

## BARBICAN CENTRE BOARD

Thursday, 2 February 2023

Minutes of the meeting of the Barbican Centre Board held at Committee Rooms, 2nd Floor, West Wing, Guildhall on Thursday, 2 February 2023 at 11.00 am

### Present

#### Members:

Tom Sleigh (Chair)	Deputy Edward Lord
Alderman Sir William Russell (Deputy Chairman)	Wendy Mead
Munsur Ali	Deputy Graham Packham
Deputy Randall Anderson	Mark Page (External Member)
Michael Asante (External Member)	Jens Riegelsberger (External Member)
Stephen Bediako (External Member)	Jane Roscoe (External Member)
Farmida Bi (Ex-Officio Member)	Despina Tstatsas (External Member)
Tijs Broeke	Irem Yerdelen
Deputy Ann Holmes	

### In Attendance

#### Officers:

Ben Dunleavy	- Town Clerk's Department
Nick Adams	- Barbican Centre
Will Gompertz	- Barbican Centre
Emma Green	- Barbican Centre
Ali Mirza	- Barbican Centre
Jonathon Poyner	- Guildhall School of Music and Drama and Barbican Centre
Claire Spencer	- Barbican Centre
Sarah Wall	- Chamberlain's Department
Paul Wilkinson	- City Surveyor

#### 1. APOLOGIES

Apologies for absence were received from Zulum Elumogo, Wendy Hyde, Gerard Grech, Alpa Raja and Jane Roscoe.

#### 2. MEMBERS' DECLARATIONS UNDER THE CODE OF CONDUCT IN RESPECT OF ITEMS ON THE AGENDA

There were no declarations.

#### 3. BOARD MINUTES

The public minutes and non-public summary of the Barbican Centre Board meeting held on 16 November 2022 were approved as a correct record.

#### 4. **MINUTES OF SUB-COMMITTEES**

##### a. **Minutes of the Finance and Risk Committee**

The draft public minutes and non-public summary of the Finance and Risk Committee of the Barbican Centre Board meeting held on 16 January 2023 were noted.

##### b. **Minutes of the Nominations, Effectiveness and Inclusion Committee**

The draft public minutes and non-public summary of the Nominations, Effectiveness and Inclusion Committee of the Barbican Centre Board held on 18 January 2023 were noted.

#### 5. **MANAGEMENT REPORT BY THE CENTRE'S DIRECTORS**

Members received a report of the CEO, Barbican Centre, providing a management update.

The CEO informed Members that the Barbican Young Changemakers were hoping for a Board Member to join them for a session, and asked for any interested Members to contact her.

RESOLVED, that – Members endorse Managements approach to the future activities of the Barbican Centre.

#### 6. **ANNUAL TERMS OF REFERENCE REVIEW**

Members received a report of the Town Clerk relative to the annual terms of reference review.

A Member said that they were broadly supportive of the proposals, but did not agree with the presented revision to the term limits. Members agreed that this element of the proposed changes should be removed.

Members questioned whether the safeguards recommended as part of the proposed quorum arrangements were necessary. In reply, the Chair and Deputy Chairman said that they reflected the fact that the Barbican Centre was funded from the City Corporation's local authority budget, and it was thus important that the Members who were elected councillors were able to exert a degree of control. The Chair said that the quorum arrangements could be reviewed after one year.

RESOLVED, that – Members:

- Endorse the following changes to the Barbican Centre Board's terms of reference (including its constitution and quorum rules), for onward approval to the Policy and Resources Committee:
  - Change the number of Court representatives to 'seven';

- Remove the requirement in the Board's constitution to have representation from the Finance Committee;
- Remove the ex-officio positions from GSMD and CHL;
- Change the number of non-Court representatives to 'up to eight';
- Remove the requirement for Court Members to be in the majority for Board meetings to be quorate;
- Add a requirement to the quorum rules that Court Members must be in the majority for the approval of the Budget, the appointment of External Members and for the appointment of the Chief Executive Officer; and
- Update the reference to the Managing Director in the terms of reference so that it refers to the Chief Executive Officer

Delegate authority to the Town Clerk, in consultation with the Chair and Deputy Chairs, to approve any further changes in advance of the submission of the revised terms of reference to the Policy and Resources Committee and the Court.

**7. BARBICAN CENTRE STRATEGIC FRAMEWORK - NEW ORGANISATIONAL PURPOSE & VALUES**

Members received a report of the CEO, Barbican Centre, relative to the Barbican Centre's Strategic Framework.

RESOLVED, that – the report be received and its contents noted.

**8. BARBICAN CENTRE - THEATRE ELECTRICAL SUPPLIES**

Members received a report of the CEO, Barbican Centre, relative to electrical supplies for the theatre.

RESOLVED, that – the report be received and its contents noted.

**9. HEALTH AND SAFETY UPDATE**

Members received a report of the CEO, Barbican Centre, relative to electrical supplies for the theatre.

RESOLVED, that – the report be received and its contents noted.

**10. BARBICAN CWP AND CAPITAL PROJECTS - UPDATE REPORT**

Members received a report of the CEO, Barbican Centre, providing an update on health and safety.

RESOLVED, that – the report be received and its contents noted.

**11. QUESTIONS ON MATTERS RELATING TO THE WORK OF THE BOARD**

There were no questions.

**12. ANY OTHER BUSINESS THAT THE CHAIRMAN CONSIDERS URGENT**

There was no other business.

**13. EXCLUSION OF THE PUBLIC**

RESOLVED – That under Section 100A(4) of the Local Government Act 1972, the public be excluded from the meeting for the following items on the grounds that they involve the likely disclosure of exempt information as defined in Part 1 of Schedule 12A of the Local Government Act.

**14. NON-PUBLIC BOARD MINUTES**

The non-public minutes of the Barbican Centre Board meeting held on 16 November 2022 were approved as a correct record.

**15. NON-PUBLIC MINUTES OF SUB-COMMITTEES**

**a. Non Public Minutes of the Finance and Risk Committee**

The draft non-public minutes of the Finance and Risk Committee of the Barbican Centre Board held on 16 January 2023 were noted.

**b. Non-Public Minutes of the Nominations, Effectiveness and Inclusion Committee**

The draft non-public minutes of the meeting of the Nominations, Effectiveness and Inclusion Committee of the Barbican Centre Board held on 18 January 2023 were noted.

**16. CEO REPORT BY THE BARBICAN'S DIRECTORS**

Members received a report of the CEO, Barbican Centre, providing an update on the activities of the Barbican Centre.

**17. LONDON SYMPHONY ORCHESTRA AGREEMENT**

Members received a report of the CEO, Barbican Centre, relative to the London Symphony Orchestra residency agreement.

**18. BARBICAN EDI STRATEGY PROPOSAL**

Members received a report of the CEO, Barbican Centre, relative to the Barbican EDI Strategy.

**19. BARBICAN RENEWAL - OUTLINE BUSINESS CASE AND PROJECT UPDATE**

Members received a report of the CEO, Barbican Centre, relative to Barbican Renewal.

**20. GUILDHALL SCHOOL OF MUSIC AND DRAMA AND BARBICAN CENTRE ROOF, EXPANSION JOINTS AND WATER / DRAINAGE SYSTEM PROJECT**

Members received a joint report of the CEO, Barbican Centre and the Principal, Guildhall School of Music and Drama.

**21. BARBICAN BUSINESS REVIEW – NOVEMBER 2022 (PERIOD 8 – 22/23)**

Members received a Joint Report of the Chamberlain and the CEO, Barbican Centre, relative to the Barbican Business Review for November 2022 (Period 8 – 22/23).

22. **RISK UPDATE**

Members received a report of the Barbican Centre, providing an update on the risk management system at the Barbican Centre.

23. **CONTROVERSIAL PROGRAMMING RISK REGISTER**

Members received a report of the CEO, Barbican Centre, providing an update on controversial programming risks at the Barbican Centre.

24. **REPORT OF ACTION TAKEN**

Members received a report of the Town Clerk relative to decisions taken under urgency between meetings.

25. **QUESTIONS RELATING TO THE WORK OF THE BOARD**

There were three questions in the non-public session.

26. **ANY OTHER BUSINESS THE CHAIRMAN CONSIDERS URGENT**

There were two items of other business in the non-public session.

**The meeting ended at 1.38 pm**

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Chairman

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