send zero to landfill.
2. We persist in working on our energy reduction plans, we now have better control and understanding of the systems and reporting data and over the years our equipment has been serviced and repaired, addressing many historic issues and giving us the opportunity to measure and manage in a more professional way. We continue to make improvements such as enhancing awareness activity, upgrading lighting in certain areas of the Barbican to LED and the introduction of Computer Aided Facilities Management System (CAFM) to ensure Planned Preventative Maintenance (PPM) programmes. We continue to work with the City Surveyor and Chamberlain to ensure progress in this area.
3. We are also delighted, as a result of our collaboration with CoL, that we have been awarded over £3m to upgrade our lighting, heating, ventilation and controls through the Public Sector Decarbonisation Scheme.
4. Now, in light of increasing public awareness and to reach the ambitious targets set out in the City of London's Climate action strategy, it has come time to significantly step up our approach. In order to respond to this we have created a brand new environmental sustainability strategy for the Barbican Centre to ensure that we are well placed to achieve Net-Zero emissions on our Scope 1 & 2 emissions by 2027 and our Scope 3 emissions by 2040.
5. This strategy was written in line with best practice and with close reference to the City of London's relevant strategies such as Climate Action and Responsible Business to ensure alignment with CoL aims and objectives. We have consulted widely through our workforce, both formally and informally, at all levels and with relevant colleagues at CoL, with whom we will continue to work closely.
6. This strategy runs until 2027 and the focus for the period until then is to ensure Net-Zero on our Scope 1 & 2 emissions. This period will also see us working with our teams, CoL colleagues, our value chain and other experts (such as Julie's Bicycle) to ensure frameworks are in place to enable us to reach the Scope 3 target of Net Zero by 2040. This strategy will be accompanied by a live action plan and both will be overseen by our Sustainability Steering group, reporting on to management team, at least annually or more frequently should there be any material changes or major issues.
7. This strategy is designed to be a live document, this and the associated action plan, will be reviewed annually by the Barbican's management teams and will be updated in light of any changes, with a full revision in 2027. Any material changes to the strategy which are identified during the review process will be

bought back to this committee. The full strategy document is included at Appendix 1.

Appendix:

- Appendix 1 - Barbican Centre Environmental Sustainability Strategy

Contact:

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