Committee(s):	Dated:
Health & Wellbeing Board - For information	29062023
Subject: An introduction to the Population Health Hub and how we can support work in the City of London	**Public**
Which outcomes in the City Corporation's Corporate Plan does this proposal aim to impact directly?	2,3,4
Does this proposal require extra revenue and/or capital spending?	N
If so, how much?	£
What is the source of Funding?	N/A
Has this Funding Source been agreed with the Chamberlain's Department?	N
Report of: Dr Sandra Husbands, Director of Public Health; Judith Finlay, Executive Director, Community and Children's Services	**For Information**
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City's Corporate Plan
Contribute to a flourishing society
1. *People are safe and feel safe.*
2. *People enjoy good health and wellbeing.*
3. *People have equal opportunities to enrich their lives and reach their full potential.*
4. *Communities are cohesive and have the facilities they need.*

Support a thriving economy
5. *Businesses are trusted and socially and environmentally responsible.*
6. *We have the world's best legal and regulatory framework and access to global markets.*
7. *We are a global hub for innovation in finance and professional services, commerce and culture.*
8. *We have access to the skills and talent we need.*

Shape outstanding environments
9. *We are digitally and physically well-connected and responsive.*
10. *We inspire enterprise, excellence, creativity and collaboration.*
11. *We have clean air, land and water and a thriving and sustainable natural environment.*
12. *Our spaces are secure, resilient and well-maintained*

Summary

This is an introduction to the Population Health Hub, a system wide resource to support teams across City & Hackney to realise their role in improving population health and reducing health inequalities.

The presentation includes information on the Population Health Hub, our ways of working, focus areas and examples of our work. We pose questions to members on how best we can work together to promote the Board's priorities.

Recommendation(s)

Members are asked to:

- Note the report, including the offer of system support from the Population Health Hub
- Consider ways the Population Health Hub can work to support the Board, including the Board's commitment to adopting a 'health in all policies' approach.
- Define the tools, resources and other support that would help the Board to (more) explicitly incorporate consideration of health inequalities in its work.
- Consider further actions that the Board can take to ensure it is using all levers at its disposal to influence wider Corporation strategies and plans to improve population health and reduce health inequalities.

Main Report

Background

1. The Population Health Hub is a shared, system resource which aims to support the City & Hackney Place Based Partnership (PbP) and wider system partners to reduce health inequalities and improve the health of our population.

2. We support the City and Hackney Place Based Partnership Vision: " Working together with our residents to improve health and care, address health inequalities and make City and Hackney thrive".

3. Health inequalities are avoidable and unjust differences in health outcomes between groups of people or communities and are defined according to a number of different dimensions (see Box 1 below). Taking action to reduce health inequalities is a matter of social justice.

Box 1: 'Dimensions' of health inequalities

> **Protected characteristics**: age, disability, sex, gender reassignment, ethnicity/race, religion or belief, sexual orientation, marriage and civil partnership, pregnancy and maternity
>
> **Social inequalities**: poverty, housing, education, unemployment, etc
>
> **Geographical inequalities**: urban vs rural, local area deprivation, etc
>
> **Vulnerability**: carers, rough sleepers, care leavers, people with no recourse to public funds (NRPF) etc

4. The unequal distribution of population health outcomes is driven by a complex interaction of individual, community and structural factors. Tackling health inequalities and improving population health requires action at multiple levels and across all sections of society. This means addressing all four 'pillars' of a population health system (see figure 1 below).

Figure 1: Population Health Pillars[1]
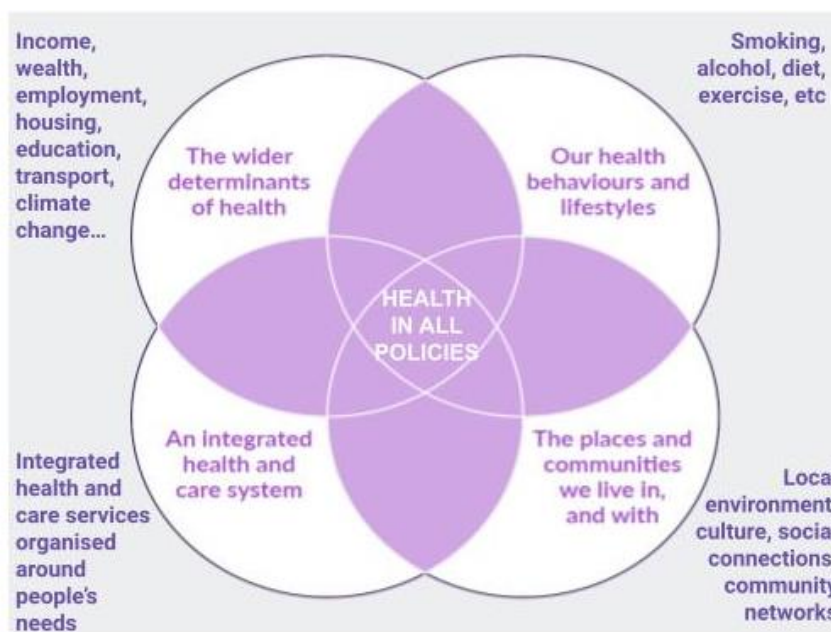
5. Taking a population health approach means rebalancing investment across the four pillars, while also focusing attention on the areas of overlap and intersection - where there are the greatest opportunities for impact. We also want to support system partners to take shared responsibility for improving population health. Effective system-wide action requires a common understanding of population health drivers, outcomes and effective interventions.

6. At the heart of this population health framework is a 'health in all policies' (HiaP) approach, which is based on the recognition that our greatest health challenges cannot be resolved through the health and care system alone, but are highly complex and most commonly driven by social, economic and environmental factors. A HiaP approach systematically and explicitly incorporates health improvement and health equality objectives into decision-making across sectors and policy areas, seeking to avoid harmful impacts of policies and practice and improve population health and reduce health inequalities. HiaP is built on the principles of co-benefits: a healthier population, and greater health equality, brings longer-term social and economic benefits for the local community.

[1] Adapted from, Buck et al (2018), *A vision for population health: towards a healthier future*, King's Fund

Current Position

6. The Population Health Hub has a small 'core team' reflecting the need to work in partnership with City & Hackney teams and system partners to achieve our aims. We work to proactively identify what the system needs, and also work in partnership on requests for support from stakeholders across the system.

7. We have six focus areas:

Evidence	Enabling the system to use evidence resources and expertise within the system, as well as supporting teams to develop skills in how to find evidence from literature.
Intelligence	Enabling the system to use existing data and intelligence (which contains qualitative and quantitative data) to generate useful analyses and insight.
Co-design & partnerships	Embedding codesign and partnership development of change ideas
Evaluating impact	Supporting system to evaluate what is working and what needs to change
Prevention & equity	Increasing focus and resources from the system on prevention and equity
Capacity building	Building capacity across the system in understanding drivers of population health and have the capacity and confidence to take action on this

8. Examples of how we support the system are:
*   Leading on the delivery of key population health programmes and initiatives including Make Every Contact Count and establishing the Prevention Investment Standard (PInS)
*   Working in partnership with the City and Hackney Health Inequalities Steering Group to support delivery of its priority action plans
*   Involvement of residents, communities, frontline teams and other partners in developing population health priorities for City and Hackney
*   Influencing departments and organisations across City of London, Hackney and beyond to take action on the social, economic determinants of health
*   Supporting City and Hackney place-based partnership to take a population health approach in the design and delivery of health and care services for local people; enabling more efficient use of system resources and improving outcomes
*   Supporting the development and implementation of Neighbourhood population health plans and both the City of London and Hackney's Joint Local Health and Wellbeing Strategies

9. Examples of our work include:

- a stocktake of equalities data across the health and care system (including a 'deep dive' of mental health and sexual health service data) and development of an equalities 'minimum dataset'

- co-development of an approach to embedding a culture of health equity in frontline teams including development of a resource pack to facilitate this (collaboration with the City Libraries Service has been instrumental in developing this resource pack)

- a series of workshops to co-develop a shared system framework for inclusive resident involvement to improve population health outcomes; plus completion of an equalities impact assessment of current resident engagement mechanisms

- a 1 year on report cataloguing our achievements over our first year and how we propose to work going forward

Proposals

10. In its leadership role to improve population health and reduce health inequalities across the Square Mile, there is an opportunity for the Board and member organisations to work more closely with the Population Health Hub.

11. We have included some suggestions on how the Board may want to consider working with the Population Health Hub:

Learning together	Building on the Board's commitment to addressing health inequalities and promoting a health in all policies approach: ● What data, tools and prompts might help Members assess the health impacts or inequalities implications of Corporation and HWB member organisation strategies and plans? ● Could the PHH provide training and support in the development and use of these tools?
Existing projects	● We are supporting the CoL strategy team with development of the JLHWBS ● We will continue to run our MATCH project (embedding a culture of health equity) and are keen to work with teams in the City of London ● We have introduced the EDI director to colleagues

	in Hackney working on anti-racism plans
New projects	● Are there other projects that would support CoL HWB aims and priorities? ● What role might the Population Health Hub play in developing the City Plan?

Corporate & Strategic Implications

Strategic implications – The proposals set out in this report directly support achievement of a range of outcomes as set out in the City Corporation's Corporate Plan 2018-23. In particular, two core objectives lie at the heart of the proposals: that 'people enjoy good health and wellbeing' and 'people have equal opportunities to enrich their lives and reach their full potential' (*Contribute to a flourishing society*).

Financial implications - none

Resource implications - none

Legal implications - none

Risk implications - none

Equalities implications – The proposals contained within this report are focused on mobilising collective action to reduce health inequalities, including on the basis of protected characteristics.

Climate implications - none

Security implications - none

Conclusion

12. This report provides an introduction to and update on the work of the Population Health Hub, a shared, system wide resource which aims to support the City & Hackney Place Based Partnership (PbP) and wider system partners to reduce health inequalities and improve the health of our population.

13. Members are invited to consider how the Board's leadership role can be further strengthened to contribute to collective local action to improve population health, and the support that the Population Health Hub could provide to help do this most effectively.

Appendices

- None

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