

Committee(s): City Health and Wellbeing Board – For information and discussion	Dated: 25/11/2022
Subject: North East London Integrated Care Strategy	Public
Which outcomes in the City Corporation’s Corporate Plan does this proposal aim to impact directly?	1,2,3,4,10
Does this proposal require extra revenue and/or capital spending?	N
If so, how much?	£0
What is the source of Funding?	N/A
Has this Funding Source been agreed with the Chamberlain’s Department?	N/A
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City’s Corporate Plan

Contribute to a flourishing society

1. *People are safe and feel safe.*
2. *People enjoy good health and wellbeing.*
3. *People have equal opportunities to enrich their lives and reach their full potential.*
4. *Communities are cohesive and have the facilities they need.*

Support a thriving economy

5. *Businesses are trusted and socially and environmentally responsible.*
6. *We have the world’s best legal and regulatory framework and access to global markets.*
7. *We are a global hub for innovation in finance and professional services, commerce and culture.*
8. *We have access to the skills and talent we need.*

Shape outstanding environments

9. *We are digitally and physically well-connected and responsive.*
10. *We inspire enterprise, excellence, creativity and collaboration.*
11. *We have clean air, land and water and a thriving and sustainable natural environment.*
12. *Our spaces are secure, resilient and well-maintained*

Summary

- 1.1 Considerable progress towards integration has taken place across North East London. Places have been working with their health and wellbeing boards through preparation of Better Care Fund plans, or the previous non-statutory Integrated Care Systems (prior to the Health and Care Act 2022) to develop strategies and approaches that support more integrated health and care.
- 1.2 The Health and Care Act 2022 amends the Local Government and Public Involvement in Health Act 2007, and requires integrated care partnerships (ICPs) to write an integrated care strategy.

- 1.3 The Integrated Care Partnership strategy will need to set out how the assessed needs (building on place joint strategic needs assessments) can be met through the exercise of the functions of the integrated care board, partner local authorities or NHS England (NHSE).
- 1.4 In City partners identified five key priorities through their joint health and wellbeing strategy, based on local insights:
 - 1.4.1 Good mental health
 - 1.4.2 A healthy urban environment
 - 1.4.3 Effective health and social care integration
 - 1.4.4 All children have the best start in life
 - 1.4.5 Promoting healthy behaviours
- 1.1 Development of the North East London Integrated Care System Strategy provides partners in City with the opportune moment to ensure that the strategy of the Integrated Care System reflects their locally agreed priorities (which may evolve as local strategies are refreshed).
- 1.2 The development of the integrated care strategy can be used to agree the steps that partners, working closely with local people and communities, will take together to deliver system-level, evidence-based priorities in the short-, medium- and long-term. These priorities should drive a unified focus on the challenges and opportunities to improve health and wellbeing of people and communities throughout the area of the integrated care partnership.
- 1.3 This paper provides an update on the approach and proposed content of the development of the North East London Integrated Care System Strategy.

Recommendation(s)

It is recommended that the Board:

- Consider, discuss and comment on the proposed approach to develop the North East London Integrated Care Strategy
- Support identification of your key priorities and challenges locally, particularly based on your local knowledge and insights, to feed into development of the strategy

Main Report

2. Background

- 2.1 Considerable progress towards integration has taken place across North East London. Places have been working with their health and wellbeing boards and local partners, through preparation of Better Care Fund plans, or the previous non-statutory Integrated Care Systems (prior to the Health and Care Act

2022) to develop strategies and approaches that support more integrated health and care.

- 2.2 The Health and Care Act 2022 amends the Local Government and Public Involvement in Health Act 2007, and requires integrated care partnerships (ICPs) to write an integrated care strategy.
- 2.3 The Integrated Care Partnership strategy will need to set out how the assessed needs (building on place joint strategic needs assessments) can be met through the exercise of the functions of the integrated care board, partner local authorities or NHS England (NHSE). It will build on existing work and momentum to further the transformative change needed to tackle challenges such as reducing disparities in health and social care; improving quality and performance; preventing mental and physical ill health; maximising independence and preventing care needs, by promoting control, choice and flexibility in how people receive care and support.
- 2.4 The integrated care strategy will set the direction of the system across the area of the integrated care board and integrated care partnership, setting out how commissioners in the NHS and local authorities, working with providers and other partners, can deliver more joined-up, preventative, and person-centred care for their whole population, across the course of their life. It presents an opportunity to firmly ground the approaches of our Place based Partnerships to do things differently to before, such as reaching beyond 'traditional' health and social care services to consider the wider determinants of health or joining-up health, social care and wider services.
- 1.5 In City partners identified five key priorities through their joint health and wellbeing strategy, based on local insights:
 - 2.4.1 Good mental health
 - 2.4.2 A healthy urban environment
 - 2.4.3 Effective health and social care integration
 - 2.4.4 All children have the best start in life
 - 2.4.5 Promoting healthy behaviours
- 2.5 Development of the North East London Integrated Care System Strategy provides partners in City with the opportune moment to ensure that the strategy of the Integrated Care System reflects their locally agreed priorities (which may evolve as partners refresh their local strategies).
- 2.6 This paper provides an update on the approach and proposed content of the development of the North East London Integrated Care System Strategy.

3.0 Proposed approach to develop the North East London Integrated Care Strategy

- 3.1 We are proposing to sign off the interim North East London Integrated Care System Strategy at a full meeting of the integrated care partnership in January 2023.
- 3.2 To achieve this tight deadline, we will work closely with the North East London Place based Partnerships, city
- 3.3 Wellbeing Boards, Overview and Scrutiny Committees and partners over the next several months to co-develop the content of the strategy, building on the significant engagement work that has already taken place across the system to identify our key priorities (babies, children and young people; mental health; long term conditions; and workforce and employment).
- 3.4 There is a requirement for the strategy to be refreshed annually and we intend for the strategy to support an ongoing process of system development, learning and improvement as opposed to production of a one-off static document.
- 3.5 **Appendix 1** sets out a proposed timeline for engagement over the next several months with key groups and partners. We are in the process of engaging with key groups within each Place based Partnership to get slots on agendas.

4.0 Proposed content of the strategy

- 4.1 We have established a range of workstreams to support development of the strategy. There is a workstream on data and analytics which is meeting fortnightly with whole system representation. In addition to producing a Population Health Profile for NEL, we have undertaken rapid reviews of local JSNAs and health and wellbeing strategies. The Healthwatch team has also undertaken an analysis of insights in relation to the four ICS priorities which will inform the workshops.
- 4.2 A series of stakeholder workshops are currently taking place aimed at progressing the four Integrated Care System priorities. Stakeholder events have taken place during October and November focusing on our priorities of babies, children and young people; mental health; long term conditions; and workforce and employment. Over 120 people from across the system attended a workshop on our system response to the cost of living increase on 6 October.
- 4.3 **Appendix 1** sets out in more detail the proposed content of the strategy, which we are keen to seek feedback and input from partners on to further shape.

5.0 Risks and mitigations

5.1 Timescales are short ahead of the submission of the first draft of the strategy, however, the Partnership is dedicated to developing the content of the strategy locally with our Places, Health and Wellbeing Boards and partners and are keen for them to shape and own it, ensuring that it reflects our key challenges, and agreed direction of travel. Our intention for this to be an ongoing process, rather than a one off document, should help to mitigate the risk around the short timeframe that we have to develop the initial draft.

6.0 Financial Impact

6.1 None identified at this stage

Appendices

Appendix 1 – North East London Integrated Care Strategy Development

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