

Appendix 1: Progress update on Transport Strategy Delivery Plan Q3 2021/22

Note: The project RAG status reflects updated programme dates that have been revised due to COVID-19, rather than original programme dates, on projects where this is applicable.

Major Projects				
Project description	Start date	End date	Q3 RAG	Q3 Update (Oct – Dec)
<p>Bank Junction and surrounding streets 'All Change at Bank' Walking and public realm improvements</p>	2013/14	2022/23	R	The Gateway 5 report was approved at Committees in December. RAG status changed to Red due to funding concerns with current construction and energy market trends increasing costs and the proposed design likely to be more expensive to deliver. An Additional funding request for funding to cover the anticipated increase was also submitted. This has been agreed as a 'green project' through the Capital Bid process and is continuing through that approval process. Traffic orders are currently out for statutory consultation,
<p>Moorgate Crossrail Integration Walking improvements to junction and surrounding public realm (in conjunction with Crossrail)</p>	2019/20	2025	A	Meeting held with LB Islington to review options for Ropemaker Street junction. Additional traffic counts are required. Design options for Moorgate corridor have been prepared and initial pedestrian comfort level assessments have taken place. A design has been prepared for Finsbury Circus west but this has had to be placed on hold as area is required as a pit lane for next 15 months.

Major Projects				
Project description	Start date	End date	Q3 RAG	Q3 Update (Oct – Dec)
<p>St Paul's gyratory</p> <p>Traffic management measures to remove St Paul's gyratory system and Museum of London roundabout and associated public realm improvements.</p>	2013/14	2025	A	<p>Concept highway design work undertaken to accommodate the two potential developments to the north (London Wall West) and south (81 Newgate Street). Initial modelling undertaken. Issue Report to go to Feb Committee seeking agreement to incorporate 81 Newgate St into main project. Capital bid for whole project not agreed but a revised 2022/23 smaller bid to complete detailed scoping of the project is with Committees for consideration. Project on amber due to funding status.</p>
<p>Liverpool St Crossrail Integration</p> <p>Improvements to the public realm, and in particular the pedestrian environment, to accommodate the new Crossrail Station on Liverpool Street.</p>	2019/20	<p>Phase 1 – late 2020/21</p> <p>Phase 2 – mid 2022</p> <p>Phase 3- 2021/22</p>	G	<p>Phase 1 – remaining construction tasks and unspent funds to be transferred to Phase 2 (subject to Members' approval in Feb 22)</p> <p>Phase 2 - Officers are to recommend to members via an Issue Report in Feb 2022 that the footway extension on Old Broad Street north is not to be progressed at this time due to the costs and instead recommend that further additional measures are investigated that could improve provisions for people walking.</p> <p>Phase 3 – No change from previous. Work still on-going with stakeholders.</p>
<p>Fleet Street Area Healthy Streets Plan</p> <p>Traffic management study and improvement required for Fleet Street between Chancery Lane and Ludgate Circus</p>	2020/21	2022/23 (2025-2040)	G	<p>This project is due to be restarted at the end of January. Plans for engagement continue to be paused whilst the return to work is settling down, subject to this it is still our intention to initiate engagement by March 2022.</p>

Major Projects				
Project description	Start date	End date	Q3 RAG	Q3 Update (Oct – Dec)
(scheme development only, implementation beyond Delivery Plan period – 2025-2040)				
Pedestrian Priority Programme Series of street improvements to manage pedestrian priority, including traffic access restrictions and pavement widening	2021/22	2024/25	G	The G345 Report was approved in October. Stakeholder and Member engagement has been undertaken, TMAN from TfL approved, and the Experimental Traffic Orders for Phase 1 schemes have been advertised and come into operation last week January 2022. Detailed design work on the measures is underway and the public consultation portal is almost finalised.
1 – 2 Broadgate Public realm improvements to accommodate new pedestrian desire lines and increased pedestrian footfall	2020/21	2023/24	G	Dialogue with the developer is continuing re. S256 land swap.

City Cluster Area Programme				
Project description	Start date	End date	Q3 RAG	Q3 Update (Oct – Dec)
<p>Traffic Reduction and Pedestrian Priority Programme</p> <p>Healthy Streets Plan</p> <p>St Mary Axe Pedestrian priority and traffic access restrictions</p> <p>Leadenhall Street Traffic access restrictions</p>	<p>2019/20</p> <p>2021/22</p> <p>2021/22</p>	<p>2021/22</p> <p>2022/23</p> <p>2024/25</p>	<p>G</p>	<p>The G6 report will be taken to February Committees for approval to close the project.</p> <p>St Mary Axe – Issue Report being submitted to February Committees to request a change in scope and delegated G5 for minor works. Scope change is to move away from the timed closure and gate to a raised table at Undershaft.</p> <p>An issue report for Leadenhall Street will be submitted in May once further understanding of the impact of the Bishopsgate ETO is known.</p>
<p>Wellbeing and Climate Change Resilience Programme</p>	<p>2020/21</p>	<p>2024/25</p>	<p>G</p>	<p>Designs being developed and local consultation is being undertaken.</p> <p>Gateway 5 reports being prepared to progress Bevis Marks SuDs and Jubilee Gardens projects with the aim of starting on site in spring 2022.</p> <p>The Churchyard projects have been delayed due to staff shortages and will be recommenced in spring 2022.</p>
<p>Activation and Engagement Programme</p>	<p>2020/21</p>	<p>2024/25</p>	<p>G</p>	<p>A project management and curation approach has been agreed with the EC Partnership with the involvement of the visitor development team at CoL.</p> <p>A report will be prepared for February committee to set out the details of this approach.</p>

Smithfield and Barbican Area				
Project description	Start date	End date	Q3 RAG	Q3 Update (Oct – Dec)
<p>West Smithfield Public Realm and Transportation measures</p> <p>Implementation of public realm and transport measures improvements to support Culture Mile and Museum relocation. Incorporates Smithfield section of Barbican & Smithfield - Healthy Streets Plan.</p>	2019/20	2026	G	An Issue report was submitted to December S&W and Project Sub Committees. It provides an update on the project programme and release funding to salvage existing historic materials. These will be reused for the implementation of the project and therefore this approach strongly supports the circular economy. An Update report is to be submitted in Summer 2022.
<p>Beech Street Transport and Public Realm Improvements</p> <p>Air quality and public realm enhancements. Incorporates Barbican and Golden Lane section of Barbican & Smithfield - Healthy Streets Plan.</p>	2018/19	2023/24	G	The experiment concluded in September 2021. The results of the experiment and the public consultation were presented in an Issues Report in December '21. Members agreed that the public should now be consulted on whether they want a permanent scheme based on the design of the experiment. Preparation for this informal consultation is underway.
<p>Barbican & Golden Lane Zero Emission Zone and Healthy Streets Plan</p>	2020/21	2021/22		This project is due to be restarted at the end of January. Funding is for the completion of the plan only and future capital bids will be made to deliver any subsequent projects.

Minor Schemes Programme				
Project description	Start date	End date	Q3 RAG	Q3 Update (Oct – Dec)
<p>Healthy Streets minor schemes</p> <p>Small scale interventions at targeted locations to reduce road danger, improve accessibility, enhance the walking and cycling experience, and/or deliver bus priority, people walking.</p>	2019/20	Ongoing	R	<p>There is still a lack of funding for Golden Lane to be completed. The Fann Street raised carriageway works are now complete and work has started on the Brackley Street raised carriageway.</p> <p>Further schemes are still dependent on funding, and currently TfL funding is on hold.</p>
<p>Charterhouse Square School</p> <p>'School street' traffic restrictions to improve safety for pupils arriving at and departing from the school.</p>	2020/21	2022/23	G	<p>Surveys carried out and the 'School Street' experiment is still operating with some enhancements to signage. A report on the findings and recommendation is being prepared for Streets and Walkways Sub-committee</p>

Cycling Programme				
Project description	Start date	End date	Q3 RAG	Q3 Update (Oct – Dec)
<p>City Cycle Network Phase 1 scheme implementation:</p> <p>Route 1: CS1 to Monument via Bank</p> <p>Route 2: Aldgate to Blackfriars via Bank (including improvements at Mansion House junction with TfL)</p>	2019/20	2022/23	G	<p>Route 1 – CS1 to Monument. Scheme continues to be on hold until we fully understand what the permanent Bishopsgate scheme is and the impacts it will have on this route.</p> <p>Route 2 – Aldgate to Blackfriars. Consultant (NRP) has been commissioned via the T&PR framework to carry out the traffic modelling assessment</p>
<p>City Cycle Network Phase 1 scheme development:</p> <p>Route 3: Duke’s Place to St Paul’s Gyratory</p> <p>Route 4: Bank to Holborn</p>	2021/22	2024/25	G	<p>Progress on Bevis Marks scheme detailed below (which is part of Route 3).</p>
<p>City Cycle Network</p> <p>Bevis Marks</p> <p>Queen Victoria Street</p> <p>Protected cycle lane provision</p>	2021/22	2022/23	G	<p>TfL has approved the TMAN and monitoring strategy for the Bevis Marks protected cycle lane. Traffic signal modifications are being designed and costed by TfL. Delivery will then follow.</p> <p>Queen Victoria Street – the temporary scheme is being retained in the short term. A decision on a permanent layout will be made following further assessments as part of the Aldgate to Blackfriars design</p>

Cycling Programme				
Project description	Start date	End date	Q3 RAG	Q3 Update (Oct – Dec)
Cycle Parking Implementation of additional space for standard and dockless cycles	2020/21	2020/21	G	Delivery of approx. 12 additional bays to have an expected delivery of late Spring 2022.

Public Realm Programme				
Project description	Start date	End date	Q3 RAG	Q3 Update (Oct – Dec)
Riverside Walkway Globe View section Reinstatement and improvement of Thames path for public access	2019/20	2021/22	G	Gateway 5 report has been approved and construction pack is being finalised with the aim of starting on site in Feb 2022.
Moor Lane Meanwhile project followed by permanent public realm enhancements	2021/22	2022/23	G	Consultation on the permanent scheme was completed on 31 December. The responses are being analysed and designs will be finalised accordingly. Works on site are scheduled to start in August 2022, subject to 21 Moorfields development programme.
Mark Lane area Public realm and walking improvements	2020/21	2020/21	G	Phase 2 works ongoing in New London Street. Works on Mark Lane will follow. Delegated report for Phase 3 works in the surrounding area (raised carriageways, kerb build out etc.) to be submitted early Jan 2022 and works will follow.
Barts Close public realm improvements	2017/18	2020/21	G	Project completed and GW 6 approved in Dec 2021.

Public Realm Programme				
Project description	Start date	End date	Q3 RAG	Q3 Update (Oct – Dec)
Creed Court Public realm improvements	2020/21	2022/23	G	The implementation is scheduled for March 2022 in accordance with the latest programme received from the developer. Procurement of material and booking of road closures is underway.
22 Bishopsgate public realm improvements	2020/21	2022/23	G	Works adjacent to the development at 6-8 Bishopsgate, at the southernmost part of Undershaft, will be completed upon a completion of this development (currently December 2022)
150 Bishopsgate public realm improvements	2020/21	2021/22	G	Works have been substantially completed, including snagging. Resurfacing of Houndsditch will take place in Feb - Mar, with G6 report rescheduled to summer 2022.
100 Minorities Public realm enhancements	2019/20	2022/232	G	Phase 1: Developer has made payment to enable completion of S278. Programme to be developed for works to commence in spring 2022. Phase 2: Design being progressed
Mansion House Station Environs Walking and public realm improvements, including routes to rail stations	2019/20	2022/23	G	Design development to be recommenced with the aim of incorporating climate resilience measures. Issues report planned for May 2022.
Middlesex Street (Petticoat Lane Market) Public realm improvements to support a rejuvenated market and increase pedestrian priority at key locations	2020/21	2022/23	G	Works at the northern section of Middlesex Street will start in January 2022. The second phase of works (Harrow Place / Gravel Lane) will commence in Autumn 2022.

Public Realm Programme				
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Middlesex Street Area: Artizan St Phase 1: Landscaping Phase 2: New entrance canopy, signage and improvements	2017	2021/22	G	Architect has been appointed and design work is to be commenced on final phase.
Public Realm SPD and Technical Manual update	2020/21	2022/23	G	Draft Stage 2 document has been produced and internal consultation is planned for Feb 2022.

Strategic Transport Programme				
Project description	Start date	End date	Q3 RAG	Q3 Update (Oct – Dec)
Future Transport Programme	2019/20	Ongoing	G	E-scooter trial ongoing, with more than 500,000 recorded trips across the boroughs participating in the trial. Future Transport Programme partnership under development.
City Wide 15 mph speed limit Schemed development; implementation and education programme	2019/20	2022/23		The application was submitted to the Department for Transport in September. The Secretary of State for Transport has however declined this request. We will continue to look at how we can achieve effective speed reduction on our streets.
Sustainable logistics centre Co-location major suppliers including, waste collection, courier services,	2020/21	2030	G	Bearing Point consultants were appointed in November to carry out a study into the longer-term viability of a sustainable logistics centre, along with short to medium term actions to promote and encourage freight and servicing consolidation.

Strategic Transport Programme				
Project description	Start date	End date	Q3 RAG	Q3 Update (Oct – Dec)
(feasibility and scheme development; implementation to follow by 2030)				The consultancy study is progressing well, with case study examples of UK and international consolidation centres, along with stakeholder engagement with business improvement districts and neighbouring London boroughs.
CoLSAT audit and delivery plan	2021/22	2021/22	G	Staff training on the tool was completed in November, and a wider rollout with external parties is being planned for early 2022.
Sustainable Servicing Programme policy and guidance working with TfL	2019/21	2022/23		No activity programmed in this quarter as delayed due to TfL lead on the project delayed. Now intended to start work within current financial year unilaterally as ties in with kerbside review actions
Shared use Review for walking and cycling - Policy and design guide	2022/23	2022/23	G	No activity programmed in this quarter; project to recommence next financial year if funding and staff resource agreed.
Last mile delivery hubs Two 'last mile' logistics hubs in underutilised City Corporation assets by 2022. A further three hubs by 2025	2019/20	2022/23	A	Approval for the contract and operator for the London Wall last mile hub was agreed in early 2020; operator is now awaiting Planning permission for change of use of the part of the car park under lease agreement. This is scheduled to go to Committee in April or May 2022. Work to identify suitable additional sites is progressing.
Kerbside Review Comprehensive review of on-street parking and loading activity	2019/20	2022/23	G	Actions are progressing where possible, but some have been delayed by funding and resourcing constraints. An assessment of on-street disabled parking provision is progressing with recommendations to ensure adequate provision in the right locations.

Strategic Transport Programme				
Project description	Start date	End date	Q3 RAG	Q3 Update (Oct – Dec)
EV Infrastructure Action Plan Assessed demand for infrastructure completed with a number of actions during 2020/21 to assist with delivering sufficient new charging capacity; including innovative projects	2019/20	2022/23	G	Baynard House EV charge points are expected to be available from April 2022. All work is nearing completion. Assessment of additional on-street rapid charging sites is in progress.

Events and Campaigns				
Project description	Start date	End date	Q3 RAG	Q3 Update (Oct – Dec)
Sculpture in the City annual programme Temporary public art installations in the City Cluster area	2019/20	2022/23	G	Planning for future events of the project have commenced.
Lunchtime Streets City Cluster and Chancery Lane Carter Lane and Cheapside.	2019/20	Ongoing	G	The latest Lunchtime Streets events ended in September. No planned activity for this quarter.
Road Danger Reduction Campaigns Behaviour change and community engagement, (including working with City of London Police)	2019/20	Ongoing	G	The City of London Police continue to undertake road checks for dangerous behaviour and vehicles, including speeding. Additional regular security marking and behaviour messaging for cycle and e -scooters activity takes place with the Community Policing team.

