

BARBICAN CENTRE BOARD

Wednesday, 21 September 2022

Minutes of the meeting of the Barbican Centre Board held at Committee Rooms, 2nd Floor, West Wing, Guildhall on Wednesday, 21 September 2022 at 11.00 am

Present

Members:

Tom Sleigh (Chair)	Deputy Edward Lord
Tobi Ruth Adebekun (Deputy Chairman)	Deputy Graham Packham
Deputy Randall Anderson	Mark Page (External Member)
Michael Asante (External Member)	Jens Riegelsberger (External Member)
Tijs Broeke	Jane Roscoe (External Member)
Zulum Elumogo (External Member)	Despina Tstatsas (External Member)
Deputy Ann Holmes	Irem Yerdelen
Wendy Hyde	

In Attendance

Officers:

Ben Dunleavy	- Town Clerk's Department
Claire Spencer	- Barbican Centre
Will Gompertz	- Barbican Centre
Natasha Harris	- Barbican Centre
Kehinde Haastrup-Olagunju jnr	- Town Clerk's Department
Jonathon Poyner	- Guildhall School of Music and Drama and Barbican Centre
Udhay Bhakoo	- Barbican Centre
Sarah Wall	- Chamberlain's Department
Huw Humphreys	- Barbican Centre
Ali Mirza	- Barbican Centre
Nick Adams	- Barbican Centre
Matthew Cooper	- Town Clerk's Department

1. APOLOGIES

Apologies for absence were received from the Deputy Chairman, Farmida Bi and Wendy Mead. The Chair noted that Robert Glick was observing the meeting as Deputy Chairman of the Barbican Centre Trust in Farmida Bi's absence.

The Chair welcomed the two new External Members to the Board, Michael Asante and Despina Tsatsas.

2. **MEMBERS' DECLARATIONS UNDER THE CODE OF CONDUCT IN RESPECT OF ITEMS ON THE AGENDA**

Michael Asante declared that his company Boy Blue Entertainment were associate artists of, and based at, the Barbican Centre.

3. **BOARD MINUTES**

a. **Board Minutes - 20 July 2022**

The public note and the non-public summary of the inquorate meeting held on 20 July 2022 were noted.

Matters Arising

Members discussed the membership of the sub-committees.

RESOLVED, that – Zulum Elumogo and Jens Riegelsberger be appointed to the Nominations, Effectiveness and Inclusion Committee of the Barbican Centre Board.

b. **Board Minutes - 18 May 2022**

The public minutes and non-public summary of the meeting held on 18 May 2022 were approved as a correct record.

4. **SUB-COMMITTEE MINUTES**

a. **Minutes of the Finance and Risk Committee**

The public minutes and non-public summary of the meeting of the Finance and Risk Committee held on 5 September 2022 were noted.

b. **Minutes of the Nominations, Effectiveness and Inclusion Committee**

The public minutes and non-public summary of the meeting of the Nominations, Effectiveness and Inclusion Committee held on 7 September 2022 were noted.

5. **MANAGEMENT REPORT BY THE CENTRE'S DIRECTORS**

Members received a report of the CEO, Barbican Centre, providing updates on the work of the Centre's Directors.

A Member asked how the Barbican Centre was engaging with Destination City. In reply, the Artistic Director said that the Barbican Centre was included in the design for Destination City. The Artistic Director was a member of the City Envoy group and had also been appointed to a new role as Head of Profession for the Arts. The Chair suggested that updates on Destination City could be included in future Management Reports, and that Destination City officers be invited to speak to the Board.

A Member requested that there could be dedicated time at a future Board meeting to discuss plans for Digital, following the recruitment for the new Head of Digital role.

RESOLVED, that – Members endorse Management’s approach to the future activities of the Barbican Centre.

6. TERMS OF REFERENCE ANNUAL REVIEW

Members received a report of the Town Clerk relative to the annual review of the Board’s terms of reference.

A Member, also the Chairman of the Board of Governors of the Guildhall School of Music and Drama, said that the GSMD Board was experiencing similar issues with regards to its quoracy rules, and hoped that the two Boards could find the same solution.

A Member suggested that there were some necessary updates to the terms of reference, such as changing the reference to the Managing Director to the Chief Executive Officer.

RESOLVED, that – the Terms of Reference be brought back for further review.

7. BARBICAN CENTRE BOARD AGENDA PLAN

Members received a joint report of the CEO, Barbican Centre and the Town Clerk, providing an agenda plan for upcoming Board meetings in 2022 and 2023.

The Town Clerk advised Members that the future meeting dates included in the plan were provisional and might be subject to change.

RESOLVED, that – the report be received and its contents noted.

8. QUESTIONS ON MATTERS RELATING TO THE WORK OF THE BOARD

There were no questions.

9. ANY OTHER BUSINESS THAT THE CHAIRMAN CONSIDERS URGENT

There was no other business.

10. EXCLUSION OF THE PUBLIC

RESOLVED – That :

- under Section 100A(4) of the Local Government Act 1972, the public be excluded from the meeting for the following items on the grounds that they involve the likely disclosure of exempt information as defined in Part 1 of Schedule 12A of the Local Government Act.
- Robert Glick, Deputy Chairman of the Barbican Centre Trust, having in advance of the meeting signed a confidentiality agreement, be permitted to remain for the rest of the meeting.

11. BOARD MINUTES

a. Non-Public Board Minutes - 20 July 2022

The non-public note of the inquorate meeting held on 20 July 2022 was noted.

b. Non-Public Board Minutes - 18 May 2022

The non-public minutes of the meeting held on 18 May 2022 were agreed as a correct record.

12. **SUB-COMMITTEE MINUTES**

a. **Non Public Minutes of the Finance and Risk Committee**

The non-public minutes of the meeting of the Finance and Risk Committee held on 5 September 2022 were noted.

b. **Non-Public Minutes of the Nominations, Effectiveness and Inclusion Committee**

The non-public minutes of the meeting of the Nominations, Effectiveness and Inclusion Committee held on 7 September 2022 were noted.

13. **BARBICAN RENEWAL - GOVERNANCE FOR RIBA STAGE 0/1**

Members received a report of the CEO, Barbican Centre, relative to the governance arrangements of the Barbican Renewal Project at RIBA Stage 0/1.

14. **BARBICAN RENEWAL - RIBA STAGE 0/1 UPDATE**

Members received a report of the CEO, Barbican Centre, providing an update on the progress of the Barbican Renewal Project.

15. **LSO CONTRACT UPDATE**

Members received a report of the CEO, Barbican Centre, providing an update on the contract negotiations with the London Symphony Orchestra (LSO).

16. **CONTROVERSIAL PROGRAMMING RISK REGISTER**

Members received a report of the Artistic Director relative to the Barbican Centre's controversial programming risk register.

17. **BARBICAN BUSINESS REVIEW - JULY 2022 (PERIOD 4 - 22/23)**

Members received a joint report of the Chamberlain and the CEO, Barbican Centre, relative to the Barbican Business Review for July 2022 (Period 4 – 22/23).

18. **BARBICAN CWP AND CAPITAL PROJECTS UPDATE REPORT**

Members received a report of the CEO, Barbican Centre, providing a report on the progress and financial position of the live refurbishment and maintenance projects.

19. **RISK UPDATE**

Members received a report of the CEO, Barbican Centre, providing an update on the risk management system at the Barbican Centre.

20. **REPORT OF ACTION TAKEN**

Members received a report of the Town Clerk relative to action taken under urgency between Board meetings.

21. **QUESTIONS RELATING TO THE WORK OF THE BOARD**

There were no questions in the non-public session.

22. **ANY OTHER BUSINESS THE CHAIRMAN CONSIDERS URGENT**

There was one item of urgent business.

23. **BOARD MINUTES**

a. **Confidential Board Minutes - 20 July 2022**

The confidential note from the inquorate meeting on 20 July 2022 was noted.

b. **Confidential Board minutes - 18 May 2022**

The confidential minutes from the meeting on 18 May 2022 were approved as a correct record.

24. **MASS ABSENCE AND WORK TO RULE SCENARIOS - RISK MANAGEMENT**

Members received a report of the Director of Operations and Buildings relative to the actions being taken by the Barbican Centre to minimise the risks of staff shortages.

25. **90 DAY WRAP UP AND RELATED ACTIONS**

Members received a report of the CEO, Barbican Centre, providing her assessments at the conclusion of her first 90 days in post, and the shared KPIs for the Director Group.

Having not concluded after two hours from the appointed start time, Members agreed under Standing Order 40 to continue the meeting.

26. **REPORT OF ACTION TAKEN**

Members received a report of the Town Clerk relative to action taken under urgency between Board meetings.

The meeting ended at 1.08 pm

Chairman

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