

# APPENDIX 1

## July 2022

| SUNDAY | MONDAY                                   | TUESDAY | WEDNESDAY | THURSDAY  | FRIDAY           | SATURDAY  |
|--------|--|---------|-----------|---|------------------|---|
| 26     | 27                                       | 28      | 29        | 30  | 1                | 2   |
|        |  |         |           |   |                  |   |
| 3      | 4  | 5       | 6         | 7   | 8                | 9   |
|        |  |         |           | Open Spaces City Gardens Committee.<br>West Ham Park Committee. |                  | Epping Forest and Commons Committee Saturday Committee Visit.   |
| 10     | 11                                       | 12      | 13        | 14  | 15               | 16  |
|        | Epping Forest and the Commons Committee. |         |           | Friends of West Ham Park AGM.                                   | HAFS summer Fair | - Burnham Beeches and Stoke Common Consultative Group meeting.<br>- " Give it a Go" @Hampstead Heath. |
| 17     | 18                                       | 19      | 20        | 21  | 22               | 23  |
|        | CHL Committee.                           |         |           |   |                  |   |
| 24     | 25                                       | 26      | 27        | 28  | 29               | 30  |
|        |  |         |           |   |                  | The Newham Walk.  |
| 31     | 1  | NOTES   |           |   |                  |   |
|        |  |         |           |   |                  |   |

# August 2022

| SUNDAY | MONDAY | TUESDAY | WEDNESDAY | THURSDAY | FRIDAY         | SATURDAY |
|--------|--------|---------|-----------|----------|----------------|----------|
| 31     | 1      | 2       | 3         | 4        | 5              | 6        |
|        |        |         |           |          |                |          |
| 7      | 8      | 9       | 10        | 11       | 12             | 13       |
|        |        |         |           |          |                |          |
| 14     | 15     | 16      | 17        | 18       | 19             | 20       |
|        |        |         |           |          |                |          |
| 21     | 22     | 23      | 24        | 25       | 26             | 27       |
|        |        |         |           |          | Bat Walks @WHP |          |
| 28     | 29     | 30      | 31        | 1        | 2              | 3        |
|        |        |         |           |          |                |          |
| 4      | 5      | NOTES   |           |          |                |          |
|        |        |         |           |          |                |          |

# September 2022

| SUNDAY | MONDAY                                  | TUESDAY | WEDNESDAY | THURSDAY                                      | FRIDAY  | SATURDAY                                  |
|--------|---|---------|-----------|---|---|---|
| 28     | 29                                      | 30      | 31        | 1   | 2   | 3   |
|        |   | DRAFT   |           | Lord Mayor's annual visit to Burnham Beeches. | Lord Mayor's annual visit to Burnham Beeches. |   |
| 4      | 5                                       | 6       | 7         | 8   | 9   | 10  |
|        | Hampstead Heath Consultative Committee. |         |           |   |   | EFCC visit to Kenley Common.              |
| 11     | 12                                      | 13      | 14        | 15  | 16  | 17  |
|        | EFCC Committee                          |         |           |   |   |   |
| 18     | 19                                      | 20      | 21        | 22  | 23  | 24  |
|        | CHL Committee.                          |         |           | Friends of West Ham Park meeting.             | Bat Walks @WHP.                               | Ashted Common Consultative Group meeting. |
| 25     | 26                                      | 27      | 28        | 29  | 30  | 1   |
|        |   |         | HHHWQP    |   |   |   |
| 2      | 3                                       | NOTES   |           |   |   |   |
|        |   |         |           |   |   |   |

# Appendix 2

## The Five key strategies

### Key Performance Indicators

#### 1. Conservation strategy

Building on over 700 years of collective protection of the natural environment, our objective is to further enhance biodiversity, aid nature recovery, improve climate resilience and deliver on international commitments by acting on global warming.



All sites with approved, current management plans covering their geographic entirety

**Target 2024**



No loss of open space or buffer land to unauthorised encroachment



## The Five key strategies

### Key Performance Indicators

#### 2. Visitor and destination strategy

To consolidate our core business activities to ensure our sites deliver an appealing and distinctive service that attracts and retains new and existing visitors and better meets our financial objectives.



**25,000,000+**  
Visitors annually to all Open Spaces



A broad range of visitors, visiting for a variety of diverse and recreational purposes.



**4,200,000 hits**  
Web traffic and social media followers

## The Five key strategies

### Key Performance Indicators

#### 3. Community engagement strategy

To actively engage with local communities to encourage participation, understanding and support for the protection and enhancement of our spaces.



**c1000 volunteers and approx. 72,000 hours**

An increased volunteer network and an actively and positively engaged wider community.

**15  
Green  
Flags**



Epping Forest recognised as a consistently high-quality tourist and visitor attraction.

## The Five key strategies

### Key Performance Indicators

#### 4. Charity income strategy

To assess the opportunities for revenue generation. Members are encouraged to seek out sponsorship opportunities from businesses within their respective Wards.



Increased and diversified annual income sources and an increase in sponsorship opportunities and partnerships.



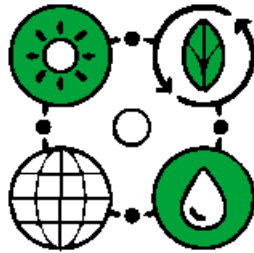
A sustainable, responsive business model.

## The Five key strategies

### Key Performance Indicators

#### 5. Learning strategy

To reduce inequalities in education and wellbeing, facilitate learning through active engagement with our green spaces, and develop nature connection as a foundation for pro-environmental behaviours.

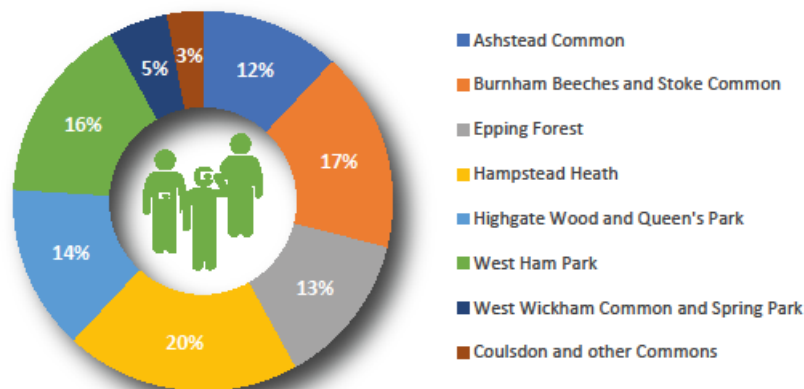


Increased understanding and awareness of Forest's biodiversity importance.



Visitors are well informed and directed to more sustainable locations in the Forest.

## Total Visitor Numbers to Open Spaces 25,000,000



Percentage of Visitor Numbers by charity

Draft illustration of Annual Revenue Budget and Spend against Budget for each Charity showing Risk Status (Reds, Amber, Green and annual movement)  
**2012-2022 to 2022-2023**

\*Not actual figures



**2021-2022  
Ashtead Common**

Annual Revenue Budget

**£317,599**

Spend against Budget

**£317,599**



**2022-2023  
Ashtead Common**

Annual Revenue Budget

**£329,799**

Spend against Budget

**£319,299**

Red, Amber, Green Status

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**2021-2022  
Burnham Beeches**

Annual Revenue Budget

**£417,599**

Spend against Budget

**£859,599**



**2022-2023  
Burnham Beeches**

Annual Revenue Budget

**£379,799**

Spend against Budget

**£419,299**

Red, Amber, Green Status

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## Natural Environment Cross-Divisional Risks

| Reference   | Likelihood Criteria | Impact Criteria | Previous Risk Status<br>Red-Amber-Green | Current Risk Status<br>Red-Amber-Green |
|---|---------------------|-----------------|---|--|
| ENV-NE 001<br>Health and safety   | Likely 4            | Major 4         | RED 16                                  | RED 16                                 |
| ENV-NE 002<br>Extreme weather and climate change                        | Possible 3          | Major 4         | RED 16                                  | AMBER 12                               |
| ENV-NE 003<br>Repair and maintenance of buildings and structural assets | Likely 4            | Extreme 8       | RED 16                                  | RED 24                                 |
| ENV-NE 004<br>Pests and diseases  | Likely 4            | Major 4         | AMBER 12                                | RED 16                                 |
| ENV-NE 005<br>Impact of development                                     | Possible 3          | Major 4         | RED 16                                  | AMBER 12                               |
| ENV-NE 006<br>Maintaining the City's water bodies                       | Likely 4            | Extreme 8       | RED 24                                  | RED 24                                 |
| ENV-NE 007<br>Wanstead Park Reservoirs                                  | Likely 4            | Extreme 8       | RED 24                                  | RED 24                                 |
| ENV-NE 008<br>Accelerated long-term damage to sites                     | Likely 4            | Major 4         | AMBER 12                                | RED 16                                 |
| ENV-NE 009<br>Budget reduction and income loss                          | Likely 4            | Major 4         | RED 16                                  | RED 16                                 |

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