

Appendix 2: 2022/23 – 2024/25 Delivery Plan and Q4 2021/22 update

This appendix sets out the Delivery Plan for the current three-year period (**2022/23 – 2024/25**). The table below also includes an update on progress up to and including Q4 2021/22. (Schemes which completed at the end of March 2022 have been marked in grey and will not be included for the forthcoming year).

Major Projects Programme						
Project description	Start date	End date	Funding sources	Total cost £,000	Transport Strategy proposals, Corporate Plan outcomes and Corporate and Departmental Risks	2021/22 Q4 update
Bank Junction and surrounding streets 'All Change at Bank' Walking and public realm improvements	2013/14	2022/23	OSPR S106 TfL	4,000-5,600	Primary delivery of proposals 1, 2, 7 11, 12, 20, 24 Corporate plan outcomes 1, 9 ENV-CO-TR 001	The Gateway 5 report was approved at Committees in December. Project funding has been increased due to concerns with current construction and energy market trends increasing costs and the proposed design likely to be more expensive to deliver. This has been agreed as a 'green project' through the Capital Bid process. Statutory consultation on traffic orders took place at the end of 2021. This statutory element (objections to the orders) will be resolved at the May committee. Plans continue for the construction phase (subject to the outcome of the May committee).

Major Projects Programme						
Project description	Start date	End date	Funding sources	Total cost £,000	Transport Strategy proposals, Corporate Plan outcomes and Corporate and Departmental Risks	2021/22 Q4 update
<p>Moorgate Crossrail Integration</p> <p>Walking improvements to junction and surrounding public realm (in conjunction with Crossrail)</p>	2019/20	2025	S278 S106 Crossrail	2,000 + further S106 to be agreed	<p>Primary delivery of proposals 1, 2, 7, 20, 47</p> <p>Corporate plan outcomes 1, 9</p> <p>ENV-CO-TR 001</p>	<p>Design options for Moorgate corridor have been prepared and initial pedestrian comfort level assessments have taken place. Meetings held with LB Islington to review options for Ropemaker Street junction.</p> <p>A design has been prepared for Finsbury Circus west but this has had to be placed on hold as area is required as a pit lane for period through 2022/23. (15 months from December 2021)</p>
<p>St Paul's gyratory removal</p> <p>Traffic management measures to remove St Paul's gyratory system and Museum of London roundabout and associated public realm improvements.</p>	2013/14	2025	CIL S106	13,000 - 17,000	<p>Primary delivery of proposals 1, 2, 24, 7, 8, 20</p> <p>Secondary 11, 12</p> <p>Corporate Plan outcomes 1, 9</p> <p>ENV-CO-TR 001</p>	<p>Concept highway design work undertaken to accommodate the two potential developments to the north (London Wall West) and south (81 Newgate Street). Initial modelling undertaken. Data collection concept design and preparation of options is progressing well, with a GW3 report for option recommendation, planned for late summer 2022.</p>
<p>Liverpool St Crossrail Integration</p> <p>Improvements to the public realm, and in particular the pedestrian environment, to</p>	2019/20	Phase 1 2020/21, Phase 2.1 2022/23	S278 S106 Crossrail	2,000 (Phase 1) +£1,400 S106 funding	<p>Primary delivery of proposals 1, 2, 7, 20</p> <p>Secondary 47</p> <p>Corporate plan outcomes 1, 9</p>	<p>Streets & Walkways Committee in February approved for Phase 1 remaining construction tasks and unspent funds to be transferred to Phase 2.</p> <p>Phase 2 currently on hold pending strategic decisions around Liverpool Street Station</p>

Major Projects Programme						
Project description	Start date	End date	Funding sources	Total cost £,000	Transport Strategy proposals, Corporate Plan outcomes and Corporate and Departmental Risks	2021/22 Q4 update
accommodate the new Crossrail Station on Liverpool Street		Phase 3 2022/23		for Phase 2 and 3	ENV-CO-TR 001	improvements which include fully accessible station and platform improvements directly managed by Network Rail.
Fleet Street Area Healthy Streets Plan Traffic management study and improvement required for Fleet Street between Chancery Lane and Ludgate Circus (scheme development only, implementation beyond Delivery Plan period – 2025-2040)	2020/21	2022/23	S106	250	Primary delivery of proposals 1, 2, 11, 12, 20 Secondary 38 Corporate plan outcomes 1, 9 ENV-CO-TR 001	Work on the Healthy Streets Plan recommenced in Q4. Data collection, concept design and engagement with stakeholders commenced.
Pedestrian Priority Programme Series of street improvements to manage pedestrian priority, including traffic access restrictions and pavement widening	2021/22	2024/25	CoL - CAS	6,000	Primary delivery of proposals 1, 2, 16, 20 Corporate plan outcomes 1, 3, 9 ENV-CO-TR 001 CR21	Stakeholder and Member engagement has been undertaken, TMAN from TfL approved, and the Experimental Traffic Orders for Phase 1 schemes have been advertised and came into operation in the last week of January 2022. Detailed design work on the measures is underway. Statutory consultation period has therefore commenced. And further informal consultation is proposed later in the year.

Major Projects Programme

Project description	Start date	End date	Funding sources	Total cost £,000	Transport Strategy proposals, Corporate Plan outcomes and Corporate and Departmental Risks	2021/22 Q4 update
						Phase 2 is planned to go to committee to commence in 2022/23
<p>1 – 2 Broadgate Public realm improvements to accommodate new pedestrian desire lines and increased pedestrian footfall</p>	2020/21	2023/24	S278	900	Primary delivery of proposals 2, 5, 7	Concept design proposals have been prepared with the developer. Preparatory survey work and liaison with utility companies has also been undertaken. Dialogue with the developer is continuing re. S256 land swap.

City Cluster Area Programme

Project description	Start date	End date	Funding sources	Total cost £,000	Transport Strategy proposals, Corporate Plan outcomes; Corporate and Departmental Risks	2020/21 update
<p>Traffic Reduction and Pedestrian Priority Programme</p> <p>Healthy Streets Plan</p> <p>St Mary Axe Pedestrian priority and traffic access restrictions</p> <p>Leadenhall Street Traffic access restrictions</p>	<p>2019/20</p> <p>2021/22</p> <p>2021/22</p> <p>2021/22</p>	<p>2021/22</p> <p>2022/23</p> <p>2024/25</p>	<p>TfL – LIP & LN</p> <p>S106 CIL</p> <p>EU</p>	<p>1000</p>	<p>Primary delivery of proposals 1, 2, 11, 12, 13, 20, 29, 38, Secondary 24, 25</p> <p>Corporate plan outcomes 1, 9</p> <p>ENV-CO-TR 001</p> <p>CR21</p>	<p>St Mary Axe: The plans for St Mary Axe have been adjusted as a result of data demonstrating that pedestrian comfort levels are currently adequate and safety concerns reduced. As a result of this it is recommended that the gated daily peak timed closure, is unnecessary although a timed restriction may be appropriate in future should the City return to, or exceed, pre-pandemic levels of activity and numbers of people walking on the street.</p> <p>Streets & Walkways Committee in February 2022 agreed that the project would be refocused to provide better pedestrian crossing facilities at a key location on the street and help to rationalise areas for loading and servicing.</p> <p>Leadenhall Street: Work on Leadenhall Street is on hold pending further information on the impact of Bishopsgate traffic restrictions (managed by TfL). Some design work has continued in preparation for options. The aim to improve Leadenhall Street for people walking remains.</p>

<p>City Cluster - Wellbeing and Climate Change Resilience Programme</p>	<p>2020/21</p>	<p>2024/25</p>	<p>S106, CIL, S278, TfL, OSPR</p>	<p>1500</p>	<p>Primary delivery of proposals 7, 8, 9, 10</p>	<p>Work on this programme has been progressing with good engagement with businesses and the EC BID. Seven projects have been identified and approved to be taken forward to Gateway 5. G5 – Bevis Marks SUDS approved in Q4 for implementation in summer 2022.</p> <p>Design for Jubilee Gardens greening improvements has progressed to an advanced stage; negotiations with neighbours/UKPN finalised. Construction package and programme of works to be agreed for start in 2022/23. GW.</p> <p>Issues report for Greening measures prepared and to be submitted in July, alongside the wider programme update report.</p> <p>St. Andrew Undershaft churchyard enhancement design has commenced</p> <p>St Helen’s Churchyard: Church to submit bid for CIL neighbourhood funding</p>
<p>City Cluster - Activation and Engagement Programme</p>	<p>2020/21</p>	<p>2024/25</p>	<p>S106 EC BID (further funding TBC)</p>	<p>300</p>	<p>Primary delivery of proposal 7, 13</p>	<p>A project management and curation approach has been agreed with the EC BID with the involvement of the visitor development team at CoL</p> <p>A dedicated creative producer has been appointed to set out the scope and manage the programme</p>

Smithfield and Barbican Area Programme						
Project description	Start date	End date	Funding sources	Total cost £,000	Transport Strategy proposals, Corporate Plan outcomes; Corporate and Departmental Risk	2020/21 update
<p>West Smithfield Public Realm and Transportation measures</p> <p>Implementation of public realm and transport measures improvements to support Culture Mile and Museum relocation. Incorporates Smithfield section of Barbican & Smithfield - Healthy Streets Plan;</p>	2019/20	2026	CoL S106 OSPR	715 with additional costs TBC	<p>Primary delivery of proposal 2, 7, 12</p> <p>Corporate plan outcomes 1, 9</p> <p>ENV-CO-TR 001</p> <p>CR21</p>	<p>Following approval of the GW 3 -Issue report in December 2021, Stage 3.1 was finalised. This includes research and design related to lighting, Sustainability (in regard to materials and Cultural Quarters), wayfinding, and the 'artist in residence' work. A statement of Significance for the public realm was also completed. Stakeholder engagement is continuing, and it is anticipated that an update report is to be submitted to City Committees in Summer 2022, with work being focussed on Area 1 (around the future Museum of London site)..</p>
<p>Beech Street Transport and Public Realm Improvements air quality and public realm enhancements</p>	2018/19	2023/24	CIL	1,700 with additional costs tbc	<p>Primary delivery of proposals 2 11, 7, 8</p> <p>Secondary 29</p> <p>Corporate plan outcomes 1, 11</p> <p>ENV-CO-TR 001</p> <p>CR21</p>	<p>The experiment concluded in September 2021. The results of the experiment and the public consultation were presented in an Issues Report in December '21. Members agreed that the public should now be consulted on whether they want a permanent scheme based on the design of the experiment, this is programmed for June 2022.</p>

Barbican & Golden Lane Healthy Streets Plan	2020/21	2022/23	CIL	141		Work commenced on the Healthy Streets Plan in Q4. Funding is for the completion of the plan only and future capital bids will be made to deliver any subsequent projects.
Barbican & Golden Lane Zero Emission Zone	2020/21	2023/24	LIP	150	Primary delivery of proposals 29, 11 Secondary 38 Corporate plan outcomes 1, 11 CR21	On hold and will be reviewed once transport and air quality impacts of COVID-19 are better understood; along with outcomes of Healthy Streets Plan above.

Minor Schemes Programme

Project description	Start date	End date	Funding sources	Total cost £,000	Transport Strategy proposals, Corporate Plan outcomes and Corporate Risk	2020/21 updates
<p>Healthy Streets minor schemes</p> <p>Small scale interventions at targeted locations to reduce road danger, improve accessibility, enhance the walking and cycling experience, and/or deliver bus priority, people walking.</p>	2019/20	Ongoing	LIP	920 (to 2021/22) Future years tbc	Primary delivery of proposals 1, 2, 16, 20 Corporate plan outcomes 1, 3, 9 ENV-CO-TR 001	<p>Raised carriageways and tactile paving were implemented on Brackley Street and Fann Street in Feb 2022.</p> <p>Dropped kerbs to improve accessibility were also completed at Playhouse Yard and Mitre St/Creechurch Lane</p> <p>Preliminary design work including for improvements on Basinghall Street, Finch Lane and Minories as well as several other priority locations has been progressing as far as possible to allow the programme to be flexible should funding become available.</p> <p>For Charterhouse Square school street, surveys were completed in Q3 and Q4. GW6 report is planned for Streets & Walkways in July 2022 with recommendation to make the scheme permanent.</p> <p>Widigate Street – Timed experimental road closure to improve public amenity and safety. Informal consultation was completed in Q4. Implementation to commence in spring 2022</p>
<p>Riverside Walkway Globe View section.</p> <p>Reinstatement and improvement of Thames path for public access</p>	2019/20	2022/23	TfL – LIP S106	650	Primary delivery of proposals 3, 5 Corporate plan outcome 9	Final agreement on detailed design and delivery programme was agreed at the end of 2021/22. Works on site commenced in April 2022 and are due to be completed in June

Minor Schemes Programme

Project description	Start date	End date	Funding sources	Total cost £,000	Transport Strategy proposals, Corporate Plan outcomes and Corporate Risk	2020/21 updates
						2022. Following this, there will be a legal process to declare the area as City Walkway.
Mark Lane area Phase 1 & 2 Public realm and walking improvements Phase 3 - focuses on transport improvements in the wider area	2020/21	2022/23	S106/S278	200		Phase 2 works ongoing. Delegated Gateway 3/4/5 report for Phase 3 submitted in April and signed off. Statutory processes are being progressed and implementation of the measures will follow once these processes have been carried out.
Minor S106/S278 transport improvements around development sites	2022/23	2025/26	S106/S278	TBC		Programme for 2022/23 to follow

Cycling Programme

Project description	Start date	End date	Funding sources	Total cost £,000	Transport Strategy proposals, Corporate Plan outcomes and Corporate Risk	2020/21 update
<p>City Cycle Network Phase 1 Route 1: CS1 to Monument via Bank Route 2: Aldgate to Blackfriars via Bank (including improvements at Mansion House junction with TfL)</p>	2019/20	On hold pending outcome of Bishopsgate ETO	TfL	2,000-4,000	Primary delivery of proposals 1, 24, 20 Secondary 11, 12 Corporate plan outcomes 1, 9 ENV-CO-TR 001 CR21	<p>Route 1 – CS1 to Monument. Scheme continues to be on hold until we fully understand what the permanent Bishopsgate scheme is and the impacts it will have on this route.</p> <p>Route 2 – Traffic modelling, feasibility design assessment and safety audit completed. Traffic modelling results indicate that the network operates within capacity with the cycling proposals. Next step is for the design to undergo a TfL Sponsor Review.</p>
<p>City Cycle Network Phase 1 Route 3: Duke’s Place to St Paul’s Gyratory Route 4: Bank to Holborn</p>	2023/24	2027/28	TfL	TBC	Primary delivery of proposals 1, 24, 20 Secondary 11, 12 Corporate plan outcomes 1, 9 ENV-CO-TR 001 CR21	Projects to commence 2023/24 subject to funding from TfL.

Cycling Programme

Project description	Start date	End date	Funding sources	Total cost £,000	Transport Strategy proposals, Corporate Plan outcomes and Corporate Risk	2020/21 update
<p>Covid-19 Response Cycle Lanes (Bevis Marks, Queen Victoria Street and Moorgate) Protected cycle lane provision</p>	2022/23	2022/23	TBC	20	Primary delivery of proposals 1, 24, 20 Secondary 11, 12 Corporate plan outcomes 1, 9 ENV-CO-TR 001 CR21	Bevis Marks experimental cycle lanes were delivered in Q4 and the scheme is now being monitored. Queen Victoria Street – the temporary scheme was removed for events and is not being re-instated. The cycling measures needed for Queen Victoria Street are being taken forward as part of the Cycleways Route 2 project. Moorgate cycle lane is to be taken forward in 2022/23.
<p>Cycle Parking implementation of additional space for standard and dockless cycles</p>	2020/21	2022/23	CoL	15 + external TBC	Primary delivery of proposal 25	Trial cycle parking sites have been converted to permanent cycle parking. In addition new permanent sites have been added. Identification of new sites for dockless bays has been completed in February and new bays are planned for implementation in summer 2022.

Public Realm Programme						
Project description	Start date	End date	Funding sources	Total cost £,000	Transport Strategy proposals, Corporate Plan outcomes; Corporate and Departmental Risk	Q4 update
Moor Lane – Meanwhile project followed by permanent public realm enhancements	2021/22	2022/23	S106 S278	70 (temp scheme) Further costs tbc	Primary delivery of proposals 2, 5, 7	Following residents' feedback the proposals for the eastern footway have been revised, including a number of planters as part of the security measures around the development. Feasibility is being assessed before these are presented to stakeholders. Works are now scheduled to start in October 2022 in accordance with revised development programme.
Barts Close public realm improvements	2017/18	2021/22	S106 S278	4,500	Primary delivery of proposals 2, 5, 7	Project completed and GW 6 approved in Dec 2021.
55 Moorgate – public realm and walking improvements	2020/21	2022/23	S106	300	Primary delivery of proposals 2, 5, 7	Works completed with the exception of tree planting which will be completed in the new planting season in Q3 2022.
Creed Court – public realm improvements	2020/21	2022/23	S106/S278	750	Primary delivery of proposals 2, 5, 7	Final design and a revised delivery programme was agreed in Q4 of 2021/22. Work programmed to start in April 2022, with completion of Ludgate Square and Ludgate Hill sections planned for June 2022. The works in Creed Lane will be undertaken in summer 2022.

Public Realm Programme						
Project description	Start date	End date	Funding sources	Total cost £,000	Transport Strategy proposals, Corporate Plan outcomes; Corporate and Departmental Risk	Q4 update
22 Bishopsgate public realm improvements	2020/21	2022/23	S278	1,300	Primary delivery of proposals 2, 5, 7	Works have been substantially completed during 2021/22; Works adjacent to the development at 6-8 Bishopsgate, at the southernmost part of Undershaft, will be completed upon a completion of this development (currently December 2022)
150 Bishopsgate public realm improvements	2020/21	2021/22	S278	1,300	Primary delivery of proposals 2, 5, 7	Works have now been substantially completed. Resurfacing of Houndsditch took place in Q4. GW6 report is being drafted, for Committee in summer 2022.
100 Minorities public realm enhancements	2019/20	2022/23	S106 S278 CAS	1,000-1,200	Primary delivery of proposals 2, 7 Corporate plan outcome 9	Ph 1: S278 has been finalised and is awaiting developer signature Construction programme being developed, and timescales discussed with stakeholders. Implementation late 2022. Design for phase 2 is ongoing and is subject to agreement from London underground structures team
Mansion House Station Environs walking and public realm improvements, including routes to rail stations	2019/20	2022/23	S106 CAS	400	Primary delivery of proposals 2, 1 and 7 Corporate plan outcome 9	Issues report planned for July 2022 to set out new scope of climate resilience measures to be incorporated in the design. TfL funding is not available at present.

Public Realm Programme						
Project description	Start date	End date	Funding sources	Total cost £,000	Transport Strategy proposals, Corporate Plan outcomes; Corporate and Departmental Risk	Q4 update
<p>Salisbury Square public realm improvements</p> <p>An enlarged, enhanced public space in Salisbury Square, new east-west pedestrian routes between Dorset Rise and Whitefriars Street; footway / carriageway improvements on Dorset Rise, Salisbury Court, Whitefriars Street, Fleet Street and Primrose Hill</p>	2022/23	2025/26	Unilateral Undertaking	£3,000-5,000 TBC	Primary delivery of proposals 2, 1 and 7 Corporate plan outcomes 9 & 12	Outline design for public realm and highway works has been agreed through the planning process; detailed design will commence once project is initiated. Project being initiated Summer 2022
<p>Middlesex Street (Petticoat Lane Market)</p> <p>Public realm improvements to support a rejuvenated market and increase pedestrian priority at key locations</p>	2020/21	2022/23	S106	900	Primary delivery of proposals 2, 6, 13, Corporate plan outcomes 9 & 12	<p>Works at the northern section of Middlesex Street commenced in Q4 of 2021/22 and are due for completion at the end of May. These involve carriageway realignment, footway repaving, and installation of a security gate and power bollards.</p> <p>The works between Harrow Place and Gravel Lane are being discussed with LB of Tower Hamlets with a view to agreeing a revised design in Summer 2022, works commencing in</p>

Public Realm Programme						
Project description	Start date	End date	Funding sources	Total cost £,000	Transport Strategy proposals, Corporate Plan outcomes; Corporate and Departmental Risk	Q4 update
						Autumn 2022. Works are likely to include a raised carriageway, new street trees and improved lighting and signage
Middlesex Street Area: Artizan St Phase 1: Landscaping Phase 2: New entrance canopy, signage and improvements	2017	2022/23	S106	900	Primary delivery of proposals 2, 1 and 7 Corporate plan outcomes 9 & 12	Phase 1: Landscaping and paving works, were completed in 2021/22. Phase 2: Canopy, artwork and signage: design being developed in consultation with residents and stakeholders.
Public Realm SPD and Technical Manual update	2020/21	2022/23	S106	100	Supports proposal 2	Design toolkit to replace technical manual being prepared.
Seating and Greening Parklets Parklets (Phase 3 Covid Response) Seating and planting areas introduced in a number of locations around the city.	2020/21	2023/24	?	?	Primary delivery of proposals 1 and 7 Corporate plan outcomes 9 & 12	Monitoring of installation is ongoing to assess the medium to long term vision for the project. A gateway 6 report to be prepared in Q2-2022-2023.
Cool Streets and Greening Programme	21/22	24/25	CAS	6,800	Primary delivery of proposals 1 and 7	In 2021/22 Q4 two small scale projects (Riverside planters and Vine St trees) have been delivered. Additionally in 2021/22 four

Public Realm Programme

Project description	Start date	End date	Funding sources	Total cost £,000	Transport Strategy proposals, Corporate Plan outcomes; Corporate and Departmental Risk	Q4 update
Tree planting, re-landscaping, new green spaces, resilient planting, sustainable drainage. Monitoring of impacts is also being measured.					Corporate plan outcomes 11 & 12	substantial projects have been designed and programmed for delivery in 2022, (including Greening Cheapside and Bevis Marks SuDs. A number of other projects have been identified and are being developed for future years. Programme being developed to include a number of projects over 4 years..

Strategic Transportation Programme						
Project description	Start date	End date	Funding sources	Total cost £,000	Transport Strategy proposals, Corporate Plan outcomes; Corporate and Departmental Risk	2020/21 update
Future Transport Programme	2019/20	Ongoing	CoL officer time	-	Primary delivery of proposals 43, 44, 45	E-scooter trial ongoing, with nearly 1 million recorded trips across the boroughs participating in the trial. Future Transport Programme under review as part of the wider Transport Strategy review.
City Wide Speed reduction 15 mph speed limit Schemed development; implementation and education programme	2019/20	2022/23	LIP	200	Primary delivery of proposal 20 Secondary 1, 2 Corporate Plan outcome 1 ENV-CO-TR 001	The application was submitted to the Department for Transport in September. The Secretary of State for Transport has however declined this request. We will continue to look at how we can achieve effective speed reduction on our streets. Investigation and planning for use of lower advisory speed limits was completed in March 2022. Recommendations for specific streets will be taken forward in next plan period.
Sustainable logistics centre Co-location major suppliers including, waste collection, courier services, (feasibility and scheme development; implementation to follow in 2030)	2020/21	2030	CoL	50 for feasibility study Future years tbc	Primary delivery of proposals 38, 39, 11, Secondary 2, 29 Corporate plan outcomes 5, 9 ENV-CO-TR 001 CR21	Bearing Point consultants completed a study into the longer-term viability of a sustainable logistics centre, along with short to medium term actions to promote and encourage freight and servicing consolidation. The overall conclusions are that last mile logistics hubs are the key area of delivery that we and neighbour boroughs can support a shift to more sustainable delivery modes. Logistics and consolidation upstream are already well managed by the industry.

Strategic Transportation Programme						
Project description	Start date	End date	Funding sources	Total cost £,000	Transport Strategy proposals, Corporate Plan outcomes; Corporate and Departmental Risk	2020/21 update
CoLSAT audit and delivery plan	2021/22	2022/23	CoL Officer time	-	Primary delivery of proposals 16, 1 Secondary 2, 11 Corporate plan outcomes 1, 3, 8	Staff training on the tool was completed in November, and a wider rollout with a public launch in February 2022 was well received. Work to commence on audit of streets during 2021/22., will progress into 2022/23
Sustainable Servicing Programme policy and guidance working with TfL	2019/21	2022/23	CoL officer time	-	Primary delivery proposal 39 CR21	No activity programmed in this quarter as delayed due to TfL lead on the project delayed. Now intended to start work within current financial year unilaterally as ties in with kerbside review actions. Staff shortages in the team have limited the ability to progress this work in 2021/22 however new staff are in place to pick up this work in 2022/23.
Shared use review for walking and cycling areas policy and design guide	2019/20	2022/23	CoL officer time	-	Primary delivery of proposals 2, 20, 24, 1, Corporate plan outcome 9 ENV-CO-TR 001	No activity programmed in this quarter; project to recommence next financial year if funding and staff resource agreed.
Last mile delivery hubs Two 'last mile' logistics hubs in underutilised City Corporation assets by 2022. A further three hubs by 2025	2019/20	2022/23	CoL officer time)	-	Primary delivery of proposals 38, 39, 11 Secondary 32, 2 Corporate plan outcomes 5, 9	Approval for the contract and operator for the London Wall last mile hub was agreed in early 2020; operator is now seeking Planning Permission for change of use of the part of the car park under lease agreement.

Strategic Transportation Programme						
Project description	Start date	End date	Funding sources	Total cost £,000	Transport Strategy proposals, Corporate Plan outcomes; Corporate and Departmental Risk	2020/21 update
					ENV-CO-TR 001 CR21	Work to identify suitable additional sites is progressing but sites are limited. Further discussion with freight industry through the consolidation work has update and progressed medium term planning between City Transportation and City Surveyors.
Kerbside Review Comprehensive review of on-street parking and loading activity	2019/20	2022/23	LIP	100	Primary delivery of proposal 14 Secondary 11 Corporate plan outcomes 5, 9	Actions are progressing where possible, but some have been delayed by funding and resourcing constraints. An assessment of on-street disabled parking provision is progressing with recommendations to ensure adequate provision in the right locations. Further surveys programmed for May and June 2022/23
EV Infrastructure Action Plan Assessed demand for infrastructure completed with a number of actions during 2020/21 to assist with delivering sufficient new charging capacity; including innovative projects	2019/20	2022/23	DfT; CoL	TBC	Primary delivery proposal 30 Corporate plan outcome 11 CR21	Baynard House EV charge points are expected to be available from early Summer 2022. Identification of further 4/5 on-street rapid charging sites is in progress and should be put to market tender in 2022. Barbican car parks have installed new EV charge points in 2021; new charge points in further DCCS estate planned, subject to funding (2022/23).

Events and Campaigns						
Project description	Start date	End date	Funding sources	Total cost £,000	Transport Strategy proposals, Corporate Plan outcomes; Corporate and Departmental Risk	2020/21 update
<p>Sculpture in the City annual programme Temporary public art installations in the City Cluster area</p>	2019/20	2022/23	CoL, S106 External contributions	983 (for 2021/22)	Primary delivery of proposal 7 Corporate Plan outcomes 7, 10	Installation of 11 th annual programme is underway, and delivery of new artwork is planned in June 2022. Community workshops and educational programme is on-going.
<p>Lunchtime Streets City Cluster and Chancery Lane Further streets to be identified and funding beyond plan period</p>	2019/20	Ongoing	TfL – LIP	100 (to 2021/22)	Primary delivery of proposals 6, 13 Secondary 1 Corporate plan outcome 1	The latest Lunchtime Streets events ended in September. Discussions ongoing with BIDs, Destination City team and City of London Police for events in 2022.
<p>Road Danger Reduction Campaigns Behaviour change and community engagement, (including working with City of London Police)</p>	2019/20	Ongoing	TfL – LIP	180 (to 2021/22)	Primary delivery of proposals 6, 13, 20, 21, 34 Corporate plan outcome 1 ENV-CO-TR 001	The City of London Police continue to undertake road checks for dangerous behaviour and vehicles, including speeding. Additional regular security marking and behaviour messaging for cycle and e - scooters activity takes place with the Community Policing team.

CAS - Climate Action Strategy (City funds)

CoL – City of London funds (not specified here, see individual projects)

S106 – Developer funding through planning agreements - the allocation of these has already been approved as funds are ring fenced by purpose, and in most cases by location (appvd 2019 July RASC)

S278 – Developer funding Highway scheme

CIL – Community Infrastructure Levy