

HEALTH AND WELLBEING BOARD

Friday, 25 November 2022

Minutes of the INQUORATE meeting of the Health and Wellbeing Board held at Committee Rooms - 2nd Floor West Wing, Guildhall on Friday, 25 November 2022 at 11.00 am

Present

Members:

Mary Durcan (Chairman)
Deputy Marianne Fredericks (Deputy Chairman)
Gail Beer, Chair Healthwatch City of London
Helen Fentimen

In Attendance (Observing Online)

Sandra Husbands

Nina Griffiths
James Riley
Ruby Sayed
Hilary Ross
Ruby Sayed
Steve Heatley
Clare Chamberlain

Officers:

Ian Hughes	- Environment Department
Zoe Dhami	- Community and Children's Services Department
Ruth Kocher	- Environment Department
Diana Divajeva	- Community and Children's Services Department
Emma Masters	- Community and Children's Services Department
Chris Pelham	- Community and Children's Services Department
Andrew Buckingham	- Deputy Town Clerk's Department

In Attendance Online

Luke Symons, Alzheimer's Society (for item 4)
Jayne Taylor, Public Health Consultant London Borough of Hackney (for item 5)

The Town Clerk confirmed the quoracy for Health and Wellbeing Board being five Members in attendance in person, at least three of whom must be Members of the Court of Common Council.

Having allowed five minutes from the start time of the meeting for a quorum to be established, the Town Clerk confirmed that a quorum had not been established through Board Members being in attendance in person. As such, and with the Chair's agreement, the Town Clerk confirmed the intention to consider items on the agenda on an informal basis. Any items requiring a decision could be considered following the meeting under urgency procedure through a decision of the Town Clerk, in

consultation with the Chair and Deputy Chair and taking into account any views expressed during the meeting today.

1. **APOLOGIES FOR ABSENCE**

Apologies were received from Randall Anderson.

2. **DECLARATIONS UNDER THE CODE OF CONDUCT IN RESPECT OF ITEMS ON THE AGENDA**

There were no declarations.

3. **MINUTES**

The public minutes and non-public summary of the Health and Wellbeing Board meeting on 6th May were noted.

4. **A PRESENTATION FROM THE ALZHEIMER'S SOCIETY**

Members proceeded to receive a presentation of Luke Symons, Alzheimer's Society Regional Public Affairs and Campaigns Officer, London and South East.

Members were provided with a brief overview of dementia, the main challenges to dementia care including integration, diagnosing, supporting and living with it. Feedback was also provided on City of London local services, with the bulk of this focusing around four key areas:

Members were also talked through key feedback on local services through difficulty and confusion with referrals to memory clinics, lack of day centre-services, City Adult Social Care being responsive in dealing with carers when referred for an assessment but there being a lack of services and support for them, with there also being concern at a the difficulty in getting an appointment at the GP Neaman Practice.

Members were signposted to a number of resources including Alzheimer's Society's 'Increasing access to dementia diagnosis' series and a 'Left to Cope Alone' report examining support needs after a dementia diagnosis.

The Deputy Chairman conveyed her thanks for a comprehensive presentation, whilst noting it was very high level and proposing a further presentation in future brining it down to a local level and looking at what local services were available. Lack of support, particularly around carers, had been mentioned during the presentation; people getting support may not know there is more they can access, and it would be helpful having it explained what people were able to access.

The Deputy Chairman stressed a need to ensure actions become positive outcomes, with the ongoing discussion and talk on the issue translating into something tangible. There remains a fear around dementia, with people still reluctant to come forward. There was a need to get across why it was important people come forward, what support they can receive and signposting them to this, with it important to include this in the dementia strategy moving forwards.

The Chairman asked what Health and Wellbeing can do as a committee to support this area of work. The Alzheimer's Society representative asked Members to encourage people to join the dementia research programme wherever possible.

Members noted the presentation.

5. **ANNUAL REVIEW OF TERMS OF REFERENCE**

The Board received a report of the Town Clerk providing it terms of reference for annual review.

The Board proceeded to discuss the terms of reference. It was suggested the terms of reference would require updating to reflect NHS reforms, with the Clinical Commissioning Group no longer existing as an organisation. There was a broader consideration around NHS reforms when looking at the terms of reference. A Member referred to statutory guidance recently published referring to Integrated Care Board rather than Clinical Commission Group.

There was a need to discuss with the Integrated Care Board how they want to be represented at a local level, with Tower Hamlets potentially providing representation in the first instance.

Members noted that there was potential to broaden out the Membership of the Board to include neighbouring Boroughs, but with there being a need to talk to the Integrated Care Board to establish how they would be managing it a local level and how they would be held to account. The Chair suggested a first step would be to go the Integrated Care Board.

The Deputy Chairman remarked on a significant number of reports coming forward that were Hackney centric with very little about the city and stressed a need to ensure a balance of reporting. It was suggested looking the Membership of the Board once the legislation had come in and ensuring the right people were on the Board.

A Member added how one of the most important connections for the Health and Wellbeing Board was feed into the Integrated Care Board. There was a need to ensure Health and Wellbeing Board was properly represented through its Members and this was in the gift of Community and Children's Services Committee; there was a need to keep in mind getting the connection right.

The Health and Wellbeing Terms of reference were noted.

6. **IMPLEMENTING A 'HEALTH IN ALL POLICIES' APPROACH TO STRENGTHEN LOCAL ACTION TO REDUCE HEALTH INEQUALITIES**

The Board received a joint report of the Executive Director of Community and Children's Services and Director of Public Health providing an update on the work of the City & Hackney Inequalities Steering Group in leading the development of a local framework for action.

The Board were reminded of their role in provided strategic oversight of healthcare in the City, with the report setting out what health inequality looks like and allow an opportunity to consider how to tackle it.

The Deputy Chairman referred to the Board considering the levers at its disposal when looking to incorporate consideration of health inequalities into wider Corporation strategies and plans. It was suggested this could be achieved through inclusion of a healthcare section being included within reports, within which it could set out how health inequalities would be addressed. It was further highlighted how inclusion of healthcare within reporting had been proposed in responding to the healthcare strategy, with it not always easy to understand or being clear how each area of work had been considering this. The Deputy Chairman proposed a section be included within reports moving forward making it clear how any proposals supported the City Corporation's health policy.

The Director of Public Health responded confirming she would welcome the Board taking more of a role in holding other parts of the City Corporation to account regarding the impact of their work planning on health and how we can amplify a positive impact and reduce inequality and a negative impact. This may be through bringing items to this Board and allowing an opportunity to question officers on the impact of health and explain the importance of taking healthcare into account. Inclusion of a section within the report template would be helpful, with officers coming to the Board to scrutinised and to consider health implications would add to this.

It was further highlighted how inclusion of healthcare within report templates was not sufficient; there was a need to examine and scrutinise and it was suggested officers could be brought in the Board to undertake a deep dive of their departmental remit and demonstrate how they were including health and achieving a positive impact in this area.

There was a proposal to include within Health and Wellbeing Board's terms of reference part of its role would be to invite department heads in to explain how their department was addressing impacts on health. Report writing could address health issues and impacts whether these were negative or positive.

The Deputy Chairman proposed officers be asked to prepare a report for the next meeting setting out why they were wanting healthcare included within report writing, with this being completed in time for inclusion from the beginning of the civic year.

A Member added how they were wanting to see a narrative included withing report moving forward setting out how proposals would impact health. The Chair added that whatever was being proposed would need to come back to this Group for consideration and approval. This would allow health to become part of department thinking and allow for it to be monitored and reviewed as part of reporting.

The Public Health Consultant welcomed the helpful discussion and stressed that it would help for people to have prompts to consider, with it being quite an ask for someone to consider health. Officers need to know what they were being

asked to think about in relation to health for inclusion within a report; there would then be an opportunity for them to come to the Board to be scrutinised.

Members noted that the next meeting of Health and Wellbeing Board was due to be held on 3rd February 2023; no decision was required between meetings to progress this area of work and with a further report to follow at the next meeting.

7. **NORTH EAST LONDON INTEGRATED CARE STRATEGY**

The Board received a report of the Director of Strategic Development, NHS North East London on development of strategies and approaches that support more integrated health and care.

There was reference to the high-level priority areas identified and whether sitting beneath each of these there would be a list providing detail of priorities within each area. There was a need to understand what was being delivered on the ground, through delivery tackling inequalities and looking at a shifting of resources to tackle longstanding issues.

The North East London Integrated Care Strategy was a system strategy with there being lots of detail within it that would set the direction of other plans e.g., delivery plan for NHS and annual operating plans for NHS. It would be important to know what success measures might look like that would underpin the strategy, with could be taken through Integrated Commissioning Board for consideration.

A Member referred to an issue around decision making and where these were taken, particularly around resource allocation. It was important for people to understand how they get their voice heard, how this gets fed back down and how it would make a difference on the ground.

The Deputy Chairman welcomed the opportunity for Health and Wellbeing Board being given sight of the report, not the short timescale ahead of submission of a first draft. The Deputy Chairman referred to the strategy wanting to reflect key challenges and stressed it would need to look to address issues on a North East London context and not just looking at national policy, but be rooted in local issues e.g., health inequality and population growth; talking about key strategic challenges and aligning it to a context in North East London.

The Chairman concluded the discussion and welcomed what she considered to be a very helpful report.

The report was noted.

8. **HEALTHWATCH UPDATE**

The Board received a report of the Healthwatch City of London providing a progress update against contractual targets and the work of Healthwatch City of London with reference to Quarter 2 and part Quarter 3 2022/23.

The Chair of Healthwatch talked the Board through a number of key areas. The Chairman remarked on how she considered it very good to have health watch to

offer a local view. The Deputy Chairman stressed the importance of Healthwatch and of not losing the expertise it offers.

Members noted the report.

9. **ADULT SOCIAL CARE TRANSFORMATION**

The Board received a report of the Director of Community and Children's Services providing an update on Adult Social Care Transformation of services.

The Director of Community and Children's Services explained how the report outlined the position in a national context, the scale and offered reassurance.

A Member referred to application of the Better Care Fund, discharges from hospital alongside winter pressures and whether there were any thoughts on how to do more at maximising remained ongoing monitoring data of those in hospital at any one time and reviewing potential winter care packages and this remaining an ongoing process.

The update was noted.

10. **COMMISSIONING UPDATE AND DEPARTMENTAL CONTRACTS REGISTER**

The Board received a report of the Director of Community and Children's Services providing a highlight of current activity, successes, issues and priorities for the Department of Community and Children's Services Commissioning Team.

The Deputy Chairman referred to a concern with Golden Lane Leisure Centre and money need to refurbishment this facility, with it considered to be lost opportunity in the City and needed to be brought up to the level it should be at and support health prevention. The Deputy Chairman suggested this was an area to watch.

In response, it was confirmed there remained ongoing discussion regarding the future of Golden Lane Leisure Centre, with all leisure centres currently struggling with increased costs. This is an area that remains under discussion.

The update was noted.

11. **REPORT OF ACTION TAKEN**

The Board received a report of the Town Clerk setting out decisions taken under urgency provision, in accordance with Standing Order 41, since the last meeting.

12. **JOINT HEALTH AND WELLBEING STRATEGY UPDATE**

The Board received a presentation on the City of London Joint Health and Wellbeing Strategy.

During the presentation, it was explained how data currently available through the Census 2021 and information put together at the start of the year through the Joseph Rowntree Foundation had been reviewed, with this showing residents

impacted by poverty. This would be an area to look at as a priority in looking to make sure there was improving health.

It was explained how endorsement was being sought to go ahead with consultation, bringing together a mixed group of stakeholders to discuss actions for the strategy.

The Chair added that it would be appropriate to allow more detailed discussion of the item at the next meeting, with it being an important area to understand it needing to be early on the agenda to allow sufficient time to discuss it.

The update was noted.

13. QUESTIONS ON MATTERS RELATING TO THE WORK OF THE BOARD

A Member suggested there would be a benefit in holding a learning event to allow a better understanding of Integrated Care Board resources available and how decisions great. Set up a learning event for Members of the Board and those Members who have an interest.

14. ANY OTHER BUSINESS THAT THE CHAIRMAN CONSIDERS URGENT

There were no additional items of business.

15. EXCLUSION OF PUBLIC

Under Section 100A(4) of the Local Government Act 1972, the public were excluded from the meeting for the following items of business on the grounds that they involve the likely disclosure of exempt information as defined in Paragraph 3 of Part I of Schedule 12A of the Local Government Act.

16. NON PUBLIC MINUTES

The non-public minutes of the Health and Wellbeing Board meeting held on 15th July 2022 were noted.

17. SECURE CITY PROGRAMME - PROJECT PROPOSAL

The Board received a report of the Executive Director of the Environment Department providing a project proposal relating to the Secure City Programme.

18. COMMISSIONING UPDATE AND DEPARTMENTAL CONTRACTS REGISTER

The Board received a non-public appendix in respect of item 10.

19. NON-PUBLIC QUESTIONS ON MATTERS RELATING TO THE WORK OF THE BOARD

There were none.

20. ANY OTHER BUSINESS THAT THE CHAIRMAN CONSIDERS URGENT AND WHICH THE BOARD AGREES SHOULD BE CONSIDERED WHILST THE PUBLIC ARE EXCLUDED

There were no additional items of business.

The meeting ended at 1.18pm.

Chairman

Contact Officer: Chris.Rumbles@cityoflondon.gov.uk