

City of London: Projects Procedure Corporate Risks Register

Project Name:	City Greening and Biodiversity (masterplan GW3-4)	PM's overall risk rating:	Medium	CRP requested this gateway:	£ -	Average unmitigated risk:	6.0	Open Risks:	10
Unique project identifier:	12332	Total estimated cost (exc risk):	£ 2,500,000	Total CRP used to date:	£ -	Average mitigated risk score:	3.0	Closed Risks:	0

General risk classification										Mitigation actions										Ownership & Action			
Risk ID	Gateway	Category	Description of the Risk	Risk Impact Description	Likelihood Classification pre-mitigation	Impact Classification pre-mitigation	Risk score	Costed Impact pre-mitigation (£)	Costed Risk Provision requested Y/N	Confidence in the estimation	Mitigating actions	Mitigation cost (£)	Likelihood Classification on post-mitigation	Impact Classification on post-mitigation	Costed Impact post-mitigation (£)	Post-Mitigation risk score	CRP used to date	Use of CRP	Date raised	Named Departmental Risk Manager/Coordinator	Risk owner (Named Officer or External Party)	Date Closed OR/Realised & moved to Issues	Comment(s)
R1	4	(10) Physical	Underground structures and utilities limits ability to plant	Project scope reduced and impact on programme and cost	Likely	Serious	8	£0.00	N	B – Fairly Confident	Carry out additional surveys and site assessments and utilise info from cubic mile project. Identify contingency sites	£0.00	Likely	Minor	£0.00	4	£0.00		24/03/2022	Melanie Charalambous			Contingency sites identified through masterplan
R2	4	(10) Physical	Planting proposals are restricted or delayed by nearby works or developments	will impact project scope and programme	Possible	Minor	3	£0.00	n	B – Fairly Confident	Officers will coordinate with other project managers and colleagues to ensure that information is shared and planting programmed	£0.00	Unlikely	Minor	£0.00	2	£0.00		24/03/2022	Melanie Charalambous			liaise with planners to get up to date information on sites
R3	4	(3) Reputation	Delays to the procurement of materials and planting	will impact programme	Likely	Minor	4	£0.00	n	B – Fairly Confident	Discuss procurement route with Term contractor and City gardens team to ensure orders are placed on time.	£0.00	Unlikely	Minor	£0.00	2	£0.00		24/03/2022	Melanie Charalambous			Impact is due to planting season restrictions and lead in times
R4	4	(2) Financial	Works cost increase due to inflation	will impact scope and budget	Likely	Serious	8	£0.00	N	C – Uncomfortable	The project scope may need to be adjusted to ensure that it remains affordable within the programme budget. This risk will impact the landscaping projects the most and could result in one or two of the sites having to be omitted in order to stay within budget. Officer's will also review the scope of Phase 4 (which is at an earlier stage) to assess if some of this funding can be transferred to Phase 3 if appropriate, to cover increased costs.	£0.00	Possible	Serious	£0.00	6	£0.00		24/03/2022	Melanie Charalambous			inflation impacts are unknown for some elements of the works. Officers will prepare detailed cost estimates ahead of GWS
R5	4	(4) Contractual/Partnership	Objections received to planting proposals from stakeholders	will impact scope and programme	Possible	Serious	6	£0.00	n	B – Fairly Confident	Consult occupiers and stakeholders. Additional officer time required for this if locations are in dispute and alternative locations selected	£0.00	Unlikely	Minor	£0.00	2	£0.00		24/03/2022	Melanie Charalambous			Carry out early consultation (initial consultation on some sites has already taken place)
R7	4	(2) Financial	Maintenance costs limit planting proposals	the budget will need to include an allowance for maintaining the planting which will reduce the implementation budget	Likely	Serious	8	£0.00	n	C – Uncomfortable	Take account of costs early on and try to design low maintenance proposals. Some proposals for climate resilient solutions should reduce maintenance costs in the longer term	£0.00	Possible	Minor	£0.00	3	£0.00		24/03/2022	Jake Tibbets			Ensure low maintenance design solutions. In the long-term, maintenance budgets will need to be increased.
R8	4	(4) Contractual/Partnership	Difficulties in getting approvals from churches	elements of the projects could be delayed or need to be altered. Implications for staff costs and programme	Possible	Minor	3	£0.00	n	B – Fairly Confident	Allow for increased costs in estimates and use costed risk register if needed	£0.00	Unlikely	Minor	£0.00	2	£0.00		24/03/2022	Melanie Charalambous			liaise with highway manager to ensure information is known