

City of London: Projects Procedure Corporate Risks Register

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|--|--|---|--|--|------------------------|
| Project Name: 2-6 Cannon Street Public Realm Improvements | | PM's overall risk rating: Low | CRP requested this gateway: £ - | Average unmitigated risk: 4.7 | Open Risks: 6 |
| Unique project identifier: PV11004 | | Total estimated cost (exc risk): £ 1,175,957 | Total CRP used to date: £ - | Average mitigated risk score: 3.5 | Closed Risks: 3 |

| General risk classification | | | | | | | | | | Mitigation actions | | | | | | | | | | Ownership & Action | | | |
|-----------------------------|---------|---------------------------|--|---|--|--------------------------------------|------------|----------------------------------|-------------------------------------|------------------------------|---|---------------------|--|--|-----------------------------------|----------------------------|------------------|------------|-------------|---|--|---|---|
| Risk ID | Gateway | Category | Description of the Risk | Risk Impact Description | Likelihood Classification pre-mitigation | Impact Classification pre-mitigation | Risk score | Costed Impact pre-mitigation (£) | Costed Risk Provision requested Y/N | Confidence in the estimation | Mitigating actions | Mitigation cost (£) | Likelihood Classification on post-mitigation | Impact Classification on post-mitigation | Costed Impact post-mitigation (£) | Post-Mitigation risk score | CRP used to date | Use of CRP | Date raised | Named Departmental Risk Manager/Coordinator | Risk owner (Named Officer or External Party) | Date Closed OR/Realised & moved to issues | Comment(s) |
| R1 | 5 | (10) Physical | Delays to the Developer's programme | Likely to impact the City's ability to access sections of public highway | Likely | Minor | 4 | £0.00 | | | Maintain regular contact with the Developer, local stakeholders and disseminate updates as required | £0.00 | Possible | Minor | £0.00 | 3 | £0.00 | | 01/06/19 | DBE | | | |
| R2 | 5 | (10) Physical | Site conditions affect the build | Due to the presence of pipe subway and utilities access points, opportunities for planting are adversely affected. | Possible | Minor | 3 | £0.00 | | | Carry out survey work and necessary site appraisals early on to ensure the integrity of the design to maximise opportunities for planting | £0.00 | Possible | Minor | £0.00 | 3 | £0.00 | | 01/06/19 | DBE | | 15/12/19 | The survey has now been carried out and the presence of High Yield steel shows it is possible to carry out the scheme as designed. |
| R3 | 5 | (10) Physical | Sections of footway are too shallow to lay York Stone | Subsurface appraisals prove that some sections of footway contain voids and cannot accommodate York Stone pavours. | Likely | Minor | 4 | £0.00 | | | Establish a solution with the adjacent developer to ensure the footway is resurfaced in appropriate footway material. | £0.00 | Rare | Minor | £0.00 | 1 | £0.00 | | 01/06/19 | DBE | | 12/12/19 | Bracken House have agreed to the alteration of proposed footway materials from York Stone to retain mastic asphalt. Any water ingress is a risk totally held by the building owner who must ensure the integrity of their building. |
| R4 | 5 | (5) H&S/Wellbeing | Potential for adverse amenity impacts | New landscaping will create some areas of relative tranquillity that appear partially secluded. | Possible | Serious | 6 | £0.00 | | | - A gate structure to the On-site Garden has been installed on Dittaff Lane to manage access in the most secluded areas. - The design of the open areas will incorporate anti-sitkateboarding measures and improved lighting in the area will encourage natural surveillance. - City Police and City's Rough Sleeping Coordinator are notified of the implementation timetable, so they are mindful of the new amenity space. | £0.00 | Possible | Minor | £0.00 | 3 | £0.00 | | 01/06/19 | DBE/Comptroller | | 15/12/19 | The relative seclusion of the southern section of Dittaff Lane is partially obscured and its proximity to a drinking establishment may give rise to potential anti-social behaviour. The City Police are aware of the City's programme of works and the potential for people to gather and dwell. |
| R5 | 5 | (3) Reputation | Delays in the City Programme | likely reputational impact due to delays. A significant slip in the programme could impact the Open Spaces planting season which has a specific window, inadvertently extending the programme further | Rare | Serious | 2 | £0.00 | | | This is primarily concerned with authorisation of the final project phases. Delays from the developer are not uncommon and therefore manageable. Delays to the City's programme often have wider implications. | £0.00 | Possible | Serious | £0.00 | 6 | £0.00 | | 31/07/22 | Env Dept (formerly DBE) | | | |
| R6 | | (1) Compliance/Regulatory | Integrity of adjacent buildings is compromised | A change in surface materials such as mastic asphalt to York stone or granite, can on occasion lead to water ingress into basements, due in part to poor building upkeep and the spaces joining leaves for water to leave the paving surface. | Rare | Serious | 2 | £0.00 | | | Building owners are responsible for the integrity and water tightness of their buildings. PM will always communicate with adjacent occupiers about the works and instruct the standard basement surveys prior to works commencing | £0.00 | Unlikely | Minor | £0.00 | 2 | £0.00 | | 01/09/21 | Env Dept (formerly DBE) | | | |
| R7 | | (3) Reputation | Unknown impacts of Target Operating Model on Staff Resources | Target Operating Model may have wider impacts in service delivery if structure is significantly altered with redundancies, leavers and new roles | Likely | Serious | 8 | £0.00 | N | | Reappraise Roles and Responsibilities. May require budget adjustments and acquiring external services previously delivered internally. | £0.00 | Possible | Minor | £0.00 | 3 | £0.00 | | 01/09/21 | Env Dept (formerly DBE) | | | |
| R8 | | (3) Reputation | Delay in Programme due to Capital Programme Review | Project programmes were put on hold to carry out a review of Capital projects, temporarily impacting project schedules. | Likely | Serious | 8 | £0.00 | N | | Await outcome of CPR and seek approval to extend the work programme | £0.00 | Likely | Minor | £0.00 | 4 | £0.00 | | 01/08/22 | City Chamberlain | | | |
| R9 | | (2) Financial | Inflation of material costs | Inflation may cause a rise in the unit cost of materials | Likely | Minor | 4 | £0.00 | N | | A schedule of rates have been agreed with the Term Contractor (begin July 2022). These costs have been factored into the latest works estimates. | £0.00 | Possible | Minor | £0.00 | 3 | £0.00 | | 01/08/22 | Env Dept (formerly DBE) | | | |
| R10 | | | | | | | £0.00 | | | | £0.00 | | | £0.00 | | £0.00 | | | | | | | |
| R11 | | | | | | | £0.00 | | | | £0.00 | | | £0.00 | | £0.00 | | | | | | | |
| R12 | | | | | | | £0.00 | | | | £0.00 | | | £0.00 | | £0.00 | | | | | | | |
| R13 | | | | | | | £0.00 | | | | £0.00 | | | £0.00 | | £0.00 | | | | | | | |
| R14 | | | | | | | £0.00 | | | | £0.00 | | | £0.00 | | £0.00 | | | | | | | |
| R15 | | | | | | | £0.00 | | | | £0.00 | | | £0.00 | | £0.00 | | | | | | | |
| R16 | | | | | | | £0.00 | | | | £0.00 | | | £0.00 | | £0.00 | | | | | | | |
| R17 | | | | | | | £0.00 | | | | £0.00 | | | £0.00 | | £0.00 | | | | | | | |
| R18 | | | | | | | £0.00 | | | | £0.00 | | | £0.00 | | £0.00 | | | | | | | |
| R19 | | | | | | | £0.00 | | | | £0.00 | | | £0.00 | | £0.00 | | | | | | | |
| R20 | | | | | | | £0.00 | | | | £0.00 | | | £0.00 | | £0.00 | | | | | | | |
| R21 | | | | | | | £0.00 | | | | £0.00 | | | £0.00 | | £0.00 | | | | | | | |
| R22 | | | | | | | £0.00 | | | | £0.00 | | | £0.00 | | £0.00 | | | | | | | |
| R23 | | | | | | | £0.00 | | | | £0.00 | | | £0.00 | | £0.00 | | | | | | | |
| R24 | | | | | | | £0.00 | | | | £0.00 | | | £0.00 | | £0.00 | | | | | | | |

