

Appendix 3 City Fund Risk Based Scoring Matrix

Criteria	Health, Safety & Security	COL Reputational	Sustainability & Equality	Asset performance	Client Feedback	
Criteria weighting	5	4	5	5	2	
Description	<p>1 To what extent is the COL exposed to risk if project not undertaken in this programme</p> <p>2 Is the project required to meet a statutory compliance standard (e.g. Reservoir Act)</p> <p>3 Is the project required to meet the equivalent of a highways agency standard (structural integrity)</p>	<p>1 To what extent is the COL reputation tarnished or risked if the project is not undertaken in this programme</p> <p>2 How does the proposed work maintain or protect the heritage of the property or its local standing</p>	<p>To what extent does the specific project contribute towards Sustainability and Equality in accordance with the Climate Action Strategy and Equalities Act</p>	<p>What impact will sudden unexpected failure of the asset have on the COL to deliver its front line services</p>	<p>1 Is the project of sufficient importance to the occupying department that they consider it meritorious from a front line service delivery perspective</p> <p>2 Is their Member or committee or other interests that have not been taken into account</p>	
Note	<p>Any immediate high risk should be dealt with using LR budgets</p> <p>Although technically a whole building is protected under a listing - there are key features or attributes that led to its listing status</p> <p>Reference made to the Climate Action Strategy and Equalities, Inclusion and Diversity Policies</p>				<p>1 The evidence should be demonstrable not hearsay. NB its not sufficient to indicate a broad support for all projects</p> <p>2 Client feedback may in some cases result in the project being deleted or deferred</p>	
RATING SCALE	0					
	1	<p>No H&S implications</p>	<p>1 No reputational impact</p> <p>2 Non public support space, temporary use, underutilised or</p> <p>3 Not listed, General operational building, staff welfare or</p> <p>4 Listed (any grade) but project not relevant to listing status</p>	<p>1 No impact on Sustainability</p> <p>2 No impact on Equality</p>	<p>Failure will have little or no impact on front line service delivery</p>	<p>The occupying department has not identified this project as a priority</p>
	3	<p>1 Where works are considered industry best practice</p> <p>2 Where works have been recommended in a Fire Risk Assessment</p>	<p>Isolated service user /stakeholder complaints contained within business unit</p>	<p>1 Where the project will improve Energy Efficiency and Sustainability</p> <p>2 Where works are required to cover provision of welfare facilities for Members of the public generally</p>	<p>1 Failure will have minor impact on service delivery, typically up to 1 day</p> <p>2 unexpected failure unaffordable against local risk budget</p>	<p>1 The Head of Service has identified this project as key to their service delivery</p> <p>2 There were other relevant factors that were not available to the evaluation team</p>
	5	<p>There is deemed to be a valid and current health and safety risk and that risk is likely to increase disproportionately if works are not undertaken within a reasonable time frame (say within 18 months).</p>	<p>Adverse local media coverage, multiple service user & stakeholder complaints but with careful handling it can be managed</p>	<p>1 Where the project will significantly improve energy efficiency and sustainability</p> <p>2 Where works are needed to facilities that are relied upon by a protected group in a general purpose building such as public car park</p>	<p>1 Service disruption 2-5 days</p> <p>2 Repeated failure of the asset - repairs proved unsuccessful.</p> <p>3 Beyond economic repair</p> <p>4 There is no viable long term workaround solution</p>	<p>1 A Consultative Committee has expressed its wish that the project be considered of more importance than others</p> <p>2 A Chief Officer has expressed a wish that the project be considered as more important than others</p>
	7	<p>1 Where failure to provide might negate insurance cover</p> <p>2 Required to maintain to the equivalent of a highways agency standard</p>	<p>1 Adverse national media coverage 1-3 days</p> <p>2 Grade 2 or 2*, Conservation area or of national importance</p>	<p>1 Project will assist with delivering the Climate Action Strategy</p> <p>2 Where works are needed to facilities that are specifically provided for a protected group such as primary school, medical centre and Children's Library</p>	<p>Service Disruption > 1week to 4 weeks</p>	<p>A Member or Service Committee has expressed a wish that the project be given priority over others</p>
	9	<p>1 Required to provide to comply with statutory requirements</p> <p>2 Where failure to provide could have effect on wider populous</p>	<p>1 National publicity more than 3 days . Possible resignation of A Member or chief Officer</p> <p>2 Scheduled Ancient Monument, Grade 1, National Importance</p> <p>3 Required as a result of Court case</p>	<p>1 Project is mandated by Law</p> <p>2 Where failure to provide could have effect on wider populous</p>	<p>Service disruption > 4 weeks.</p>	<p>1 CASC has expressed their wish that the project be included as a priority list project (above the line)</p> <p>2 A Senior Grand Committee has expressed a wish that the project be included a priority list project (above the line)</p>

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				Health, Safety & Security*	COL Reputational	Sustainability & Equality	Asset performance	Client Feedback			
Property	Location	Project Title	Budget cost	Score	Score	Score	Score	Score	Total	Cumulative	
Barbican Centre	Barbican Centre	Replace Radio System - essential to coordinating emergency evacuations	250,000	9	5	3	7	1	117	£250,000	
Barbican Centre	Barbican Centre	Barbican Centre suspended ceilings remedial following stat inspections	250,000	7	9	3	7	1	123	£500,000	
Central Criminal Court	General	POWER REWIRE	240,000	7	5	7	5	1	117	£740,000	
Barbican Centre	Barbican Centre	Barbican Centre CSPR and Theatre: Calorifiers and Immersion Heater	200,000	7	5	7	5	1	117	£940,000	
Barbican Centre	Barbican Centre	Barbican Theatre: replace failed/life expired wireless comms	50,000	7	5	1	9	1	107	£990,000	
Barbican Centre	Barbican Centre	Barbican Theatre: replace paging and show relay wiring distribution	40,000	7	5	1	9	1	107	£1,030,000	
Barbican Centre	Barbican Centre	Fire Alarm Upgrades (Fire Safety)	105,000	7	7	1	7	1	105	£1,135,000	
Barbican Centre	Barbican Centre	Electrical Infrastructure (Fire Safety)	210,000	7	7	1	7	1	105	£1,345,000	
Central Criminal Court	General	BOILER INSURANCE INSPECTION (MINOR)	30,000	7	1	7	5	1	101	£1,375,000	
Barbican Centre	Barbican Centre	Replace emergency lighting back up batteries	120,000	7	5	1	7	1	97	£1,495,000	
Barbican Centre	Barbican Centre	Barbican Restaurants: improve air extraction in wash-up areas	50,000	7	7	1	5	1	95	£1,545,000	
Barbican Centre	Barbican Centre	Redecoration of the Host changing rooms	25,000	7	3	3	5	1	89	£1,570,000	
Footbridges	Bastion House London Wall Footbridge (33/W04)	MAJOR CONCRETE CLADDING OVERHAUL	45,000	7	5	1	5	1	87	£1,615,000	
Footbridges	Bastion House London Wall Footbridge (33/W04)	FOOTBRIDGE RE-WATERPROOFING	40,000	7	5	1	5	1	87	£1,655,000	
Footbridges	Basinghall Street Footbridge (33/W05)	FOOTBRIDGE RESURFACING (COMPLETE)	20,000	7	5	1	5	1	87	£1,675,000	
Footbridges	Basinghall Street Footbridge (33/W05)	FOOTBRIDGE RE-WATERPROOFING	25,000	7	5	1	5	1	87	£1,700,000	
Footbridges	Basinghall Street Footbridge (33/W05)	PARAPETS PAINTING	20,000	7	5	1	5	1	87	£1,720,000	
Footbridges	Moor Lane South Footbridge (33/W08)	MAJOR CONCRETE CLADDING OVERHAUL	40,000	7	5	1	5	1	87	£1,760,000	
Footbridges	Mondial House Upper Thames Street Footbridge (33/W18)	FOOTBRIDGE RESURFACING (ANTI-SLIP)	100,000	7	5	1	5	1	87	£1,860,000	
Footbridges	Mondial House Upper Thames Street Footbridge (33/W18)	FOOTBRIDGE RE-WATERPROOFING	25,000	7	5	1	5	1	87	£1,885,000	
Footbridges	Mondial House Upper Thames Street Footbridge (33/W18)	PARAPETS PAINTING	50,000	7	5	1	5	1	87	£1,935,000	
Footbridges	St Magnus House Lower Thames Street Footbridge (33/W21)	FOOTBRIDGE RE-WATERPROOFING	25,000	7	5	1	5	1	87	£1,960,000	
Footbridges	St Magnus House Lower Thames Street Footbridge (33/W21)	STRUCTURAL PAINTING	15,000	7	5	1	5	1	87	£1,975,000	
Pedestrian Subways	Mansion House Pedestrian Subway (33/S04)	WATERPROOFING/WATER INGRESS	150,000	7	5	1	5	1	87	£2,125,000	
Pedestrian Subways	Mansion House Pedestrian Subway (33/S04)	STRUCTURAL PAINTING	25,000	7	5	1	5	1	87	£2,150,000	
Retaining Walls & Car Park Structures	Lambeth Hill Retaining Wall (33/R07)	RAILINGS PAINTING	15,000	7	5	1	5	1	87	£2,165,000	
Retaining Walls & Car Park Structures	Queenhithe River Thames Wall (33/TW01/03)	CONCRETE OVERHAUL	15,000	7	5	1	5	1	87	£2,180,000	
Retaining Walls & Car Park Structures	Queenhithe River Thames Wall (33/TW01/03)	MASONRY OVERHAUL	25,000	7	5	1	5	1	87	£2,205,000	
Retaining Walls & Car Park Structures	Limeburner Retaining Wall (33/R08)	RAILINGS PAINTING	15,000	7	5	1	5	1	87	£2,220,000	
Bridges	Holborn Viaduct Bridge Over Thameslink	BRICK REPAIRS & POINTING - ABUTMENT	55,000	7	3	1	5	1	79	£2,275,000	
Bridges	Charterhouse Street over Railtrack	BRICK REPAIRS & REPOINTING	65,000	7	3	1	5	1	79	£2,340,000	
Bridges	Charterhouse Street over Thameslink	BRICK REPAIRS & REPOINTING	65,000	7	3	1	5	1	79	£2,405,000	
Bridges	St Botolph Bridge	BRICK REPAIRS & REPOINTING	30,000	7	3	1	5	1	79	£2,435,000	
Bridges	Charterhouse Street Road Bridge	MINOR STRUCTURAL PAINTING	86,000	7	3	1	5	1	79	£2,521,000	
Car Parks	Baynard House Car Park	LIFT REFURBISHMENT	15,000	7	3	1	5	1	79	£2,536,000	
Car Parks	Minories Car Park	LIFT (NE) REFURBISHMENT	75,000	7	3	1	5	1	79	£2,611,000	
Car Parks	Minories Car Park	LIFT (SW) REFURBISHMENT	75,000	7	3	1	5	1	79	£2,686,000	
Libraries, Archives & Guildhall Art Gallery	LMA	LIFT A REFURBISHMENT (PASSENGER/GOODS) (MAIN ENTRANCE)	40,000	7	3	1	5	1	79	£2,726,000	
Libraries, Archives & Guildhall Art Gallery	LMA	LIFT B REFURBISHMENT (PASSENGER/GOODS) (NORTH EAST BUILDING)	15,000	7	3	1	5	1	79	£2,741,000	
Libraries, Archives & Guildhall Art Gallery	LMA	LIFT C REFURBISHMENT (PASSENGER/GOODS) (REAR OF BUILDING)	20,000	7	3	1	5	1	79	£2,761,000	
Libraries, Archives & Guildhall Art Gallery	LMA	LIFT D REFURBISHMENT (PASSENGER/GOODS) (LOADING BAY)	40,000	7	3	1	5	1	79	£2,801,000	
Libraries, Archives & Guildhall Art Gallery	LMA	LIFT E REFURBISHMENT (PASSENGER/GOODS) (NEW EXTENSION)	20,000	7	3	1	5	1	79	£2,821,000	
Libraries, Archives & Guildhall Art Gallery	Shoe Lane Library	LIFT No. 1 REFURBISHMENT	15,000	7	3	1	5	1	79	£2,836,000	

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Libraries, Archives & Guildhall Art Gallery	Shoe Lane Library	LIFT No. 2 REFURBISHMENT	15,000	7	3	1	5	1	79	£2,851,000
Public Lifts	Atlantic House	LIFT REFURBISHMENT	25,000	7	3	1	5	1	79	£2,876,000
Public Lifts	Little Britain	LIFT REFURBISHMENT	95,000	7	3	1	5	1	79	£2,971,000
Public Lifts	1 London Wall Eastern Pavilion	LIFT REFURBISHMENT	20,000	7	3	1	5	1	79	£2,991,000
Public Lifts	1 London Wall Western Pavilion Down Escalator	ESCALATOR REFURBISHMENT	150,000	7	3	1	5	1	79	£3,141,000
Public Lifts	1 London Wall Western Pavilion Up Escalator	ESCALATOR REFURBISHMENT	150,000	7	3	1	5	1	79	£3,291,000
Public Lifts	Pilgrim Street	LIFT REFURBISHMENT	60,000	7	3	1	5	1	79	£3,351,000
Walbrook Wharf	Phase 1	LIFT No. PGL1 REFURBISHMENT (FOYER)	25,000	7	3	1	5	1	79	£3,376,000
Barbican Centre	Barbican Centre	Replacement of fire shutters and back up batteries/chargers (1st Phase)	250,000	7	3	1	5	1	79	£3,626,000
Barbican Centre	Barbican Centre	Conservatory: Drainage clear out and gully cutting	20,000	7	5	3	1	1	77	£3,646,000
Barbican Centre	Barbican Centre	Concert Hall Stage Access - Automated Steps SL and SR	80,000	6	7	7	7	1	130	£3,726,000
Public Lifts	General	REPLACEMENT/INSTALLATION GSM/AUTO DIALLER UNITS (VARIOUS LIFTS/ESCALATORS)	55,000	6	5	7	5	1	112	£3,781,000
Barbican Centre	Barbican Centre	Garden Room: H&S works to and replacement of perished glazing panels and rotten window bars	155,000	6	5	7	5	1	107	£3,936,000
Central Criminal Courts	General	FABRIC CONDITION SURVEY FOR FORWARD MAINTENANCE PLAN	120,000	6	5	5	5	1	102	£4,056,000
Central Criminal Court	South Wing	ACCESS CONTROL - POD OVERHAUL	180,000	6	5	5	5	1	102	£4,236,000
Lending Libraries	Lending Libraries	FABRIC CONDITION SURVEY FOR FORWARD MAINTENANCE PLAN	30,000	6	5	5	5	1	102	£4,266,000
Mayor's & CoL Court	Mayor's & CoL Court	FABRIC CONDITION SURVEY FOR FORWARD MAINTENANCE PLAN	15,000	6	5	5	5	1	102	£4,281,000
Walbrook Wharf	General	FABRIC CONDITION SURVEY FOR FORWARD MAINTENANCE PLAN	25,000	6	5	5	5	1	102	£4,306,000
Open Spaces (City)	General	CONDITION SURVEY (PAVED AREAS - GARDEN & CHURCHYARD)	15,000	6	5	5	5	1	102	£4,321,000
Barbican Centre	Barbican Centre	Barbican Theatre: replacement of damaged auditorium carpet	70,000	6	5	3	5	1	92	£4,391,000
Barbican Centre	Barbican Centre	Replace fire/emergency evacuation signage (Fire Safety)	55,000	6	5	3	5	1	92	£4,446,000
Open Spaces (City)	General	QUINQUENNIAL INSPECTIONS	25,000	6	7	1	5	1	90	£4,471,000
Open Spaces (City)	General	STATUARY CONSERVATION (290)	15,000	6	7	1	5	1	90	£4,486,000
City Scheduled Monuments	City Wall	CONSERVATION WORKS	40,000	6	7	1	5	1	90	£4,526,000
Barbican Centre	Barbican Centre	Conservatory H&S Works: statutory load testing/survey, terrapin area and tethering	40,000	6	7	1	5	1	90	£4,566,000
Various	General	SPECIAL STRUCTURES INSPECTIONS	50,000	6	5	1	5	1	77	£4,616,000
Dock Offices	Denton	FIRE ALARM REPLACEMENT	15,000	6	3	1	5	1	74	£4,631,000
Libraries, Archives & Guildhall Art Gallery	LMA	SMOKE DETECTORS REPLACEMENT (EXTENSION)	15,000	6	3	1	5	1	74	£4,646,000
Walbrook Wharf	General	CRADLE REFURBISHMENT	20,000	6	1	1	5	1	66	£4,666,000
CoL Cemetery & Crematorium	General	FABRIC CONDITION SURVEY FOR FORWARD MAINTENANCE PLAN	30,000	4	5	5	5	1	92	
Car Parks	Tower Place Car & Coach Park	MECHANICAL VENTILATION CONTROLS REPLACEMENT	15,000	4	1	3	5	1	66	
Car Parks	Tower Place Car & Coach Park	MECHANICAL VENTILATION SYSTEMS CLEANING/INSPECTION	30,000	4	1	3	5	1	66	
Dock Offices	Denton	CCTV REPLACEMENT	25,000	4	3	1	5	1	64	
City Scheduled Monuments	Fort Gate House Viewing Chamber	CCTV REPLACEMENT	15,000	4	1	1	5	1	56	
Open Spaces (City)	General	PAVED AREAS (GARDEN & CHURCHYARD)	50,000	4	5	5	5	1	92	
Open Spaces (City)	General	CONSERVATION OF BOUNDARY WALLS/RAILINGS	75,000	4	5	5	5	1	92	
Barbican Centre	Barbican Centre	Concert Hall: Stage Surface Replacement	250,000	4	5	3	3	1	72	
Barbican Centre	Barbican Centre	Concert Hall: Accessibility Dressing Rooms and Toilets and refurbishment DR8-20	250,000	4	7	7	5	1	110	
Barbican Centre	Barbican Centre	Catering Block: repairs to Catering stairs (all levels including roadway)	40,000	4	7	3	7	1	100	
Car Parks	Tower Place Car & Coach Park	FLOOR MARKING & REPAINTING	75,000	4	3	3	5	1	74	
Car Parks	Tower Place Car & Coach Park	ROAD MARKINGS REPAINTING	40,000	4	3	3	5	1	74	
CoL Cemetery & Crematorium	General	DRAINAGE SYSTEM REPLACEMENT (SOUTH GATE)	100,000	4	3	3	5	1	74	
Barbican Centre	Barbican Centre	Cinema 2 & 3: Resolve Foyer heating issues (duplicate)	150,000	4	5	7	7	1	117	
Central Criminal Court	South Wing	COURTS 5 TO 16 REFURBISHMENT (REMAINING COURTS)	100,000	4	5	7	5	1	102	
Central Criminal Court	South Wing	JUDGES AND JURY ROOM REFURBISHMENT (COURTS 5-16)	60,000	4	5	7	5	1	102	
Barbican Centre	Barbican Centre	Barbican Centre: Replacement of Heating Plant (primary and secondary pumps, circulation pumps)	200,000	4	5	7	5	1	107	
Barbican Centre	Barbican Centre	Barbican Theatre: Refurbishment of backstage toilets	180,000	4	7	3	7	1	100	
Barbican Centre	Barbican Centre	Concert Hall: Replace CSPR AHU housing and drainage	200,000	4	9	3	5	1	98	
Libraries, Archives & Guildhall Art Gallery	Guildhall Library	LANDLORDS LIGHTING & POWER REWIRE (REMAINING WORK)	85,000	4	3	7	5	1	99	
Barbican Centre	Barbican Centre	Cinema 1 and Associated Areas: Refurb/replace Heating & Ventilation Plant	200,000	4	3	7	5	1	99	
CoL Cemetery & Crematorium	Main Entrance/Gatehouse/Parking Area (0)	LIGHTS REPLACEMENT (FRONT WALL/PASSAGE)	30,000	4	5	5	5	1	92	
Open Spaces (City)	General	RAILINGS DECORATION	50,000	4	5	5	5	1	92	
Open Spaces (City)	General	RAILINGS OVERHAUL	60,000	4	5	5	5	1	92	
Barbican Centre	Barbican Centre	Toilet refurbishment	120,000	4	5	7	3	1	92	
Barbican Centre	Barbican Centre	Lighting & Small Power in the North, East and West Staircases	150,000	4	5	7	3	1	97	

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Barbican Centre	Barbican Centre	Concert Hall: Replacement Flying System Controller	60,000	4	7	1	7	1	90
Barbican Centre	Barbican Centre	Catering: Replace or refurbish the dumb waiter (Level -2 Kitchen, Restaurant Block, Garden Room Kitchen, Level 4 Conservatory Terrace)	250,000	4	1	3	9	1	86
Barbican Centre	Barbican Centre	Catering: Replace or refurbish Goods Lift (Level -2 Kitchen, Restaurant Block, Garden Room)	250,000	4	1	3	9	1	86
Barbican Centre	Barbican Centre	Repair Loading Bay C Ventilation	10,000	4	3	3	7	1	84
Barbican Centre	Barbican Centre	Barbican Theatre: Substage electrical and data infrastructure upgrade	100,000	4	5	3	5	1	82
Barbican Centre	Barbican Centre	Barbican Bars Office (Level -1 Catering Block): Resolve ventilation issues	50,000	4	3	7	1	1	79
CoL Cemetery & Crematorium	General	FOOTPATH OVERHAUL	15,000	4	5	1	5	1	72
Barbican Centre	Barbican Centre	Water Storage Tanks Replacement	80,000	4	5	1	5	1	72
Barbican Centre	Barbican Centre	Concert Hall Circle Balcony Redecoration	90,000	4	5	3	3	1	72
Barbican Centre	Barbican Centre	Concert Hall Circle Balcony Sand & Seal Woodblock Flooring	120,000	4	5	3	3	1	72
Car Parks	Baynard House Car Park	ROAD RESURFACING	200,000	4	5	1	3	1	62
Car Parks	London Wall Car Park	ROAD OVERHAUL/RESURFACING	15,000	4	5	1	3	1	62
Car Parks	Tower Place Car & Coach Park	ROAD OVERHAUL/RESURFACING	15,000	4	5	1	3	1	62
CoL Cemetery & Crematorium	General	ROAD RESURFACING	100,000	4	5	1	3	1	62
CoL Cemetery & Crematorium	Flower Display Area Pond Old Crematorium (24)	PAVING REPLACEMENT	15,000	4	5	1	3	1	62
CoL Cemetery & Crematorium	Main Entrance/Gatehouse/Parking Area (0)	PARKING AREA SETTS/PAVING OVERHAUL	20,000	4	5	1	3	1	62
Barbican Centre	Barbican Centre	Barbican Centre: Replace Chilled Water Pumps (2 & 3)	180,000	3	7	7	7	1	115
Barbican Centre	Barbican Centre	Replace circulation pumps (CSPR P37, P42, P45, P48, Theatre P26, NAS P1, P3)	100,000	3	5	7	5	1	97
Public Conveniences	Paternoster PC	LANDLORDS LIGHTING & POWER REWIRE	25,000	3	5	5	5	1	87
Public Conveniences	Paternoster PC	MECHANICAL PIPE SYSTEMS REPLACEMENT/OVERHAUL	25,000	3	5	5	5	1	87
Public Conveniences	Paternoster PC	MECHANICAL VENTILATION SYSTEMS REPLACEMENT	20,000	3	5	5	5	1	87
Public Conveniences	Tower Place PC	LANDLORDS LIGHTING & POWER REWIRE	30,000	3	5	5	5	1	87
Public Conveniences	Tower Place PC	MECHANICAL PIPE SYSTEMS REPLACEMENT	40,000	3	5	5	5	1	87
Public Conveniences	Tower Place PC	MECHANICAL VENTILATION SYSTEMS REPLACEMENT	30,000	3	5	5	5	1	87
City Scheduled Monuments	Fort Gate House Viewing Chamber	LANDLORDS LIGHTING & POWER REWIRE	15,000	3	5	5	5	1	87
Barbican Centre	Barbican Centre	Refurbishment of Music storage facilities on Level -3	10,000	3	5	3	7	1	87
Barbican Centre	Barbican Centre	Public Spaces: External Redecorations Including External Walkways	100,000	3	5	5	5	1	87
Barbican Centre	Barbican Centre	Concert Hall: Re-Roping Flying System	65,000	3	7	3	5	1	85
Barbican Centre	Barbican Centre	Level 4 Link Bridge Refurbishment	200,000	3	3	7	3	1	79
Libraries, Archives & Guildhall Art Gallery	Guildhall Library	PUMPING STATION UPGRADE (3 No. UNITS INCL. PUMPS)	25,000	3	5	3	5	1	77
Statues, Fountains & Plaques	Statues, Fountains & Plaques	ROUTINE WORKS TO STATUES (HIGHWAY)	55,000	3	7	1	5	1	75
CoL Cemetery & Crematorium	Catacombs (7)	ROOF REPLACEMENT (ASPHALT)	150,000	3	5	3	3	1	67
CoL Cemetery & Crematorium	The Church (4)	ROOF REPLACEMENT	150,000	3	5	3	3	1	67
CoL Cemetery & Crematorium	Workshop Store (16a)	ROOF REPLACEMENT (METAL DECKING)	30,000	3	5	3	3	1	67
CoL Cemetery & Crematorium	Fitters Workshop (16D)	ROOF REPLACEMENT (METAL DECKING)	15,000	3	5	3	3	1	67
CoL Cemetery & Crematorium	Staff Changing Facilities (15) / Foreman's Office	ROOF REPLACEMENT (COPPER SHEETING)	75,000	3	5	3	3	1	67
CoL Cemetery & Crematorium	Public Toilets Adj Church (25A)	ROOF REPLACEMENT	25,000	3	5	3	3	1	67
CoL Cemetery & Crematorium	St. Andrews Memorial (21)	STONE OVERHAUL/CLEANING	25,000	3	5	1	5	1	67
Public Conveniences	Paternoster PC	TOILET REFURBISHMENT	25,000	3	5	1	5	1	67
Public Conveniences	Tower Place PC	TOILET REFURBISHMENT	30,000	3	5	1	5	1	67
CoL Cemetery & Crematorium	The Cottage (8)	ROOF REPLACEMENT (FLAT) (GARAGE/CONSERVATORY)	15,000	3	3	3	3	1	59
CoL Cemetery & Crematorium	Main Entrance/Gatehouse/Parking Area (0)	ROOF REPLACEMENT (TILE)	20,000	3	3	3	3	1	59
CoL Cemetery & Crematorium	Shelters (27a)	ROOF REPLACEMENT (SHINGLE)	15,000	3	3	3	3	1	59
CoL Cemetery & Crematorium	Shelters (12No.)(27B)	ROOF REPLACEMENT (FELT TILES)	15,000	3	3	3	3	1	59
CoL Cemetery & Crematorium	Stable Block(9)	ROOF STRUCTURAL SURVEY AND REMEDIAL WORK	15,000	3	3	3	3	1	59
CoL Cemetery & Crematorium	Gardeners Store (22)	ROOF REPLACEMENT (FELT)	15,000	3	3	3	3	1	59
CoL Cemetery & Crematorium	Store, Vehicle Shed(18)	ROOF REPLACEMENT (CORRUGATED SHEETS)	25,000	3	3	3	3	1	59
Central Criminal Courts	North Building	FLOORING RESURFACING ((CONCRETE) (BASEMENT & SUB BASEMENT))	40,000	3	3	1	5	1	59
City Information Centre, St. Pauls Churchyard	City Information Centre, St. Pauls Churchyard	FLOORING REPLACEMENT ((TILE) (PUBLIC AREA))	25,000	3	3	1	5	1	59
Mayor's & CoL Court	Mayor's & CoL Court	FLOORING REPLACEMENT	40,000	3	3	1	5	1	59
Open Spaces (City)	Gardeners Depot, Castle Baynard St	MECHANICAL PIPE SYSTEMS REPLACEMENT	15,000	3	3	1	5	1	59

Appendix 3 City Fund Risk Based Scoring Matrix

			Criteria	Health, Safety & Security	COL Reputational	Sustainability & Equality	Asset performance	Client Feedback	
			Criteria weighting	5	4	5	5	2	
Central Criminal Court	North Building	MALE CHANGING ROOM REFURBISHMENT - 2ND FLOOR NORTH WING							
			50,000	3	3	1	5	1	59
Mayor's & CoL Court	Mayor's & CoL Court	COURT PA & INDUCTION LOOPS REPLACEMENT (x 3)	25,000	1	5	7	5	1	87
Markets & Consumer Services	Animal Reception Centre	CONTROLS REPLACEMENT	50,000	1	5	7	5	1	87
Markets & Consumer Services	Animal Reception Centre	SPLIT UNITS REPLACEMENT	15,000	1	5	7	5	1	87
CoL Cemetery & Crematorium	Office Block (3)	LUMINAIRES REPLACEMENT	50,000	1	3	7	5	1	79
CoL Cemetery & Crematorium	Office Block (3)	DHWS - BOILER REPLACEMENT (2 No.)	40,000	1	3	7	5	1	79
CoL Cemetery & Crematorium	Office Block (3)	DHWS - FLUE REPLACEMENT	15,000	1	3	7	5	1	79
CoL Cemetery & Crematorium	Workshops Buildings General (16)	SPACE HEATING - DISTRIBUTION PIPEWORK REPLACEMENT	25,000	1	3	7	5	1	79
CoL Cemetery & Crematorium	Staff Changing Facilities (15) / Foreman's Office	CENTRAL HEATING SYSTEM REPLACEMENT	20,000	1	3	7	5	1	79
CoL Cemetery & Crematorium	1-4 The Terrace (12)	BOILER REPLACEMENT (4 No.) (INC TANK REMOVAL/CONVERT TO MAINS)	50,000	1	3	7	5	1	79
CoL Cemetery & Crematorium	1-4 The Terrace (12)	RADIATORS REPLACEMENT	15,000	1	3	7	5	1	79
CoL Cemetery & Crematorium	Superintendent's House, Aldersbook Road (13)	BOILER REPLACEMENT (INC TANK REMOVAL/CONVERT TO MAINS)	15,000	1	3	7	5	1	79
CoL Cemetery & Crematorium	Superintendent's House, Aldersbook Road (13)	RADIATORS REPLACEMENT	15,000	1	3	7	5	1	79
City Information Centre, St. Pauls Churchyard	City Information Centre, St. Pauls Churchyard	AHU REPLACEMENT (3 UNITS)	45,000	1	3	7	5	1	79
Dock Offices	Denton	HEAT SOURCE - BOILER REPLACEMENT	15,000	1	3	7	5	1	79
Libraries, Archives & Guildhall Art Gallery	Guildhall Library	LIGHTING REPLACEMENT - 1ST PHASE	75,000	1	3	7	5	1	79
Libraries, Archives & Guildhall Art Gallery	LMA	HEATING SYSTEM SURVEY	40,000	1	3	7	5	1	79
Walbrook Wharf	Phase 1	LIGHTING REPLACEMENT	75,000	1	3	7	5	1	79
CoL Cemetery & Crematorium	Public Toilets Adj Chapel (25D)	INTERNAL REFURBISHMENT	20,000	1	5	5	5	1	77
Walbrook Wharf	Phase 2 (New Office Building)	REFUGE/DISABLED ALARMS REPLACEMENT	25,000	1	3	7	3	1	69
CoL Cemetery & Crematorium	The Cottage (8)	WINDOWS REPLACEMENT	25,000	1	3	7	3	1	69
CoL Cemetery & Crematorium	1-4 The Terrace (12)	WINDOWS REPLACEMENT	75,000	1	3	7	3	1	69
Walbrook Wharf	Phase 2 (New Office Building)	LIGHTING CONTROLS REPLACEMENT	75,000	1	3	7	3	1	69
CoL Cemetery & Crematorium	General	FLOODLIGHTING REPLACEMENT	25,000	1	5	3	3	1	57
Libraries, Archives & Guildhall Art Gallery	Barbican Library	CARPET REPLACEMENT (MAIN AREA)	50,000	1	5	1	5	1	57
Libraries, Archives & Guildhall Art Gallery	Guildhall Library	CARPET REPLACEMENT (PUBLIC AREAS)	45,000	1	5	1	5	1	57
Walbrook Wharf	Phase 1	SECURITY AND RECEPTION AREA REFURBISHMENT	100,000	1	5	1	5	1	57
Car Parks	Baynard House Car Park	DOORS REPLACEMENT (INTERNAL)	30,000	1	1	5	3	1	51
CoL Cemetery & Crematorium	Trad Crematorium (Was Known As Old Crem)	DHWS - POINT OF USE ELECTRIC WATER HEATER REPLACEMENT	15,000	1	1	5	3	1	51
Markets & Consumer Services	Animal Reception Centre	COLD WATER BOOSTER SET REPLACEMENT	15,000	1	3	3	3	1	49
CoL Cemetery & Crematorium	Workshops Buildings General (16)	LOCAL EXHAUST VENTILATION REPLACEMENT	30,000	1	3	1	5	1	49
CoL Cemetery & Crematorium	The Cottage (8)	CONSERVATORY REPLACEMENT	50,000	1	3	3	3	1	49
Libraries, Archives & Guildhall Art Gallery	Barbican Library	TOILET REFURBISHMENT	30,000	1	3	1	5	1	49
Libraries, Archives & Guildhall Art Gallery	Barbican Library	WINDOW BLINDS REPLACEMENT	15,000	1	3	1	5	1	49
Walbrook Wharf	Phase 1	DOORS REPLACEMENT (EXTERNAL FACING)	45,000	1	3	3	3	1	49
Walbrook Wharf	Phase 1	DOORS REPLACEMENT (INTERNAL)	45,000	1	3	3	3	1	49
Walbrook Wharf	Phase 2 (New Office Building)	VRV UNITS REPLACEMENT (TWO FLOORS)	85,000	1	3	1	5	1	49
Walbrook Wharf	Phase 3 (Old Building)	EXTERNAL DOORS AND SHUTTERS REPLACEMENT	180,000	1	3	3	3	1	49
Walbrook Wharf	Phase 3 (Old Building)	INTERNAL DOORS REPLACEMENT	15,000	1	3	3	3	1	49
Walbrook Wharf	Phase 3 (Old Building)	INTERNAL SLIDING SHUTTERS REPLACEMENT	150,000	1	3	3	3	1	49
Car Parks	Baynard House Car Park	SIGNAGE REPLACEMENT	15,000	1	5	1	3	1	47
Car Parks	London Wall Car Park	SIGNAGE REPLACEMENT	15,000	1	5	1	3	1	47
Car Parks	Minories Car Park	SIGNAGE REPLACEMENT	15,000	1	5	1	3	1	47
Car Parks	Tower Place Car & Coach Park	SIGNAGE REPLACEMENT	15,000	1	5	1	3	1	47
CoL Cemetery & Crematorium	Modern Crematorium (11)	CURTAIN REPLACEMENT (CHAPELS)	40,000	1	5	1	3	1	47
Barbican Centre	Barbican Centre	Conservatory Irrigation	250,000	1	5	3	1	1	47
CoL Cemetery & Crematorium	Workshop Store (16a)	ROLLER SHUTTERS REPLACEMENT (4 No.)	15,000	1	1	1	5	1	41
Libraries, Archives & Guildhall Art Gallery	LMA	ROLLER SHUTTER REPLACEMENT	60,000	1	1	1	5	1	41
Markets & Consumer Services	Animal Reception Centre	INTERNAL DECORATIONS	15,000	1	3	1	3	1	39
Car Parks	Baynard House Car Park	TOILET REFURBISHMENT	30,000	1	3	1	3	1	39
CoL Cemetery & Crematorium	Modern Crematorium (11)	FLOORING REPLACEMENT (WAITING ROOMS)	15,000	1	3	1	3	1	39

Appendix 3 City Fund Risk Based Scoring Matrix

			Criteria	Health, Safety & Security	COL Reputational	Sustainability & Equality	Asset performance	Client Feedback	
			Criteria weighting	5	4	5	5	2	
CoL Cemetery & Crematorium	Modern Crematorium (11)	INTERNAL DECORATIONS	20,000	1	3	1	3	1	39
CoL Cemetery & Crematorium	Modern Crematorium (11)	INTERNAL DECORATIONS (CHAPELS)	15,000	1	3	1	3	1	39
CoL Cemetery & Crematorium	Office Block (3)	FLOORING REPLACEMENT	15,000	1	3	1	3	1	39
CoL Cemetery & Crematorium	Office Block (3)	KITCHEN REFURBISHMENT	15,000	1	3	1	3	1	39
CoL Cemetery & Crematorium	Office Block (3)	TOILET REFURBISHMENT (GROUND FLOOR)	25,000	1	3	1	3	1	39
CoL Cemetery & Crematorium	1-4 The Terrace (12)	KITCHEN REFURBISHMENT (2 No. PROPERTIES)	25,000	1	3	1	3	1	39
CoL Cemetery & Crematorium	Superintendent's House, Aldersbook Road (13)	BATHROOM REFURBISHMENT	15,000	1	3	1	3	1	39
CoL Cemetery & Crematorium	Superintendent's House, Aldersbook Road (13)	KITCHEN REFURBISHMENT	25,000	1	3	1	3	1	39
CoL Cemetery & Crematorium	Store, Vehicle Shed(18)	ROLLER SHUTTERS REPLACEMENT (MANUAL)	20,000	1	3	1	3	1	39
Walbrook Wharf	Salt Store	SALT DECAY REMEDIAL WORKS	20,000	1	3	1	3	1	39
CoL Cemetery & Crematorium	Trad Crematorium (Was Known As Old Crem)	EXTERNAL DECORATIONS	15,000	1	3	1	1	1	29
CoL Cemetery & Crematorium	Trad Crematorium (Was Known As Old Crem)	INTERNAL DECORATIONS	20,000	1	3	1	1	1	29
CoL Cemetery & Crematorium	The Church (4)	INTERNAL DECORATIONS	20,000	1	3	1	1	1	29
CoL Cemetery & Crematorium	Chapel (5)	INTERNAL DECORATIONS	15,000	1	3	1	1	1	29
CoL Cemetery & Crematorium	Office Block (3)	INTERNAL DECORATION	15,000	1	3	1	1	1	29
CoL Cemetery & Crematorium	1-4 The Terrace (12)	EXTERNAL DECORATIONS	15,000	1	3	1	1	1	29
CoL Cemetery & Crematorium	Haywood Centre (1)	INTERNAL DECORATIONS (GROUND FLOOR)	15,000	1	3	1	1	1	29
Central Criminal Courts	North Building	GENERAL DECORATION (LOWER GROUND FLOOR)	30,000	1	3	1	1	1	29
Dock Offices	Denton	KITCHEN REFURBISHMENT	15,000	1	3	1	1	1	29
Libraries, Archives & Guildhall Art Gallery	Guildhall Library	KITCHEN REFURBISHMENT	25,000	1	3	1	1	1	29
Libraries, Archives & Guildhall Art Gallery	LMA	EXTERNAL DECORATION (PHASE 1)	20,000	1	3	1	1	1	29
Libraries, Archives & Guildhall Art Gallery	LMA	EXTERNAL DECORATION (EXTENSION BLOCK)	40,000	1	3	1	1	1	29
Libraries, Archives & Guildhall Art Gallery	Shoe Lane Library	INTERNAL DECORATION (LIBRARY)	15,000	1	3	1	1	1	29
Open Spaces (City)	General	IMAGE BOARD REFURBISHMENT	15,000	1	3	1	1	1	29
Walbrook Wharf	Phase 1	FLOORING REPLACEMENT ((BASEMENT) (VINYL))	60,000	1	3	1	1	1	29
Walbrook Wharf	Phase 2 (New Office Building)	FLOORING REPLACEMENT (ALTRO VINYL)	15,000	1	3	1	1	1	29
Car Parks	London Wall Car Park	INTERNAL DECORATIONS (EAST END OF CAR PARK ONLY)	200,000	1	1	1	1	1	21
Car Parks	Tower Place Car & Coach Park	KIOSK REFURBISHMENT	40,000	1	1	1	1	1	21
CoL Cemetery & Crematorium	Modern Crematorium (11)	FLOOR CLEANING (TERAZZO) (SPECIALIST)	15,000	1	1	1	1	1	21
CoL Cemetery & Crematorium	Pond-Modern Crematorium (26A)	POND LINING REPLACEMENT	20,000	1	1	1	1	1	21
CoL Cemetery & Crematorium	Shelters (12No.)(27B)	EXTERNAL DECORATIONS	30,000	1	1	1	1	1	21
CoL Cemetery & Crematorium	Stable Block(9)	GARAGE DOORS OVERHAUL	15,000	1	1	1	1	1	21
Libraries, Archives & Guildhall Art Gallery	Guildhall Library	INTERNAL DECORATION (GENERAL)	20,000	1	1	1	1	1	21
Open Spaces (City)	Gardeners Depot, Castle Baynard St	INTERNAL DECORATIONS	15,000	1	1	1	1	1	21
Walbrook Wharf	Phase 2 (New Office Building)	CLADDING PAINTING INC. EXTERIOR DOORS (LUXALON RAIN SCREEN PANELS)	55,000	1	1	1	1	1	21
Total			13,541,000						