



City of London Transport Strategy Review Engagement Plan

Department of Environment

November 2022 – May 2023

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Introduction

The City of London Transport Strategy, adopted in May 2019, provides a 25-year framework for the design and management of the City's streets to ensure the Square Mile remains a great place to live, work, study, and visit.

The Transport Strategy is scheduled to be reviewed every five years to ensure it continues to reflect the priorities of City residents, workers, and businesses, changing circumstances and developments in transport technology. The current review period has been extended to 2024 to:

- Align with the review of the City Plan 2040
- Allow time for travel and work patterns to settle post Covid-19
- Allow for further engagement and consultation.

This Transport Strategy Review Engagement Plan (Engagement Plan) sets out the proposed approach for engaging and consulting with stakeholders, including the public, on the review of the Transport Strategy. It is a live document that will capture engagement to date and will be revised as work on the Transport Strategy Review progresses.

Alignment of Transport Strategy and City Plan Engagement

The Engagement Plan has been developed to ensure that stakeholder engagement and consultation for the Transport Strategy review is aligned with the timescales, methods, and audiences of the City Plan 2040 review. Whilst the anticipated date of adoption of the City Plan is later than that of the Transport Strategy, many of the audiences are the same, and the City Plan review includes pre-engagement during the similar period as the Transport Strategy review.

The City Plan review includes its own engagement plan, which sets out the key steps for engaging on the City Plan, as well as the Statement of Community Involvement and a complementary Developer Engagement Guidance document. Opportunities to work together on engagement will be taken wherever possible, to minimise meetings and mitigate consultation fatigue.

Transport Strategy Review Engagement Objectives

The objectives of this Engagement Plan are to:

1. Identify internal and external stakeholders and understand their needs and priorities.
2. Build on existing relationships and establish and maintain new relationships. Noting that the relationships will vary significantly according to level of engagement and interest.
3. Proactively engage to ensure that the review of the Transport Strategy is informed by a wide range of stakeholders and reflects the needs of City workers, residents, businesses, students, and visitors.
4. Build support for the Transport Strategy by clearly setting out the challenges for transport in the City of London and involving stakeholders in the development of solutions to these challenges.

5. Keep all stakeholders engaged and informed on the Transport Strategy review at a level that meets their expectations. A clear hierarchy of communication between stakeholder groups will ensure that groups closer to the project are engaged and kept informed ahead of the wider groups.
6. Ensure there are no surprises for any stakeholder at any stage through clear and regular communication of messages in an appropriate format.

The Engagement Plan outlines how the engagement objectives will be achieved, including a programme of engagement throughout the life of the project.

The types of engagement activity will vary according to the stakeholder groups being engaged, and the stage of the project.

Please note: This is the second version of the Engagement Plan following a previous publication in November 2022, and will report the programme of engagement between November 2022 – and May 2023.

Stakeholder Groups

Stakeholders with similar levels of interest and influence will be grouped together to ensure a consistent level of engagement. Stakeholder groups closer to the project will be kept informed of project developments sooner, and to a greater level of detail than the wider groups (Stakeholder groups and their predicted level of engagement

Table 1).

Table 1: Stakeholder groups and their predicted level of engagement

Stakeholder Group	Stakeholder Group Role	Group Members (non-exhaustive list)
Decision Makers	Political members making decisions on the Transport Strategy Review	<ul style="list-style-type: none"> • Planning and Transportation Committee • Streets and Walkways Committee
Project Advice & Scrutiny	Stakeholders central to the delivery of the project. Responsible for project direction.	<ul style="list-style-type: none"> • Transport Strategy Board • Steering Group • Working Group • City Plan Team
Primary Stakeholders	Stakeholders that have a significant influence on overall direction.	<ul style="list-style-type: none"> • Transport for London • Greater London Authority • Environment Department stakeholders • Innovation and Growth • City of London Police
Actively Interested Stakeholders	A wider group of stakeholders not directly involved with the project's direction, but influential in specific areas.	<ul style="list-style-type: none"> • Neighbouring boroughs • Modal & special interest groups e.g., London Cycling Campaign, Living Streets, Transport for All • Trade representative groups, e.g., Licensed Taxi Drivers Association • Business representative groups and networks, e.g., Heart of the City, Active City Network • Other Members • NHS • City Property Association • Emergency Service Partners • BIDs • Residents Groups • City of London Access Group
Wider Public Engagement	All other stakeholders. Includes the public and businesses that are not otherwise engaged.	<ul style="list-style-type: none"> • City workers • City residents • Visitors / tourists



Engagement activities

Inclusion and proportionality of engagement

In planning and delivering our engagement on the Transport Strategy review, we will strive to involve the full cross-section of the communities that live and travel within the Square Mile. This document sets the benchmark for public engagement and forms the heart of our approach to this work.

We will seek to develop the deepest understanding of our communities' requirements, including minority groups and those sometimes at risk of not having their voices heard in engagement programmes.

We will also strive to ensure materials used to engage with the public are fully accessible for all. Venues will be accessible and will be chosen to minimise travel requirements. Meetings will be held at times convenient to the participants.

There will be a mixture of virtual and in-person meetings. Hybrid meetings will be run in ways that ensure that participants attending in-person and on-line are given equal opportunity to contribute. However, it is also imperative that we achieve proportionality in our engagement, ensuring that the views and opinions of the greatest number of users of the City's streets i.e., city workers, make up most responses in our engagement programme.

Engagement methods

Ongoing engagement will take place with all stakeholders, with the public engaged at key points in the process. The engagement approach will include regular meetings with internal project steering and working groups, sounding boards (e.g., Transport Strategy Board and City Corporation Strategy Forum) and the Streets and Walkways Sub Committee (and Local Plan Sub Committee for City Plan engagement) to report and discuss project progress.

The Streets and Walkways Sub-Committee will be the main forum for Member engagement and will review progress, steer the project, and advise officers on the review of the Strategy.

Key engagement activities will include:

1. Updates for Members of the Planning and Transportation Committee, and Streets and Walkways Committee, and drop-in sessions for all Members.
2. Focus groups to bring together specific groups of stakeholders, some of whom may be underrepresented in the wider survey. This approach will allow the Review to take a more focussed look at particular transport issues and aspects of the emerging strategy.
3. Use of an innovative online consultation tool will be used to engage and consult the wider public. This will include a public sentiment and behaviour survey to understand perceptions on transport and the public realm within the City, and compare this against previous engagement activities, to inform ongoing studies and Review.
4. Presentations and workshops with stakeholder groups through roundtable events, as well as 1:1s to communicate messages and gather feedback.

5. Social media will be used to reach the representative audience when promoting the public sentiment and behaviour survey, and wider consultation.
6. Engagement events, complemented by drop-in sessions, jointly with the City Plan team, to allow residents and workers to discuss transport issues directly with officers.

A more detailed outline of the planned engagement is presented in Table 2 below, with the expected engagement activity at each phase of the review.

The two phases of the Transport Strategy Review are as follows, with stages 1a and 2a being the two engagement and consultation phases respectively, each followed by redrafting and Committee engagement:

- Phase 1a (Engagement) – Preliminary engagement with stakeholders and public (November - April 2023)
- Phase 1b – Transport Strategy drafting following pre-engagement and informed by Committee Review and approval (March 2022 – May 2023)
- Phase 2a (Consultation) – Stakeholder consultation on proposed changes to Transport Strategy (June – August 2023)
- Phase 2b – Final amendments, Committee and Strategy adoption (September – February 2024)

Table 2: Detailed engagement activity for the Review

Activity	Type and date of events	Target groups
<p><u>Committee updates:</u></p> <p>Updating members central to the delivery of the project.</p> <p>Approvals for consultation activity and changes to Transport Strategy</p>	<p>Streets & Walkways Committee – November 2022</p> <p>Streets & Walkways Committee – May 2023</p> <p>Streets & Walkways Committee – July 2023</p> <p>Streets & Walkways Committee – Nov 2023</p> <p>Planning & Transportation Committee – March 2023 (City Plan approval for consultation)</p> <p>Planning & Transportation Committee – July 2023</p> <p>Planning & Transportation Committee – Dec 2023</p> <p>Policy and Resources Committee – December 2023</p> <p>Court of Common Council – January 2024</p>	<p>Decision makers</p>
<p><u>Focus groups and roundtable workshops:</u></p> <p>Bringing stakeholders together to explore particular themes for discussion.</p> <p>Workshops will provide an opportunity to gather feedback and allow stakeholders to hear from each other.</p>	<p>To date, nine focus group and round table workshops have invited over 200 business and industry leaders, City of London Equality, Diversity and Inclusion Network Leads, City of London Business Improvement Districts (BIDs), Active City Network Board members and the Secondary schools - City of London school and City of London School for Girls to take part in Preliminary engagement (Phase 1).</p> <p>Two more workshops are organised for the end of April with students from the City of London School and City of London School for Girls.</p> <p>Further workshops will be organised in June to September</p>	<p>Primary Stakeholders</p> <p>Actively Interested Stakeholders</p>

<p><u>Survey:</u></p> <p>Representative surveys to understand perceptions of travel, transport and public realm and the approach being taken to review the Transport Strategy.</p> <p>We will ensure that our engagement and consultation activities are reaching those who may be underrepresented and ensure we have an inclusive approach.</p>	<p>SYSTRA public sentiment, behaviour and perceptions Survey undertaken 28 November - 19 December 2022.</p>	<p>Actively Interested Stakeholders</p> <p>Wider Public Engagement</p>
<p><u>Briefings and one to ones:</u></p> <p>Updating stakeholders central to the delivery of the project and project direction.</p> <p>Attending scheduled events such as resident and special interest group meetings.</p> <p>Meetings and workshop with other departments or teams on relevant overlap of strategies needing connection or partnership working.</p>	<p>As required during both phases of engagement / consultation.</p> <p>One to one meetings will be held with stakeholders with relevance to revised proposals during Phase 1a engagement to discuss draft changes to the Transport Strategy</p> <p>To date we have held over six one to one meetings. Further meetings will be organised in June to September.</p> <p>Examples of one to ones include:</p> <ul style="list-style-type: none"> • Motorcycle Action Group in November 2022 • London Cycling Campaign in January 2023 • Transport for All in April 2023 • Port London Authority in April 2023 • London Councils in April 2023 	<p>Project Advice & Scrutiny Actively Interested</p> <p>Wider Public Engagement</p>

<p><u>Drop-in sessions:</u> Viewing documents or speaking to officers in Guildhall will be made possible during the consultation phase.</p> <p>These drop-in sessions will be held jointly with City Plan team and will be for residents and members.</p>	<p>Approx. 3-4 during phase 2a Consultation (est. June 2023).</p>	<p>Primary Stakeholders Actively Interested Stakeholders Wider Public Engagement</p>
<p><u>Online engagement:</u> Use of website and newsletters to reach as wide an audience as possible during Phase 2a for consultation.</p>	<p>July - September 2023</p>	<p>Primary Stakeholders Actively Interested Wider Public Engagement</p>
<p><u>Social Media and Press:</u> Presence on all relevant City social media platforms.</p> <p>Promoted content will target City workers and residents.</p> <p>Stakeholder organisations will also be encouraged to promote engagement activities to widen reach</p>	<p>Throughout both phases 1a and 2a, to advertise and raise awareness of the opportunity to engage and feed in views as required</p>	<p>Actively Interested Stakeholders Public</p>

Progress to date

In the period since the November Streets & Walkways Committee, we have undertaken a comprehensive programme of engagement with stakeholders. The following section summarises the engagement activity that has taken place over the last five months.

Focus groups.

A two-stage focus group programme with Engage Communicate and Facilitate has sought to gather in depth feedback from stakeholder groups. The first stage included three focus groups, which were held during November 2022, themed by the different groups of representatives that were invited:

1. Young and early career network representatives¹
2. Professional and workplace diversity and disability network representatives
3. Representatives from City businesses

These focus groups will involve representatives from equality and diversity networks within the business community, including disabled people and other people with protected characteristics as defined in the 2010 Equalities Act. Representatives from business in the City including senior business representatives and Chairs / Directors of relevant business groups, and finally young people.

Topic discussions included existing challenges to travelling around the Square Mile, safety, attractiveness, accessibility and inclusivity, and opportunities to improve travelling in the City.

Key discussion outcomes included:

- Participants would like to see more open spaces for people to enjoy during breaks at work.
- The need for more step free access was noted, including on narrow streets and in many Underground stations.
- Attendees highlighted that poorly lit streets reduce the visibility of traffic and oncoming vehicles.
- The timing of traffic lights is insufficient for all to safely cross.
- Some participants stated that prolonged periods of construction around the Square Mile made the surroundings look unattractive and blocked pavements.

Key discussion outcomes from the session identifying opportunities to improve travelling around the City included:

- Create streets that are accessible to all - making it clearer where dropped kerbs are, ensuring pavements are not blocked by parked vehicles, improved ramp, and hand-rail access and to ensure pavements are non-slip.
- Better, more accessible communication with communities – information to be more accessible and more readily available to users, including traffic updates, diversions, and locations of accessible infrastructure.

¹ This session changed focus to engage mostly school students.

- More cycle infrastructure to ensure people of all abilities feel safe to cycle.
- Better public realm - additional planters or other street furniture
- Better freight management - Designated loading bays in the vicinity of businesses that have regular on-site deliveries.

The second round of focus groups took place during mid-April 2023, with some of the same members as in the first round and some new. Feedback was provided to the groups on draft changes to the Transport Strategy proposals, following their input and discussion at the previous session. Detailed feedback from the groups is currently being analysed and will be incorporated in the final draft proposals that will be presented to the Streets & Walkways Sub-Committee and Planning & Transportation Committee in July.

City Streets survey

Between 28 November and 19 December 2022, a public survey of workers, residents, students, and visitors was undertaken to understand perceptions on transport and the public realm.

It contained wide ranging questions about participant's current travel patterns and perceptions of transport in the Square Mile through a combination of telephone interviews, an online panel, and face-to-face interviews.

It had 981 respondents was made up of:

- 693 workers.
- 49 visitors.
- 200 residents (representative by age and gender); and
- 39 students.

The outcomes ranked as most important overall were:

- Create streets that are accessible to all,
- Make City streets a great place to walk; and
- Make streets safer by reducing traffic collisions and road danger.

Overall, perceptions of transport and the walking environment within the City of London were positive. Most respondents found travelling to/from and around the City easy, with older respondents tending to find this more difficult than younger respondents.

Nearly half of respondents stated that they do not experience any barriers or challenges when travelling to, from or around the City. The most common barriers or challenges identified by respondents were:

- Congestion on the road network,
- Impacts of strikes,
- Delays/cancellations to public transport; and
- Crowding on public transport and streets.

Despite this, respondents were positive about the walking environment in the City, with around three quarters agreeing that:

- The walking environment in the City is pleasant,

- City streets are well-lit at night; and
- It is easy to cross the street in the City.

There were concerns expressed about air quality in the City, with around two in five respondents perceiving the air in the City to be unclean - the most disagreed with of all the positive statements listed in the survey.

70 per cent of respondents felt that the outcomes were important or very important. The only exception was around the outcome to enable more people to cycle, which was the outcome that fewest respondents stated was important or very important.

Industry professional stakeholder workshop

On 19 January 2023, 30 people from 28 different organisations ranging from industry professionals, campaigners, transport representative groups and public sector bodies came together to discuss the review of the Transport Strategy.

Discussion focused on the most significant changes since the publication of the 2019 Strategy and key asks for the update to the Strategy. There was broad agreement from the attendees that the headlines and strategic direction of the Transport Strategy are still relevant and fit for purpose over the period of the Strategy.

Key themes of discussion included the:

- Importance of sustainable last mile freight deliveries,
- Importance of a robust and effective freight and servicing strategy
- Need for appropriate management of the kerbside to support the outcomes of the transport strategy
- Benefits of collaboration between central London highway authorities,
- Priority to improve accessibility of the City's streets.
- Continued commitment to deliver Vision Zero and improve air quality in the Square Mile

One to one meetings

Several one-to-one meetings with stakeholders have also been held, including with Transport for London, the Port of London Authority, Transport for All, London Cycling Campaign, and the Motorcycle Action Group. Each of these stakeholders has provide detailed input specific to their area of expertise which has contributed to the ongoing development of the Transport Strategy. Additional one-to-one meetings will be held as required and requested.

City Property Association event

On 28 February, the Transport Strategy Review was presented to a breakfast briefing event of the City Property Association. The event was attended by over 100 attendees from developers, planning consultants and industry professionals.

Survey of City residents and workers

Between October and December 2022, a polling organisation carried out a survey of City residents and workers, asking a wide range of questions relating to life in the

Square Mile. A number of these related to transport and the findings are summarised below.

- In the results of the poll, 'good transport links was the highest rated attribute of the City, with 81% of residents and 77% of residents who also work in the City strongly agreeing that the City has good transport connections.
- Around 9 out of 10 would strongly or somewhat agree that the City is safe, clean, visually attractive, has good transport connections, enjoyable to walk around.
- The number one comment with regards to good things about living in the City was 'transport links', with 32% of residents stating this.
- As with residents, good transport connections are the highest rated attribute among workers, with seven in ten stating they strongly agree.

Monitoring and evaluation of engagement

As part of the Transport Strategy engagement activity, we will monitor and report on:

1. Reach – what did the stakeholders see, for example media and social media coverage, events attended, direct contact etc.
2. Engagement / Consultation – how did the stakeholders get involved, for example: Partnerships, endorsements, visits to websites, sharing content etc.
3. Actions – commitments made in response to points raised through the surveys and focus groups.

Next Steps

We are waiting for the detailed feedback from the further focus groups and other one-one engagement meeting planned for early May/June.

This feedback will be incorporated in the final draft proposals that will be presented to the Streets & Walkways Sub-Committee and Planning & Transportation Committee in July.

Consultation Approach (Phase 2a)

Effective engagement during the consultation stage will ensure that our vision, outcomes, and proposals are clearly understood. We will strive to ensure:

- Community engagement activities are coordinated with the City Plan, where required, to avoid duplication and consultation fatigue; especially when engaging with City residents.
- Periods for consultation are appropriate and enable all stakeholders sufficient time to provide a considered response. In addition, we shall accommodate stakeholders who may need more time to review and process changes to proposals.
- Clear communications and engagement plan to support activity is key, with an assessment of the best channels and methods to reach target audiences.
- An equality impact assessment will be undertaken to support consultation process, taking account audiences with protected characteristics and those who may be digitally excluded.

- Consider the most appropriate type of engagement for each circumstance to ensure that the consultation captures the full range of stakeholders affected - considering people's needs and working together to overcome any barriers to enable full participation.
- Ensure that participation abides by the Data Protection and Freedom of information Act, and the City of London Privacy Policy and ensure that participation it is voluntary, and that participants can withdraw at any time.
- Publish consultation responses, including number of responses, and how they have been used.

Please refer to Table 2 for a more detailed outline of the engagement activity at each phase of the review.

Appendix

Appendix 1: Engagement phases and main tasks

Appendix 2: List of stakeholders engaged in the Transport Strategy Review (and development of the Vision Zero Plan) to April 2023

Appendix 1: Engagement phases and main tasks

Phase	Purpose	Activity/Deliverables	Stakeholder Group	Dates	Strategic Plan	
					Transport Strategy	City Plan
Start up	To identify stakeholders with an interest in the transport strategy and ensure appropriate levels of engagement	Stakeholder identification and categorisation	Project Advice and Scrutiny Group (see table 1 above)	September / October 2022	✓	✓
	Ensure appropriate membership of all groups within Project Advice and Scrutiny.	Appoint members to Steering Group and Working Group and hold kick-off meetings.	Project Advice and Scrutiny	November 2022	✓	✓
	Agree stakeholder engagement plan with Committee	Local Plan Sub Committee Planning & Transportation Committee Streets & Walkways Committee	Decision Makers	September 2022 November 2022 November 2022	 ✓	✓ ✓

Phase	Purpose	Activity/Deliverables	Stakeholder Group	Dates	Strategic Plan	
					Transport Strategy	City Plan
Phase 1a (Engagement) – Preliminary engagement with stakeholders	Procure relevant consultants to support the Review	Draft and appoint consultants for focus group, surveys, resident focus groups	Project Advice and Scrutiny	September / October 2022	✓	✓
	Ensure compliance with relevant guidelines and policies for Data Protection and Equalities Act	Undertake a Data Protection Impact Assessment Review all Privacy Notices	Project Advice and Scrutiny	October to May 2023	✓	✓
		Finalise and launch online engagement tool – Sentiment Survey	Project Advice and Scrutiny	November 2022	✓	✓
		Undertake thematic focus group workshops (1 st round)		November 2022	✓	

Phase 1a (Engagement)– Preliminary engagement with stakeholders	Establish and undertake engagement with all levels of stakeholder	Prepare website and social media material as required	Actively Interested Stakeholders	June/July2023	✓	
		Launch webpages and social media as required	Project Advice and Scrutiny	June/July 2023	✓	✓
		Roundtable stakeholder workshops	Primary Stakeholders	January – April 2023	✓	
		One to one briefing	Actively Interested Stakeholders	November – April 2023		
		Undertake resident / employee focus group workshops.	Actively Interested Stakeholders	June – September 2023	✓	✓

Phase	Purpose	Activity/Deliverables	Stakeholder Group	Dates	Strategic Plan	
					Transport Strategy	City Plan
Phase 1b – Transport Strategy drafting following engagement and Committee Review	Engagement monitoring and review of results	Review all engagement Monitoring and Results Report writing	Project Advice and Scrutiny	March 2023	✓	
	Committee reporting	Reporting Phase 1a engagement results to Streets & Walkways Committee	Decision makers	May 2023	✓	
		Reporting Phase 1a engagement results and headline strategy amendments to Planning & Transportation Committee		June 2023	✓	
Redrafting of the Transport Strategy	Redrafting of the Transport Strategy based on Planning & Transportation and Streets and Walkway Committees and Phase 1a engagement	N/A	April - June 2023	✓		

Phase	Purpose	Activity/Deliverables	Stakeholder Group	Dates	Strategic Plan	
					Transport Strategy	City Plan
Phase 2a (Consultation) – Stakeholder consultation on proposed changes to Transport Strategy	Consultation with stakeholders on Draft Strategy, building on earlier engagement work.	Undertake thematic focus group workshops	Actively Interested Stakeholders Public Engagement	Late June – September 2023	✓	
		Website updated with draft Strategy details for consultation	Actively Interested Stakeholders Public Engagement	June 2023	✓	
		Undertake drop-in sessions for residents and members	Actively Interested Stakeholders	June – September 2023	✓	✓
		Roundtable workshop session	Primary Stakeholders	July 2023	✓	

Phase	Purpose	Activity/Deliverables	Stakeholder Group	Dates	Strategic Plan	
					Transport Strategy	City Plan
Phase 2b – Final amendments, Committee and Strategy adoption	Committee Reporting and Transport Strategy publication and adoption	Reporting Phase 2a consultation results and draft final Strategy to Planning & Transportation Committee	Decision Makers	October 2023	✓	
		Policy and Resources Committee	Decision Makers	November 2023	✓	
		Court of Common Council	Decision Makers	December 2023	✓	
		Revised Strategy published online	N/A	February 2024	✓	

Appendix 2: List of stakeholders engaged in the Transport Strategy Review to April 2023.

Organisations invited	Attended or engaged
Diversity Networks	
City Corporation City Pride LGBTQ+ Network	
City Corporation Multi-Faith Staff Network	
City Corporation City of London Ethnicity and Race Staff Network	
City Corporation Carers and Parents Diversity Network	
City Corporation Women's Inclusive Network	
City of London Young Employees Network	Yes
City Corporation Disability, Ability and Wellbeing Network	
City Police Womens Network	
City Police Association of Muslim Police	
City Police Black Police Association (BPA)	
City Police LGBT Network	
City Police Disability Network	
Business Disability Forum	Yes
Public agencies and professional groups	
Action Vision Zero	Yes
Brewery Logistics Group	Yes
City of London Police (CoLP)	Yes
City Property Association (CPA)	Yes
City Youth Forum	Yes
Footways	Yes
Greater London Authority (GLA)	Yes
Heart of the City	
Institute of Couriers	Yes
John Lewis	Yes
Licenced Taxi Drivers' Association	Yes
Licensed Private Hire Car Association	Yes
Living Streets	Yes
Logistics UK (United Kingdom)	Yes
London Ambulance Service (LAS)	Yes
London Councils	Yes
London Cycling Campaign	Yes
London Fire Brigade (LFB)	Yes
London Travel Watch	Yes
Motorcycle Industry Association	Yes
Motorcycle Action Group (MAG)	Yes
Network Rail	
Port of London Authority	Yes
Road Haulage Association	Yes

Roadpeace	Yes
Royal National Institute of Blind People (RNIB)	Yes
Solace Women's Aid	Yes
Transport for All (TfA)	Yes
Transport for London	Yes

NHS

Bartholomew's Hospital	Yes
NHS	Yes

BIDs

Cheapside Business Alliance	Yes
Chancery Lane Association/Primera	
Aldgate Partnership	Yes
Eastern Cluster Partnership	Yes
Culture Mile Partnership	Yes
Fleet Street Quarter	Yes

Schools

City of London Boys School	Yes
City of London School for Girls	Yes

Neighbouring Boroughs

Southwark	Yes
Camden	
Hackney	Yes
Islington	Yes
Westminster	Yes
Lambeth	Yes
Tower Hamlets	Yes

Businesses²

Allen Overy	Yes
Brookfield Properties	Yes
McCann	Yes
British Land	Yes
Baker Mckenzie	Yes
Spice Design	Yes
Brookfield Properties	Yes
Broadgate Estates	Yes
Momentum Consultancy	Yes
Nomura	Yes
Fieldfisher	Yes

² *197 businesses invited to engage in the ECF workshops

Land Securities	Yes
John Lewis	Yes
Metro Bank	Yes
Freshfields	Yes
Dawai Capital Markets	Yes
Weightmans LLP	Yes
Pedal Me	Yes
Spice Design	Yes
Arcadis LLP	Yes
Royal Bank of Canada	Yes

City Residents Associations

*(programmed for joint engagement with (local) City Plan engagement
May, June)*

- Golden Lane Estate Residents Association
- Barbican Association
- Middlesex Street Estate Residents Association