

## **POLICY AND RESOURCES COMMITTEE**

**Thursday, 14 December 2023**

Minutes of the meeting of the Policy and Resources Committee held at Committee Rooms, 2nd Floor, West Wing, Guildhall on Thursday, 14 December 2023 at 1.45 pm

### **Present**

#### **Members:**

Deputy Christopher Hayward (Chairman)  
Deputy Keith Bottomley (Deputy Chairman)  
Tijs Broeke (Vice-Chair)  
Caroline Haines (Vice-Chair)  
Munsur Ali  
Deputy Randall Anderson (Ex-Officio Member)  
Deputy Rehana Ameer  
Deputy Henry Colthurst (Ex-Officio Member)  
Mary Durcan (Ex-Officio Member)  
Helen Fentimen  
Deputy Marianne Fredericks  
Jason Groves  
Deputy Ann Holmes (Chief Commoner) (Ex-Officio Member)  
Deputy Shravan Joshi  
Alderman Vincent Keaveny, CBE  
Catherine McGuinness  
Deputy Andrien Meyers  
Deputy James Thomson  
James Tumbridge  
Deputy Philip Woodhouse

#### **In attendance (observing online):**

Paul Martinelli  
Benjamin Murphy  
Ruby Sayed  
Madush Gupta

#### **Officers:**

Ian Thomas	- Town Clerk and Chief Executive
Gregory Moore	- Deputy Town Clerk
Jen Beckermann	- Executive Director and Private Secretary to the Chairman of Policy and Resources Committee
Polly Dunn	- Assistant Town Clerk and Executive Director, Governance & Member Services
Benjamin Dixon	- Town Clerk's Department
Barbara Hook	- Town Clerk's Department
David Mendoza Wolfson	- Town Clerk's Department

Chris Rumbles	- Town Clerk's Department
Emily Satter	- Town Clerk's Department
Kristy Sandino	- Town Clerk's Department
Tabitha Swann	- Town Clerk's Department
Caroline Al-Beyerty	- Chamberlain
Sonia Virdee	- Chamberlain's Department
Genine Whitehorn	- Chamberlain's Department
Michael Cogher	- Comptroller and City Solicitor and Deputy Chief Executive
Dionne Corradine	- Chief Strategy Officer
Judith Finlay	- Director of Community and Children's Services
Chris Pelham	- Community and Children's Services Department
Deborah Bell	- Community and Children's Services Department
Bob Roberts	- Executive Director Environment
Ken Dunbar	- Environment Department
Rob McNichol	- Environment Department
Simi Shah	- Executive Director of Innovation and Growth
Lucianna Magliocco	- Innovation and Growth
Emily Tofield	- Executive Director of Corporate Communications & External Affairs
Paul Wright	- Remembrancer
Brendan Crowley	- City Surveyor's Department
Peter Young	- City Surveyor's Department
Jack Joslin	- City Bridge Foundation

## Part 1 - Public Agenda

### 1. **APOLOGIES**

Apologies were received from The Rt Hon the Lord Mayor, Michael Mainelli, Deputy Brian Mooney, Alderman Sir William Russell and Alderman Alistair King.

### 2. **MEMBERS DECLARATIONS UNDER THE CODE OF CONDUCT IN RESPECT OF ITEMS ON THE AGENDA**

There were no declarations.

### 3. **MINUTES**

#### a) **Public minutes of the Policy and Resources Committee meeting held on 16 November 2023**

The Chairman referred to a request that the minutes be updated to include reference to a suggestion that any savings / credit generated by the suspension of the City Corporation's Confederation of British Industry (CBI) membership, might be donated to an anti-bullying charity.

The Chairman acknowledged that Members were sympathetic to the intentions and thought behind this suggestion, but that it was not a proposal that was agreed by the Committee. Furthermore, officers were not of the opinion that there was any such credit / savings.

The Executive Director of Corporate Communications & External Affairs confirmed that the City Corporation had opted to suspend its Membership of CBI at the end of April 2023. There were no cost savings associated with the suspension given it was due to come up for renewal in October and, in consultation with CBI, the City Corporation opted to roll over its Membership to February when a decision was due to be made. The Director added how this decision had been taken in consultation with CBI and in the context of wide reporting of the financial turmoil and how the number of exits were impacting on them.

The Chairman suggested that Members note the point raised, further adding a point of clarification that the report coming back for Members' consideration would be a joint report of the Executive Director of Corporate Communications and External Affairs and Executive Director of Innovation and Growth.

A Member, also Chairman of Finance Committee, added that where the City Corporation was able to make savings it should not necessarily lead to spending or giving money to charity; it was important not to create a precedent which might be regretted further down the line.

A Member suggested that the City Corporation could outline Charities that the City Corporation already funds in looking to address bullying and harassment.

The Chairman concluded the discussion confirming the draft minute of the meeting would not require amendment given the proposal was not agreed.

RESOLVED: That the public minutes of the Policy and Resources Committee meeting held on 16 November 2023 were approved as a correct record.

b) **The public minutes of the Capital Buildings Board meeting held on 4 October 2023 were noted.**

#### 4. **CORPORATE PLAN 2024-2029**

The Committee considered a report of the Chief Strategy Officer seeking approval of a draft Corporate Plan 2024-2029.

The Chairman, Town Clerk and Chief Strategy Officer took the opportunity to introduce the item, following which there was a discussion and with a number of areas highlighted as follows:-

- City of London Police, the City being a 'safe City' as well as City of London Police's lead national role on Fraud should be referenced. Changing 'thriving' City to 'safe' City.

- Reference should be made to ‘supporting’ others in providing rather than ‘providing’ outstanding Education.
- The City being a vibrant, thriving destination should be about more than simply attracting visitors; there was a need to draw out all the City Corporation has to offer.
- Key performance indicators were important, with the City Corporation needing to hold itself to account against delivery in key areas and with a quarterly summary against delivery to be produced.
- It would be helpful to have a document that can be taken from the Corporate Plan and presented to people when encouraging them to register to vote; a document setting out what the City of London does for people working in business.
- The attractiveness of the City should not simply be linked to businesses; hospitality was also a key part of the attractiveness of the City through a very well regulated and licensed hospitality sector, providing an environment in which people were able to network and making the City a great place to do business.
- There was reference to 8600 residents, but there being no breakdown of how many children, an aging population and this leading to key areas of focus. Pockets of poverty in the City should also be referenced. There was a need to emphasise that the City was a great place to live.
- It should make clear all that the City Corporation does for the rest of the UK, providing information on each area e.g., City of London Police as Lead force on fraud, the City Corporation being the fourth biggest funder of culture.
- There was reference to City Bridge Foundation’s £20m of philanthropic giving, but this forgets about the other charitable parts of the City Corporation e.g., Epping Forest.
- More should be made of the City Corporation looking outwards to wider businesses, with reference to work as part of the Vision for Economic Growth being drawn out and highlighted. Highlighting the City Corporation’s convening power, both domestic and international.
- The number of City Workers referenced was currently different in three places; if numbers were going to be quoted these needed to be spot on.
- The City’s housing stock was 10 years’ behind; monitoring was needed with clear outcomes that would provide relevant information when considering funding.
- The City provides excellent services and there was a need to bring these out e.g., carers.

The Town Clerk thanked Members for their comments, adding how the discussion had exemplified just how difficult it was to encapsulate everything the City Corporation was doing into one Corporate Plan, whilst resisting turning it into a tome. The Town Clerk added how in his view the Corporate Plan needed to be readable and concise, keeping it high level and strategic with department business plans sitting behind it to provide the detail. It was important to have a Corporate Plan that everyone could see themselves in.

The Chief Strategy Officer thanked Members for their comments, provided feedback across a number of the points raised, whilst noting that she had not heard anything during the discussion that would derail the six outcomes that had been proposed.

A Member referred to their earlier suggestion to include reference to the City being a 'Safe City' within the Corporate Plan. There was a brief discussion on an appropriate form of words for inclusion, following which there was agreement to consider this further outside of the meeting to allow time to consider the proposal in detail.

The Chairman concluded the discussion confirming the intention to review, reflect and update as appropriate the draft Corporate Plan based on the feedback given provided.

RESOLVED: That Members: -

1. Approved the draft Corporate Plan 2024-29 content at Appendix 1, not wording, (which would be refined and reduced), or the design/format. Specifically:
  - a. Agreement of six outcomes (content focus); and
  - b. The direction of travel for the performance measures.
2. Authorised the Town Clerk to agree and finalise any minor changes to the content of the draft Corporate Plan 2024-2029, in consultation with the Chairman and Deputy Chairman; noting that the design will be finalised in consultation with the Town Clerk, Chairman and Deputy Chairman.
3. Agreed to recommend that the Court of Common Council adopts the Corporate Plan 2024-2029.

5. **REVISED TERMS OF REFERENCE FOR NATURAL ENVIRONMENT BOARD**  
The Committee considered a report of the Executive Director of Environment proposing revised terms of reference for the Natural Environment Board.

The Chairman clarified the reason for speed with this decision being a break between Natural Environment Board meetings between February and May, with the intention being to appoint externals on to the Board by 1<sup>st</sup> April 2024 and going out to advertise following launch of the Natural Environment Strategy at the end of January 2024.

The Chairman highlighted a point to note relating to External Members, which was not said specifically in relation to this or the next item. The Chairman confirmed that he had asked the Town Clerk to audit the City Corporation's External Memberships as a whole. The reason for this being that, on an individual basis, the resource required to onboard, train and properly recruit external Members was relatively small, but in aggregate the demand was more significant. There had been an increase in the number of external Members post Governance Review and this now provided a good opportunity to take stock. It was not intended that the proposal presented today should in any way be held

up by this. The Chairman added how he considered it important to mention, nonetheless.

A Member sought a point of clarification on how Natural Environment Board would be linking into Destination City. A Member, also Chair of Natural Environment Board, responded and confirmed there was currently a focus looking at how open spaces within the City, with 200 City Gardens, could link in to various levels of the Destination City Programme and with discussions well advanced but not quite advanced enough to bring this to Members.

The Town Clerk clarified that Members were being asked to approve recommendation C today.

RESOLVED: That Members: -

- c) Agreed to delegate authority to the Town Clerk, in consultation with the Chairmen and Deputy Chairmen of the Natural Environment Board and Policy & Resources Committee, to consider any final changes to the Terms of Reference arising from discussion.

**6. CHANGE TO COMPETITIVENESS ADVISORY BOARD (CAB) TERMS OF REFERENCE**

The Committee considered a report of the Director of Innovation and Growth seeking agreement to expand the membership of the Competitiveness Advisory Board (CAB) for its next term (2024-2027) increasing both the number of elected Members and private sector Members.

There was recognition of the importance of CAB as a sounding board, but with a concern raised through expanding the Membership as a way to achieve fuller numbers attending meetings. It was suggested looking to identify the problem and addressing this rather than looking to expand the Membership.

In response, the Director of Innovation and Growth clarified the position as being one of very senior people on the board and in trying to align their very busy diaries rather than through any lack of interest on the part of those involved.

City Number One Group was highlighted as an example of a group that allowed for a critical mass within its Membership which resulted in the right number of people attending meetings, with CAB looking to follow this approach. It was noted that the current Membership of CAB was very strong; there was a suggestion to focus on those areas not represented as part of any expansion. City Number One Group was further highlighted as an example through management of its Membership on an annual basis, with Members potentially dropping out where they were only semi interested. It was suggested that Competitiveness Advisory Board could focus other areas in addition to Financial and Professional Services e.g., Global City, culture and tourism. A Member questioned the proposal to increase the number elected Members on the Board. In conclusion, the Director confirmed that the proposal to increase the number of Elected Members appointed to CAB was to allow for an equal number against external appointments, which was in line with other Boards at the City

Corporation. The Director further added how the Board allowed for a focus on the global competitiveness sector, which was a very specific area of focus.

RESOLVED: That Members:

- Agreed to increase the Membership of the Competitiveness Advisory Board so it would comprise 12 external members and 12 elected Members (4 ex-officio and 8 Members drawn from the Court of Common Council).

## 7. **DESTINATION CITY REVIEW 2023-24**

The Committee considered a report outlining Terms of Reference for the Destination City Review.

The Chairman introduced the item and referred to Members' feedback on Destination City over recent months demonstrating that there was a need to understand how the programme was delivering against its original aims and vision to ensure its remit remained correct for the future. As such, the Town Clerk had commissioned an independent review of Destination City, to be led by Paul Martin, looking at how the programme can be renewed and reinvigorated and identifying new goals moving forward.

The Chairman added how he hoped Members would be happy to offer their endorsement of the terms of reference to allow Paul Martin to progress with this much needed work without delay. The Chairman confirmed the intention being to come back quickly with recommendations; this being the case he had asked the Vice-Chairman to assist him and Mr Martin in co-ordinating Member input.

The Chairman stressed that he was keen to ensure that any Member wanting to contribute to the review was able to do so.

During the discussion that followed the following points were highlighted: -

- The exact purpose of the review and what can be expected from it were not clear. Many people in communities would be interested in contributing to the review but they do not appear to be part of the process. Greater clarity was needed on the terms of reference.
- There was a need to be absolutely clear about the original definition and ambition of Destination City and how far or not the City Corporation had worked towards delivering against this. Clear recommendations were needed about what happens in the future.
- Clarity was needed on the officer lead for Destination City and governance arrangements.
- Recommendations from the Destination City Review could potentially impact on the Corporate Plan. It would be sensible for any recommendations arising from the Destination Review to be fed in before the Corporate Plan was finalised.
- Big businesses appeared to be missing from the stakeholder consultation list, with previous feedback from businesses that they

wanted to see a vibrant City. The voice of big businesses should be heard.

- There was a need for a much wider group of consultees than was currently reflected. Livery Companies were highlighted.
- Destination City was formulated as a post pandemic recovery strategy for the city. The City was now back, working, active and there was a need to consider what Destination City should look like moving forward.
- A mistake was made through a lack of engagement and buy in from the outset.
- The terms of reference of the review were too vague; there was a need for critical answers so that Destination City can be shaped to make it work. There was a need to drill down, establish exactly what the City Corporation were looking to get out of the review and who to collaborate with.

The Chairman noted the discussion points around consultees and of a need to broaden the base wider than was shown in the paper, which he confirmed he was happy to endorse as part of what was intended to be an inclusive process.

The Director of Innovation and Growth responded confirming that there was a wider consultation list available that she would share with Members following the meeting, with feedback and suggestions on this being welcomed to ensure all relevant stakeholders were being included. Members noted that there was no dependency on reporting back in February should further consultation and more time be needed.

Members noted that the Director of Innovation and Growth was the sole Senior Responsible Officer for Destination City, working in consultation with a Corporate Chief Officer Group to run the programme.

A Member referred to an earlier point relating to the terms of reference and wanting a commitment to sharpen these up if they were to be endorsed. The Town Clerk responded stressing that this was not the end point of the process, it was only part way through with Paul Martin talking to people to shape the recommendation today with regards the terms of reference. The Town Clerk added how the three areas of focus of the terms of reference did not appear contentious in his view and that he considered them appropriate against what was looking to be achieved from the review.

Helen Fentiman moved an amendment to the recommendation, seconded by Randall Anderson, as follows:

That Members: -

Note the report on Destination City Review

Endorse the Terms of Reference of the Martin Review (as shown at point 7 in the report), including:

- To explore and review the objective of Destination City;
- To review and make recommendations for the successful leadership of Destination City including any associated governance structure;



- To consider and make recommendations for a culture strategy for the City of London; and
- To consult in the broadest possible range of interested parties in doing so.

The Committee proceeded to vote on the amendment, with four Members voting in support of it and a majority voting against. As such, the amendment was not carried.

RESOLVED: That Members: -

- Noted the report on Destination City Review 2023-24.
- Endorsed the Terms of Reference of the Martin Review (as shown at point 7 in the report).

8. **COMMUNITY INFRASTRUCTURE LEVY NEIGHBOURHOOD FUND - APPROVAL OF UPDATED COMMUNITY INFRASTRUCTURE LEVY NEIGHBOURHOOD FUND POLICY**

The Committee considered a report of the Managing Director of City Bridge Foundation seeking approval of several proposed changes to the Community Infrastructure Levy Neighbourhood Fund Policy in response to comments from City communities and for the programme to adopt the new policy from January 2024.

RESOLVED: That Members: -

1. Noted the response and key findings of the consultation on the City CIL Neighbourhood Fund, set out in Appendix 1;
2. Approved the proposed community priorities and revised policy for the City CIL Neighbourhood Fund, set out in Appendix 2;
3. Subject to the approval of recommendation 2, delegated the approval of funding applications below £100,000 from the City CIL Neighbourhood Fund to the CIL Neighbourhood Fund Officers Panel and delegated the approval of funding applications for £100,000 and above from the CIL Neighbourhood Fund to the Resource Allocation Sub-Committee, and
4. Approved the proposed terms of reference for the City CIL Neighbourhood Fund Officers Panel, set out in Appendix 4.

9. **COMMUNITY INFRASTRUCTURE LEVY AND ON-STREET PARKING RESERVES CAPITAL BIDS (QUARTER 2 - 2023/24) & CAPITAL BIDS FOR 2024/25 CAPITAL PROGRAMME**

The Committee considered a joint report of the Executive Director Environment and Chamberlain seeking feedback on prioritisation of infrastructure projects funding in financial years 2023/24 to 2027/28 along with new capital bids as part of the annual capital bidding process for the financial year 2024/25.

RESOLVED: that for projects bids considered under Community Infrastructure Levy (CIL) and Off-Street Parking Reserves (OSPR) funding, Members: -

- Reviewed the project bids in line with the eligibility and prioritisation criteria as set out in Appendix 1.
- Noted the forecast balances for City CIL and OSPR as detailed in paras 2.1 and 2.2 of the report, which incorporated the recommendations of the Priorities Board,
- Approved the allocation of City CIL and OSPR funding to the three revenue schemes (listed in section 3.1 and detailed in Appendix 2):
  - City Gardens Revenue Budget
  - Ground Penetrating Radar Survey (GPRS) for Infrastructure Strategy; and
  - Street Furniture ASB Protection Measures

**For new capital bids for the financial year 2024/25:**

- Approved the new capital bids submitted (listed in section 3.2 and detailed in appendix 2), amounts requested and purposes for which these were requested, including two schemes funded by CIL (Bid AB2 – City Cluster Programme) and OSPR monies (Bid AB1 – Car Parks Fire and Safety).
- Approved the recommendations of the Priorities Board in relation to three schemes of the fourteen Capital and SRP bids. These were listed below with further detail found in paragraph 3.26.
  - Network Contract - Support and Refresh,
  - Corporate Device Stock Replacement
  - Public Switched Telephone Network (PSTN) Replacement
- Noted new bids which require funding from City Bridge Foundation (CBF), would need to be considered as being in the best interests of the charity, noting the separate legal duties of the City Corporation as a Trustee.
- Noted that the final decision for capital bids for inclusion in the 2024/25 draft budgets will be confirmed at the joint meeting of RASC and the Service Committee Chairmen and CBF Board in January 2024, with final approval in February /March by Finance Committee and the Court of Common Council,
- Noted the future funding requirements under section 7.

**10. APPOINTMENT OF POLICY LEADS FOR CLIMATE ACTION AND SUSTAINABLE FINANCE**

The Committee considered a report of the Town Clerk providing an update following advertisement for a Sustainability Policy Lead and seeking approval of the appointment for two Policy Lead roles.

REOLVED: That Members:

Agreed that two Policy Lead roles would be created, with appointments being made through to April 2025 as follows:

- Alderman Alison Gowman being appointed as Climate Action policy lead.
- Irem Yerdelen being appointed as Sustainable Finance policy lead.

**11. CITY OF LONDON CARE EXPERIENCED AS A PROTECTED CHARACTERISTIC POLICY APPROVAL**

The Committee considered a report of the Director of Community and Children's Services seeking endorsement of care experienced as if it were a protected characteristic.

RESOLVED: That Members: -

- Endorsed the City of London Corporation's recognition of care experienced as if it were a protected characteristic where practicable and, in doing so, approve the City of London Care Corporation's specific policy, 'Care Experienced as a Protected Characteristic' (Appendix 1).

**12. BEMS UPGRADE PROJECT PHASE 1 STAGE 3 GUILDHALL EAST WING**

The Committee considered a report of the City Surveyor relating to a project focussing on the Building Energy Management Systems (BEMS) monitor and control of the Heating, Ventilation and Air Conditioning (HVAC) systems and other building systems across the City Corporation.

RESOLVED: That Members: -

- Approved Option 3: Migration of BEMS systems to Ecostruxure platform at Guildhall East Wing, except GYE Police Offices. This involves the migration of the relevant BEMS systems on site, procured via the Minor Works Frame, and delivered by the Minor Projects Team;
- Approved a budget of £663,854 excluding risk be allocated to Stage 3 Guildhall East Wing, to reach the Gateway 6. Breakdown of costs:
  - Consultants Fees = £20,465
  - Works = £643,389
- Noted that by approving Option 3, there was a de-scope of the project to exclude GYE Police Offices, further explanation in section 4.
- Approved that a Costed Risk Provision (CRP) budget of £32,269 being allocated to Stage 3: Guildhall East Wing, to reach the next gateway.

Noted next steps:

- a) Secure project approval.
- b) Appoint Consultancy services for delivery & project management.
- c) Procure principal contractor services from preferred supplier via minor works framework.
- d) Request fixed cost proposal form contractors via principal contractor.
- e) Carry out hand over to assigned project manager from City Surveyor's Minor Projects Team.
- f) Engage with site stakeholders at Guildhall to plan the phasing of the works.

g) Start Installation Works.

**13. CAPITAL FUNDING UPDATE**

The Committee considered a report of the Chamberlain following on from previous papers on capital prioritisation, the capital review and the 2020/21, 2021/22 and 2022/23 rounds of annual capital bids.

RESOLVED: That Members: -

- (i) Reviewed the schemes summarised in Table 2 and, particularly in the context of the current financial climate, to confirm their continued essential priority for release of funding at this time and accordingly:
- (ii) Agreed the release of up to £0.389m for the schemes progressing to the next Gateway in Table 2 from City Fund CIL (£0.234m) and City Cash (0.155m)
- (iii) Agreed the release of up to £0.860m for the Critical works and Phase 1 of Barbican Renewal Infrastructure Programme from City Fund.

**14. REVIEW OF POLICY INITIATIVES FUND/COMMITTEE CONTINGENCY FUND, YEAR ENDING MARCH 2023**

The Committee considered a report of the Chamberlain presenting the findings of an assessment of Policy Initiatives Fund / Contingency awarded in 2022/23 and making recommendations to improve the process and reporting in the future.

A Member referred to the assessment questionnaire and there being a need to ensure that questions were being asked at the beginning and end of the process to allow for a match up against the final outcomes, with Members noting that the questions were being standardised to achieve this.

RESOLVED: That Members: -

- Noted the findings of the 2022/23 PIF/Contingency review.
- Approved a refreshed PIF/Contingency policy, at Appendix 1, which would standardise applications for PIF/Contingency and provide additional assurance on how applications would meet policy, delivery and financial outcomes.

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At this point in the meeting, in accordance with Standing Order No. 40, a decision was taken to extend the length of the meeting.

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**15. POLICY INITIATIVES FUND AND COMMITTEE CONTINGENCY**

The Committee received a report of the Chamberlain providing a schedule of projects and activities which have received funding from the Policy Initiatives Fund (PIF), the Policy and Resources Committee's Contingency Fund and Committee's Project Reserve for 2023/24 and future years with details of expenditure in 2023/24.

RESOLVED: That Members: -

- Received the report and noted its content.

16. **DECISIONS TAKEN UNDER DELEGATED AUTHORITY OR URGENCY POWERS**

The Committee received a report of the Town Clerk advising of action taken by the Town Clerk, in consultation with the Chairman and Deputy Chairman, in accordance with Standing Order Nos. 41(a) and 41(b).

RESOLVED: That Members: -

- Received the report and noted its content.

17. **QUESTIONS ON MATTERS RELATING TO THE WORK OF THE COMMITTEE**

There were two questions raised as follows:

**Jason Groves – Engaging with the largest 100 businesses in the City.**

Would the Chairman consider asking the Director of Communications to bring a paper to Policy and Resources Committee setting out how the City Corporation engages with the largest 100 businesses in the City and making recommendations for further engagement with them.

The Executive Director of Corporate Communications & External Affairs confirmed that the request had been noted.

**Marianne Fredericks – Ward newsletters**

It was questioned whether a report would be coming back providing an update in relation to hard copy ward newsletters. The Executive Director of Corporate Communications & External Affairs offered the Member a reassurance that a plan was in progress to bring forward a physical ward newsletter, with an update to follow on this in January and coming back separately to the Member with more detail.

The Chairman stressed the need for Members to give advance notice of their questions in future.

18. **ANY OTHER BUSINESS THAT THE CHAIRMAN CONSIDERS URGENT**

The Chairman confirmed that there was one additional item of business on which he wanted to provide Members with an update as follows:

**Barbican Strategy Group** – Earlier in the year Policy and Resources Committee received a resolution from Barbican Residential Committee, asking that it look into the potential for a ‘Barbican Strategy Group’. Officers were tasked to look into this as the proposals were quite broad and unrefined. This work has involved significant consultation and whilst a need for expediency was understood, it was also something that it was important to get right. The Chairman took the

opportunity to assure Members that a draft report had now been considered by the Town Clerk's Senior Leadership Team and that a proposal would be coming forward in January 2024.

19. **EXCLUSION OF THE PUBLIC**

RESOLVED: That under Section 100(A) of the Local Government Act 1972, the public be excluded from the meeting for the following items on the grounds that they involve the likely disclosure of exempt information as defined in Part I of the Schedule 12A of the Local Government Act.

**Part 2 - Non-Public Agenda**

20. **NON-PUBLIC MINUTES**

- a) The non-public minutes of the Policy and Resources Committee meeting held on 16 November 2023 were approved as an accurate record.
- b) The non-public minutes of the Capital Buildings Board meeting held on 4 October 2023 were noted.

21. **LONDON NAUTICAL SCHOOL AND THE CITY OF LONDON ACADEMIES TRUST**

The Committee considered a report of the Director of Community and Children's Services relating to London Nautical School and the City of London Academies Trust.

22. **CITY OF LONDON CORPORATION OVERSEAS OFFICES**

The Committee considered a report of the Executive Director of Innovation and Growth relating to City of London Corporation overseas offices.

23. **MAJOR PROGRAMMES OFFICE DASHBOARD**

The Committee received a report of the Chamberlain providing a Major Programmes Office Dashboard.

24. **QUESTIONS ON MATTERS RELATING TO THE WORK OF THE COMMITTEE**

There were no questions.

25. **ANY OTHER BUSINESS THAT THE CHAIRMAN CONSIDERS URGENT AND WHICH THE COMMITTEE AGREE SHOULD BE CONSIDERED WHILST THE PUBLIC ARE EXCLUDED.**

There were no additional items of business.

**Part 3 - Confidential Agenda**

26. **FUNDING FOR THE NEW COMMERCIAL, CHANGE AND PORTFOLIO DELIVERY DIVISION**

The Committee considered a report of the Chamberlain relating to funding for the new Commercial, Change and Portfolio Delivery Division

The meeting ended 4.05pm

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Chairman

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