



Environment Department Key Risks (Planning & Transportation Committee)

Generated on: 13 February 2024

Rows are sorted by Risk Score

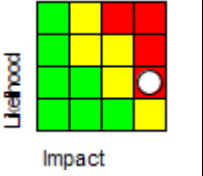
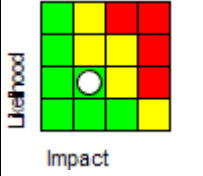

Risk no, title, creation date, owner	Risk Description (Cause, Event, Impact)	Current Risk Rating & Score		Risk Update and date of update	Target Risk Rating & Score		Target Date/Risk Approach	Current Risk score change indicator
ENV-CO-TR 001 Road Safety	<p>Cause: Limited space on the City’s medieval street network to cope with the increased use of the highway by vehicles, pedestrians and cyclists within the City of London. Interventions and legal processes take time to deliver safely and effectively.</p> <p>Event: The City Corporation’s statutory duties and the measures outlined in the Transport Strategy are not fully and effectively implemented.</p> <p>Effect:</p> <ul style="list-style-type: none"> •The number of casualties occurring on the City’s streets rises or remains unchanged instead of reducing •The safety and feeling of safety of the City’s communities is adversely affected (Corporate Plan Outcome 1) •Physical or mental harm suffered by those involved in collisions and their associates •Economic costs of collisions impact on individuals, City businesses and wider society •The City Corporation’s ability to improve road safety is adversely impacted with businesses and/or the public by virtue of loss of credibility and/or authority 		<p>24</p>	<p>The risk assessment remains at 24 (Impact 8 - Extreme, Likelihood 3 – Possible). This reflects the risk of a fatal collision occurring, there has been one fatal collision in last three years. Mitigating actions include a range of projects to deliver safe streets, including All Change at Bank; St Paul’s Gyratory; the Pedestrian Priority Programme and Healthy Streets Minor Schemes. Campaigns and engagement activities are delivered in partnership with the City of London Police throughout the year, a spring/summer campaign is currently being developed. We are continuing to provide cycle training. The Vision Zero Action Plan was approved by the Planning and Transportation Committee in November 2023 and by the Police Authority Board in February 2024.</p>		<p>16</p>	<p>31-Mar-2027</p>	

Appendix 2

02-May-2023 Ian Hughes; Bruce McVean				08 Feb 2024			Reduce	Constant
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Action no	Action description	Latest Note	Action owner	Latest Note Date	Due Date
ENV-CO-TR 0011	<p>A programme of projects to reduce road danger on the City's streets including:</p> <ul style="list-style-type: none"> • All Change at Bank • St Paul's Gyratory Transformation • Healthy Streets Minor Schemes. 	<p>Projects and programmes to reduce road danger include:</p> <ul style="list-style-type: none"> • All Change at Bank – currently under construction. • St Paul's Gyratory – preferred option approved and now progressing through detailed design. • Pedestrian Priority Programme – King Street pavement widening completed in December 2023. Improvements to King William Street are expected to start construction in June/July 2024. • City Cluster pedestrian priority and traffic reduction – developing proposals for improvements to St Mary Axe and Leadenhall Street, to be coordinated with new developments. • Healthy Streets Minor Schemes – a range of smaller scale projects at various locations. • Moorgate - walking and cycling improvements, including at the junction with Ropemaker Street. • Cycle programme – including Bevis Marks cycle lane and ongoing development of cycle route between Aldgate and Blackfriars. <p>The Action Plan was approved by the Planning and Transportation Committee in November 2023 and by the Police Authority Board in February 2024. The Action Plan identifies 10 priority locations for future Safer Streets investment and a range of actions relating to changing streets to reduce road danger.</p>	Ian Hughes; Bruce McVean	08-Feb-2024	31-Mar-2024
ENV-CO-TR 001m	<p>Campaigns and engagement activities to encourage safe behaviours and promote safe vehicles, including:</p> <ul style="list-style-type: none"> • Active City Network • User and stakeholder liaison • Partnership working with City of London Police 	<p>Campaigns and engagement activities are delivered in partnership with the City of London Police throughout the year: a spring/summer campaign is currently being developed. We are continuing to provide cycle training, including professional cargo bike training. The Vision Zero Action Plan identifies a range of actions relating to Safer Behaviours. The Action Plan was approved by the Planning and Transportation Committee in November 2023 and by the Police Authority Board in February 2024.</p>	Ian Hughes; Bruce McVean	08-Feb-2024	31-Mar-2024

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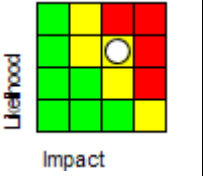
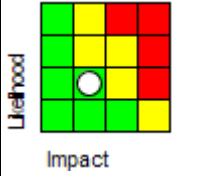
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ENV-CO-HW 010 Car Parks: Fire Safety 02-Sep-2022 Ian Hughes	<p>Cause: Dilapidation of the car parks and the location of some car parks, e.g. London Wall car park is beneath the road where a fire or structural issue could have wider implications.</p> <p>Event: Fire risk is increased and there is a greater likelihood of accidents and near misses within the car parks.</p> <p>Impact: Serious injury or death; structural failure could have wider implications; vehicle damage; increased insurance claims; potential enforcement action and fines; reputational damage.</p>		16	<p>We are aiming to improve the safety of the car parks by replacing lighting, undertaking redecoration and Facilities Management projects. A range of projects are underway or being considered for future implementation which should help to reduce this risk.</p> <p>We have received approval for our bid for circa £2.4 million from the On Street Parking Reserve for fire safety works for London Wall car park and this has started to be drawn down from November.</p> <p>A bid for funding for additional fire doors on all car parks has been approved at the first stage of the Committee process and will now move on to the next approval stages.</p>		4	31-Dec-2024	
							Reduce	

Action no	Action description	Latest Note	Action owner	Latest Note Date	Due Date
ENV-CO-HW 010a	Monthly meetings are held with City Surveyor's Department (CSD) on the fire works project, and we request regular updates on progress.	London Wall ventilation works and sprinklers have been agreed by the Priority Board and are now required to be referred to Chamberlain's Department for funding. This is out to tender and is due to start in April 2025, finishing in October 2025.	Ian Hughes	05-Feb-2024	31-Dec-2024
ENV-CO-HW 010b	A Fire Risk Assessment is carried out at each car park by an external body every 18 months.	The next Fire Risk Assessments for all four car parks were due to be undertaken in 2024. However, in light of the recent fire at Luton Airport, we are looking to bring this forward after	Ian Hughes	05-Feb-2024	31-Dec-2024

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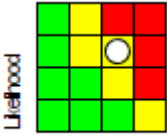
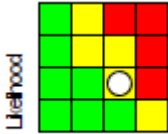
		discussion with the Fire Safety Team.			
ENV-CO-HW 010c	Finalise the Fire Management Plan.	The Fire Management Plan has been drafted. Life Care Plans for the Car Parks have now been prepared in collaboration with the City Surveyor's Department (CSD) and incorporate the Fire Strategy and the Fire Management Plan. Bi-monthly meetings are held with CSD to discuss the Life Care Plan. Governance and progress will be reviewed by new Parking Assistant Director in Spring 2024.	Ian Hughes	05-Feb-2024	30-Apr-2024
ENV-CO-HW 010d	Improve lighting across all car parks to improve safety and reduce energy use.	There is an ongoing project led by the Energy Team to change all lighting across CoL buildings to LED. This will include the car parks. Works have started in Tower Hill coach and car park for ventilation and lighting. Smithfield car park has been completed. London Wall car park is omitted due to the bid that has been submitted for major works which includes lighting and ventilation. Baynard House and Minorities are still to be scheduled by the Energy Team.	Stuart McGregor	05-Feb-2024	31-Dec-2024
ENV-CO-HW 010e	Carry out lighting and ventilation works in Tower Hill car park to improve safety.	Changing to LED lighting and undertaking ventilation improvement works in Tower Hill Coach and Car Park has been agreed. Works are underway.	Ian Hughes	05-Feb-2024	31-Dec-2024
ENV-CO-HW 010f	Consider ways to reduce speed within the car parks.	Changing to LED lighting and undertaking ventilation improvement works in Tower Hill Coach and Car Park has been agreed.	Ian Hughes	05-Feb-2024	31-Dec-2024

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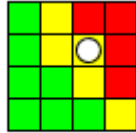
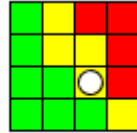

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ENV-CO-HW 009 Car Parks: Repairs and maintenance 02-Sep-2022 Ian Hughes	<p>Cause: The facilities management of the car parks is dependent upon action by City Surveyor's Department (CSD).</p> <p>Event: Required repairs and maintenance to the car parks is delayed.</p> <p>Impact: Increased possibility of structural and safety failure; greater likelihood of fire; serious injury or death of member of the public; our liability as the occupier increases; financial impact of insurance claims and increased premiums; reputational damage.</p>		12	<p>We are reliant on the City Surveyor's Department (CSD) assistance with actioning our requests for facilities management (FM). On a continuous basis, we liaise with CSD to address outstanding issues. We are currently recruiting a Parking Asset Manager who will take control of Facilities Management.</p> <p>13 Feb 2024</p>		4	31-Dec-2024	Constant
							Reduce	

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ENV-CO-HW 009a	The contractor responsible for each car park reports daily and weekly on any issues, including near misses. Issues are logged on the Concerto (CSD) system by CoL officers for action to be taken.	This is an ongoing action which is kept under review and continues to be monitored under the parking contract to ensure reports are received and issues logged appropriately.	Ian Hughes	13-Feb-2024	31-Dec-2024
ENV-CO-HW 009b	Quarterly meetings are held with CSD and other stakeholders to discuss all CoL owned car parks and current issues.	This is ongoing action. Meetings continue to be held regularly.	Stuart McGregor	13-Feb-2024	31-Dec-2024
ENV-CO-HW 009c	Monthly site 'walk-arounds' of each car park are carried out with the FM Manager, car park management contractor and CoL staff to identify and review issues.	This is an ongoing action. CoL staff ensure the monthly visits are carried out with appropriate attendees.	Stuart McGregor	13-Feb-2024	31-Dec-2024
ENV-CO-HW 009d	Consider alternative options for the provision of facilities management.	Alternative FM options are being investigated, such as direct FM arrangements at each car park. This will be reviewed in light of moving the funding for repairs and maintenance to the OSPR on a permanent basis.	Ian Hughes	13-Feb-2024	31-Dec-2024

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ENV-CO-TR 003 Transport and public realm projects not delivered due to lack of funding 22-Jun-2023	<p>Cause: Insufficient capital funding available or failure to secure sufficient capital funding through internal or external bidding processes.</p> <p>Event: Funding for capital programme ceases or is significantly reduced.</p> <p>Impact:</p> <ul style="list-style-type: none"> • Unable to deliver transport and public realm improvement projects. • Reduced delivery of City of London Transport Strategy. • Reduced delivery of transport elements of Climate Action Strategy. • Reduced delivery of projects that support Destination City. 	 <p>Likelihood</p> <p>Impact</p>	12	<p>Impact of 4 (Major) reflects the potential for failure or delay in delivering corporate strategies and initiatives, including the Transport Strategy, Climate Action Strategy and Destination City. Likelihood of 3 (Possible) reflects current lack of TfL or other external funding and competing demands for CIL and OSPR funding. Mitigating actions including maximising the potential to use S278 funding and bidding internally for CIL and OSPR funds. The next bidding round is expected to be Quarter 1 2024/25.</p> <p>08 Feb 2024</p>	 <p>Likelihood</p> <p>Impact</p>	8	31-Mar-2029	Constant
							Reduce	

Action no	Action description	Latest Note	Action owner	Latest Note Date	Due Date
ENV-CO-TR 003a	Submit prioritised OSPR and CIL bids for projects	Next bidding round expected to be in Quarter 1 of 2024/25.	Bruce McVean	08-Feb-2024	31-Mar-2029
ENV-CO-TR 003b	Submit bids for TfL and other external funds as opportunities arise	No current opportunities but we continue to keep this under review.	Bruce McVean	08-Feb-2024	31-Mar-2029
ENV-CO-TR 003c	Maximise the use of developer and other external (e.g. BIDs) contributions to support delivery of the Transport Strategy	Continuing to maximise benefits from s278 projects and explore potential for third party funding.	Bruce McVean	08-Feb-2024	31-Mar-2029

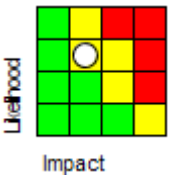
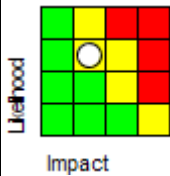
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ENV-PD-DS 001 The District Surveyor's (Building Control) Division becomes too small to be viable 25-Mar-2015 Gordon Roy	<p>Cause: Reduced income causes the service to be unviable. Event: Development market fails to maintain momentum or our market share shrinks. Impact: Reduced staffing levels do not provide adequate breadth of knowledge and experience.</p>	 <p>Lifelihood</p> <p>Impact</p>	<p>12</p>	<p>The plans to create a Local Authority Trading Company are now no longer viable due to the building safety act 2022 and the stricter controls on building controls approvers.</p> <p>The City of London has been working with other Boroughs under the London District Surveyors Association to deliver a single point of contact for the building safety regulator for the new work under the Building Safety Act across London, which commenced on 1 October 2023.</p> <p>Applications are now coming through the HUB and will continue to grow.</p> <p>Recruitment and retention of building control staff remains a concern. A new work force plan has been agreed.</p> <p>Market forces supplements increased in April 2023 to retain staff. Recruitment in November 2023 was successful and two new members of staff are in the process of joining.</p> <p>06 Feb 2024</p>	 <p>Lifelihood</p> <p>Impact</p>	<p>8</p>	<p>31-Dec-2024</p> <p>Reduce</p>	<p></p> <p>Constant</p>

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ENV-PD-DS 001a	(1) Continue to provide excellent services [evidenced by customer survey]; (2) Maintain client links with key stakeholders; (3) Continue to explore new income opportunities; (4) Continue to undertake cross-boundary working. (5) Involvement with developers as part of the planning application process.	Business as usual controls have been reviewed and are suitable.	Gordon Roy	06-Feb- 2024	31-Dec- 2024
ENV-PD-DS 001c	Following approval by P&T Committee, a Business Plan is being developed and will be presented to Members for consideration in due course.	District Surveyor HUB has now commenced; MOU with the Building Safety Regulator is currently being agreed; and the use of the HUB is now set out in HSE guidance.	Gordon Roy	06-Feb- 2024	31-Mar- 2024

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ENV-PD-PD 007 Adverse planning policy context 06-Mar-2015 Rob McNicol	<p>Cause: A desire in Government and others to change the existing planning system in a way which may be detrimental to the City.</p> <p>Event: Changes detrimental to the City are implemented.</p> <p>Impact: Adverse changes cannot be prevented using local planning control.</p>		6	<p>The impact of the risk is considered to have reduced since its last assessment from a score of 12 (possible/major) to 6 (possible/serious).</p> <p>The Levelling Up and Regeneration Bill has received Royal Assent although many aspects of the Act require secondary legislation and/or commencement. Further changes to the NPPF have now been published and have not had a significant impact on planning in the City.</p> <p>There remain potential further changes to permitted development. We continue to monitor these and to respond to consultation as appropriate.</p> <p>08 Feb 2024</p>		6		↓
							Accept	

Action no	Action description	Latest Note	Action owner	Latest Note Date	Due Date
ENV-PD-PD 007a	(1) Ongoing monitoring of government regulations; (2) continue monitor progress of, and seek to influence, forthcoming legislation.	Consultation responses have been submitted to previous government consultations. The Policy Team meet regularly with colleagues in DLUHC and are monitoring announcements from major parties.	Rob McNicol	08-Feb-2024	31-Dec-2024