

Appendix 1: 2022/23 Transport Strategy Delivery Plan – Quarter 1 update

Major Projects Programme				
Project description	Start date	End date	RAG Status	Q1 2022-23 update
<p>Bank Junction and surrounding streets</p> <p>'All Change at Bank' walking and public realm improvements</p>	2013/14	2024/25	A	<p>The Traffic Management Orders were approved to be made following a report that considered the objections at the end of May 2022. This allowed for full construction programming to be progressed and construction is planned to start in September.</p> <p>Funding from the Climate Action Strategy (CAS) to fund street trees and SUDS on two of the arms at Bank was approved and will be added to the project budget in a September 2022 report.</p> <p>A traffic and timing review of the restrictions at Bank was ordered by the Court of Common Council, to start immediately. A plan of how this would be undertaken was presented at the May/June committees</p> <p>This project is at Amber (Red at last report to Committee in December) Decreased to Amber now that inflation rates and new highways contract rates are better understood and with confirmation of additional capital funding that covers this increase.</p>
<p>Moorgate Crossrail Integration</p> <p>Walking improvements to junction and surrounding public realm (in conjunction with Crossrail)</p>	2019/20	2025	G	<p>Ropemaker St junction is progressing through TfL's model auditing process with a conclusion expected in October 2022. CoL Police have specified their requirements for the police checkpoint on Moorgate and the design has been modified accordingly. Aiming for a G3/4 report before end of calendar year.</p> <p>Finsbury Circus still on hold enabling a review of the soft landscaping possibilities, led by the Cool Streets and Greening programme. A design has been prepared for Finsbury Circus west but this has had to be placed</p>

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				<p>on hold as area is required as a pit lane for period through 2022/23(15 months from December 2021).</p> <p>On-going dialogue with property owners on Moorfields north to discuss potential improvements.</p>
<p>St Paul's gyratory removal</p> <p>Traffic management measures to remove St Paul's gyratory system and Museum of London roundabout and associated public realm improvements.</p>	2013/14	2027	A	<p>Five design options have been developed and modelled using traffic survey data taken in March 2022. Cost estimates have been updated. Engagement with development teams at 81 Newgate St and London Wall West have taken place. G3 report to be taken to S&W Committee 6 September recommending that three options are progressed to gateway 4. The capital review could impact the programme and funding is only secured to undertake feasibility work, not for implementing any changes. That will be subject to further capital bid process.</p>
<p>Liverpool St Crossrail Integration</p> <p>Improvements to the public realm, and in particular the pedestrian environment, to accommodate the new Crossrail Station on Liverpool Street</p>	2019/20	Phase 1 2020/21, Phase 2.1 2022/23 Phase 3 2022/23	A	<p>Streets & Walkways Committee in February approved for Phase 1 remaining construction tasks and unspent funds to be transferred to Phase 2.</p> <p>Phase 2 currently on hold pending strategic decisions around area-wide public realm framework and integration with planned developments, including the potential redevelopment of Liverpool Street Station. Crossrail has now opened at Liverpool Street and further accommodation works are dependent on decisions around the wider redevelopment.</p>
<p>Fleet Street Area Healthy Streets Plan</p> <p>Traffic management study and improvement required for Fleet Street between</p>	2020/21	2022/23	G	<p>Work on the Healthy Streets Plan recommenced in Q4. Data collection, concept design and engagement with stakeholders commenced. A draft Project Vision has been produced identifying a series of projects and has been presented to internal stakeholders. A Gateway 3 Report is due to be presented to Committee in November 2022.</p>

Major Projects Programme

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Chancery Lane and Ludgate Circus (scheme development only, implementation beyond Delivery Plan period – 2025-2040)				
Pedestrian Priority Programme Series of street improvements to manage pedestrian priority, including traffic access restrictions and pavement widening	2021/22	2024/25	G	Streets and Walkways sub committee considering revised approach, technical and practical issues have highlighted that it is better money to progress with public consultation and detailed design on permanent measures and seek an earlier decision on whether the measures should be made permanent to allow construction early in the new year.
1 – 2 Broadgate Public realm improvements to accommodate new pedestrian desire lines and increased pedestrian footfall	2020/21	2023/24	G	Members have approved the s256 land exchange, but the statutory consultation has not yet commenced. A draft of the S278 and associated cost estimates are with British Land for review.

City Cluster Area Programme				
Project description	Start date	End date	RAG Status	Q1 2022-23 update
Traffic Reduction and Pedestrian Priority Programme Healthy Streets Plan St Mary Axe Pedestrian priority and traffic access restrictions Leadenhall Street Traffic access restrictions	 2019/20 2021/22 2021/22	 2021/22 2022/23 2024/25	 G G	<p>Work progressed on a design for the St Mary Axe/Undershaft junction to raise the carriageway to make it easier for people walking to cross. A delay in receiving the ground radar survey (utility locations etc) has pushed the anticipated delegated Gateway 5 report on this to the autumn.</p> <p>Leadenhall Street: As agreed the early feasibility work of the corridor improvement has progressed focused on improving the street for people walking.</p>
City Cluster – Wellbeing and Climate Change Resilience Programme	2020/21	2024/25	G	<p>Work on this programme has been progressing with good engagement with businesses and the EC BID.</p> <p>Seven projects have been identified and approved to be taken forward to Gateway 5. G5 – Bevis Marks SUDS approved in Q4 for implementation in autumn 2022.</p> <p>Design for Jubilee Gardens greening improvements has progressed to an advanced stage; negotiations with neighbours/UKPN finalised. Construction package and programme of works to be agreed for start in 2022/23. Detailed design is continuing with GW5 planned for October.</p> <p>Issues report for Greening measures prepared and to be submitted in July, alongside the wider programme update report.</p>

City Cluster – Activation and Engagement Programme	2020/21	2024/25	G	<p>A project management and curation approach has been agreed with the EC BID with the involvement of the visitor development team at CoL</p> <p>A dedicated creative producer has been appointed to set out the scope and manage the programme. Discussion for engagement and activation on street in September has commenced for lunchtime streets.</p>
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Smithfield and Barbican Area Programme				
Project description	Start date	End date	RAG Status	Q1 -2022-23 update
<p>West Smithfield Public Realm and Transportation measures</p> <p>Implementation of public realm and transport measures improvements to support Culture Mile and Museum relocation. Incorporates Smithfield section of Barbican & Smithfield - Healthy Streets Plan</p>	2019/20	2026	G	<p>A Gateway 3 progress report was submitted to Members in July 2022 providing an update on the design work completed to date on Stage 3.1. Information was also provided on the on-going stakeholders engagement, work on circular economy and on diversity and inclusion. The latter includes the launch of a design competition in collaboration with the Foundation for Future London and the London Festival of Architecture. This was entitled <i>Co-designing equity in public spaces</i> and was launched during the summer, with the winning team being announced at the end of October.</p> <p>Next design stage (Completed Developed Designs for Area 1 - around the future Museum of London site) to restart towards beginning of 2023 after a revised planning application will be submitted by the Museum of London and the broad scope of the MoL S106 agreement (and within this document the outline scope of its associated S278 agreement) is understood.</p>
<p>Beech Street Transport and Public Realm Improvements air quality and public realm enhancements</p>	2018/19	2023/24	A	<p>LB Islington do not support two of the options for public consultation on options for the Beech Street ZEZ that mitigate traffic impacts on Islington residential streets. Officers are continuing to engage with Islington and the project is at risk of not being able to progress further without the support of the neighbouring authority.</p>
<p>Barbican & Golden Lane Healthy Streets Plan</p>	2020/21	2022/23	G	<p>Discussion on going with LB Islington in both Q1 and Q2 about partnership working. Public engagement potentially in Q3 in partnership with LB Islington. Proposed to run engagement in parallel with Beech Street pending member approval (September S&W).</p>
<p>Barbican & Golden Lane Zero Emission Zone</p>	2020/21	2023/24	G	<p>Recommendations for emission restrictions for this area will be dealt with within the Barbican and Golden Lane Healthy Streets Plan</p>

Minor Schemes Programme				
Project description	Start date	End date	RAG Status	Q1 -2022-23 update
<p>Healthy Streets minor schemes</p> <p>Small scale interventions at targeted locations to reduce road danger, improve accessibility, enhance the walking and cycling experience, and/or deliver bus priority, people walking.</p>	2019/20	Ongoing	G	<p>Currently drafting a delegated report for seven locations for Healthy Streets Minor Schemes funded under TfL LIP allocation (£136k)</p> <ul style="list-style-type: none"> • Finch Ln/Cornhill • Minories near Aldgate Bus Station • Basinghall St/Mason's Ave • Golden Ln near Fann St • Moorgate near Gt Swan Alley • Moorgate near Telegraph St • Gophir St/Bush Ln <p>Charterhouse Square School Street Scheme will be made permanent in mid-September 2022.</p> <p>ETO for Widegate St was started on 21 June 2021. Will be starting to monitor the effects of the ETO in Sept/Oct 2022.</p>
<p>Riverside Walkway Globe View section.</p> <p>Reinstatement and improvement of Thames path for public access</p>	2019/20	2022/23	G	<p>Works on site commenced in April 2022 and are due to be completed in October 2022. Delays on site were mostly due to supply chain and sub-contractor issues.</p> <p>Following completion of the works, there will be a legal process to declare the area as City Walkway.</p>
<p>Mark Lane area</p> <p>Phase 1 & 2 Public realm and walking improvements Phase 3 - focuses on transport improvements in the wider area</p>	2020/21	2022/23	G	<p>New London Street Improvements completed. Mark Lane Works (latter part of Phase 2 and initiating Phase 3) expected to begin in late October 2022 subject to final traffic order that is currently underway.</p>

Minor Schemes Programme				
Project description	Start date	End date	RAG Status	Q1 -2022-23 update
Minor S106/S278 transport improvements around development sites	2022/23	2025/26	G	Programme for 2022/23 to September committees to comprise: <ul style="list-style-type: none"> • 2 Aldermanbury Square • 60 Aldgate High Street • 120 Fleet Street • 150 Aldersgate Street • 2-3 Finsbury Avenue

Cycling Programme

Project description	Start date	End date	RAG Status	Q1 -2022-23 update
City Cycle Network Phase 1 Route 1: CS1 to Monument via Bank Route 2: Aldgate to Blackfriars via Bank (including improvements at Mansion House junction with TfL)	2019/20	On hold pending outcome of Bishops-gate ETO	G	Route 1 – No work in period. Route 2 – TfL design comments received, and responses / design changes have been sent back to TfL.
City Cycle Network Phase 1 Route 3: Duke’s Place to St Paul’s Gyratory Route 4: Bank to Holborn	2023/24	2027/28	G	Projects to commence 2023/24 subject to funding from TfL.
Covid-19 Response Cycle Lanes (Bevis Marks, Queen Victoria Street and Moorgate) Protected cycle lane provision	2022/23	2022/23	G	Bevis Marks experimental cycle lanes – Consultation runs till end of October. No work in period on Moorgate cycle lane.
Cycle Parking implementation of additional space for standard and dockless cycles	2020/21	2022/23	G	Identification of new sites for dockless bays has been completed and new bays are planned for implementation in autumn 2022.

Public Realm Programme				
Project description	Start date	End date	RAG Status	Q1 -2022-23 update
Moor Lane – Meanwhile project followed by permanent public realm enhancements	2021/22	2022/23	G	<p>Gateway 4-5 report for the eastern footway works (inc. security bollards and planters) expected to be approved under delegation in August 2022. Works expected to start on site in December 2022.</p> <p>Designs for western footway will be revised based on consultation feedback, prior to further engagement in autumn 2022.</p> <p>Moor Lane - Following residents' feedback the proposals for the eastern footway have been revised to include a number of planters as part of the security measures and two street trees. Feasibility is being assessed before the design is locked. Following an update from the developer, works are scheduled to start in November 2022, subject to Gateway approvals.</p>
55 Moorgate Public realm and walking improvements	2020/21	2022/23	G	No work programmed this period; Works completed with the exception of tree planting which will be completed in the new planting season in Q3 2022.
Creed Court Public realm improvements	2020/21	2022/23	G	Works in Ludgate Hill completed. Works in Ludgate Square delayed by approx. six weeks owing to change of contractor and external events in the area. Creed Lane expected to complete in early September 2022.
22 Bishopsgate public realm improvements	2020/21	2022/23	G	No work programmed this period – all pending completion of development Dec 2022.
100 Minorities Public realm enhancements	2019/20	2022/23	G	<p>Ph 1: S278 has been finalised and is awaiting developer signature</p> <p>Construction programme being developed, and timescales discussed with stakeholders. Implementation late 2022.</p>

Public Realm Programme				
Project description	Start date	End date	RAG Status	Q1 -2022-23 update
				Committee approval has been received to review the design for phase 2 to focus on greater environmental benefits. Design work and engagement with London Underground Structures Team is ongoing to inform detailed design development. Gateway 5 is anticipated end of 2022.
Mansion House Station Environs walking and public realm improvements, including routes to rail stations	2019/20	2022/23	G	An Issues report was submitted and approved at S&W July 2022 Committee. While the capital review is ongoing, the design review continues.
Salisbury Square public realm improvements An enlarged, enhanced public space in Salisbury Square, new east-west pedestrian routes between Dorset Rise and Whitefriars Street; footway / carriageway improvements on Dorset Rise, Salisbury Court, Whitefriars Street, Fleet Street and Primrose Hill	2022/23	2025/26	G	Project to be initiated in September 2022.
Middlesex Street (Petticoat Lane Market) Public realm improvements to support a rejuvenated market and	2020/21	2022/23	G	Works at the northern section are now complete. Design for central section to be finalised. Withdrawal of funding from LBTH has impacted programme and scope, but a revised design will still be

Public Realm Programme				
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increase pedestrian priority at key locations				delivered in late 2022. Discussions ongoing with LBTH for the southern section (as part of Phase 3 Covid Response).
Middlesex Street Area: Artizan St Phase 1: Landscaping Phase 2: New entrance canopy, signage and improvements	2017	2022/23	G	Phase 1: Landscaping and paving works, were completed in 2018. Phase 2: Canopy, artwork and signage: design being developed in consultation with residents and stakeholders. It is anticipated that planning approval will be sought early 2023 with the aim to start on site in April 2023.
Public Realm SPD and Technical Manual update	2020/21	2022/23	G	No work programmed in period
Seating and Greening Parklets Parklets (Phase 3 Covid Response) Seating and planting areas introduced in a number of locations around the city.	2020/21	2023/24	G	No work programmed in period
Cool Streets and Greening Programme Tree planting, re-landscaping, new green spaces, resilient planting, sustainable drainage.	21/22	24/25	G	Tree planting programme has commenced with surveys and trial holes taking place across the city (all city streets being reviewed for suitable locations). Detailed designs are being developed to re-landscape the space at the corner of London Wall and Moorgate.

Public Realm Programme				
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Monitoring of impacts is also being measured.				<p>Installation of climate resilient planting at the Riverside Planters next to the City of London School for Boys has been completed. Climate resilient trees at Vine Street have been planted.</p> <p>(further work included in this programme see City Cluster area work listed above)</p>
<p>Wood Street Police Station</p> <p>Public realm improvements, including creation of a new public space in Wood Street</p>	2022/23	2024/25	G	Project initiated in May 2022. Design process underway to convert redundant carriageway into a new public space in Wood Street.

Strategic Transport Programme				
Project description	Start date	End date	RAG Status	Q1 2022-23 update
Future Transport Programme	2019/20	Ongoing	G	E-scooter trial ongoing, with nearly 1 million recorded trips across the boroughs participating in the trial. Anticipated that the trial will be extended beyond current period. Future Transport Programme under review as part of the wider Transport Strategy Review.
City Wide Speed reduction Scheme development; implementation and education programme	2019/20	2022/23	A	Awaiting speed survey results in August to support the analytical process of identifying routes in the City that are appropriate for advisory speed limits below 20mph. Design and selection of signage for the lower advisory speed limits underway. Department for Transport has refused a mandatory 15mph, therefore we are pursuing an advisory. Project identified as amber given the restrictions around advisory limits mean that DfT approval still required.
Sustainable logistics centre Co-location major suppliers including, waste collection, courier services(feasibility and scheme development; implementation to follow in 2030)	2020/21	2030	G	Further engagement with logistics stakeholders has taken place following the completion of the sustainable logistics centre consultancy study. A central London consolidation roundtable event is in development to explore how central London boroughs, TfL and the GLA can collaborate on promoting consolidation.
CoLSAT audit and delivery plan	2021/22	2022/23	G	CoLSAT use continues across Policy and Projects and further staff training is planned for September 2022.
Sustainable Servicing Programme policy and guidance working with TfL	2019/21	2022/23	A	No activity programmed in this quarter as delayed due to TfL lead on the project delayed.
Shared use review for walking and cycling areas policy and design guide	2019/20	2022/23	A	No activity programmed in Q1; project to recommence later 2022/23 if funding and staff resource agreed.

Strategic Transport Programme				
Project description	Start date	End date	RAG Status	Q1 2022-23 update
<p>Last mile delivery hubs</p> <p>Two 'last mile' logistics hubs in underutilised City Corporation assets by 2022. A further three hubs by 2025</p>	2019/20	2022/23	A	<p>London Wall car park has now been discounted as a potential location for the a last mile delivery hub due to access issues and timescales of the London Wall West development.</p> <p>Discussions regarding alternative locations for the Amazon last mile delivery continue, with Walbrook Wharf, Minories and Middlesex Street Car Parks potential locations.</p>
<p>Kerbside Review</p> <p>Comprehensive review of on-street parking and loading activity</p>	2019/20	2022/23	G	<p>The red badge holders survey of on-street disabled parking provision is planned for Autumn 2022. This will help us understand how disabled parking spaces are used and if they are meeting user needs. Further workshops and data collection on occupancy of disabled bays is programmed for October 2022</p>
<p>EV Infrastructure Action Plan</p> <p>Assessed demand for infrastructure completed with a number of actions during 2020/21 to assist with delivering sufficient new charging capacity; including innovative projects</p>	2019/20	2022/23	A	<p>Baynard House EV charge points are expected to be available from late Summer 2022. This project has experienced severe delays due to Covid-19 impact on programme and other essential fire safety works ahead of completion. Identification of further 4/5 on-street rapid charging sites is in progress and should be put to market tender in 2022.</p> <p>Barbican car parks have installed new EV charge points in 2021; new charge points in further DCCS estate planned, subject to funding (2022/23).</p>

Events and Campaigns Programme				
Project description	Start date	End date	RAG Status	Q1 -2022-23 update
Sculpture in the City annual programme Temporary public art installations in the City Cluster area	2019/20	2022/23	G	11 th edition launched in late June 2022. Planning for the 12 th edition to commence in September 2022.
Lunchtime Streets City Cluster and Chancery Lane Further streets to be identified and funding beyond plan period	2019/20	Ongoing	G	No work programmed in period
Road Danger Reduction Campaigns Behaviour change and community engagement, (including working with City of London Police)	2019/20	Ongoing	G	The City of London Police continue to undertake road checks for dangerous behaviour and vehicles, Cycle Road shows – 13 Cycle security marking – 230 Adults receiving cycle training - 37

OSPR – On Street Parking Reserve

CAS - Climate Action Strategy (City funds)

CoL – City of London funds (not specified here, see individual projects)

S106 – Developer funding through planning agreements - the allocation of these has already been approved as funds are ring fenced by purpose, and in most cases by location (appvd 2019 July RASC)

S278 – Developer funding Highway scheme

CIL – Community Infrastructure Levy