

Project Briefing

Project identifier			
[1a] Unique Project Identifier	TBC	[1b] Departmental Reference Number	NA
[2] Core Project Name	Temple Avenue area improvements		
[3] Programme Affiliation <i>(if applicable)</i>	Fleet Street Area programme		

Ownership	
[4] Chief Officer has signed off on this document	Ian Hughes
[5] Senior Responsible Officer	Bruce McVean
[6] Project Manager	Maria Herrera

Description and purpose
[7] Project Mission statement / Elevator pitch
Public realm, climate resilience, greening and walking improvements to Temple Avenue (south), to provide an enhanced street environment and support this key north-south connection from the Victoria Embankment to the Whitefrairs and Fleet Street Area. This project has been identified as a high priority project following the completion of the Fleet Street Area Healthy Streets Plan in 2023.
[8] Definition of Need: What is the problem we are trying to solve or opportunity we are trying to realise (i.e. the reasons why we should make a change)?
<ul style="list-style-type: none"> • There is an absence of greenery in the area and a desire to rectify this by introducing trees and planting. • Existing pedestrian crossings need improvement. • There is an absence of dropped kerbs or raised crossing points and this needs to be addressed for improved accessibility. • Consideration of areas for loading, unloading, and parking is required. • Replacement of temporary parklets with a permanent design is required to enhance the public realm.
[9] What is the link to the City of London Corporate plan outcomes?
Leading Sustainable Environment (Action 5) Vibrant Thriving Destination (Acton 11) Flourishing Public Spaces (Action 6)

[10] What is the link to the departmental business plan objectives?					
Deliver Key Strategies: Climate Action, City Plan, Transport, Air Quality, Volunteering.					
[11] Note all which apply:					
Officer: Project developed from Officer initiation	Y	Member: Project developed from Member initiation		Corporate: Project developed as a large scale Corporate initiative	
Mandatory: Compliance with legislation, policy and audit		Sustainability: Essential for business continuity		Improvement: New opportunity/ idea that leads to improvement	Y

Project Benchmarking:	
[12] What are the top 3 measures of success which will indicate that the project has achieved its aims?	
<These should be impacts of the activity to complete the aim/objective, rather than 'finishes on time and on budget'>>	
1) <i>Introduce greenery and climate change resilience measures.</i>	
2) <i>Improve safety for people walking and cycling.</i>	
3) <i>Deliver an efficient servicing and parking provision strategy to better manage the area.</i>	
[13] Will this project have any measurable legacy benefits/outcome that we will need to track after the end of the 'delivery' phase? If so, what are they and how will you track them? (E.g. cost savings, quality etc.)	
<ul style="list-style-type: none"> - Cost savings of improvements due to the removal of temporary infrastructure (parklets) and the introduction of permanent features. - 	
[14] What is the expected delivery cost of this project (range values)[£]?	
£350-£750k	
[15] Total anticipated on-going revenue commitment post-delivery (lifecycle costs)[£]:	
<i>TBC it is expected that any greening infrastructure will require ongoing maintenance</i>	
[16] What are the expected sources of funding for this project?	
<i>OSPR and Section 106 contributions, and external funding</i>	
[17] What is the expected delivery timeframe for this project (range values)? Are there any deadlines which must be met (e.g. statutory obligations)?	
Spring 2025 (subject to consultation on traffic orders and stakeholder input)	

Project Impact:

[18] Will this project generate public or media impact and response which the City of London will need to manage? Will this be a high-profile activity with public and media momentum?	
NA	
[19] Who has been actively consulted to develop this project to this stage? <(Add additional internal or external stakeholders where required) >	
Policy and projects	<i>Gillian Howard, Sam Lee and Bruce McVean.</i>
Chamberlains: Procurement	<i>Darshika Patel</i>
Corporate Property	
External	Fleet Street Working group (Local stakeholders, Fleet Street Quarter BID, Ward Members and City officers)
[20] Is this project being delivered internally on behalf of another department? If not ignore this question. If so: Please note the Client supplier departments. Who will be the Officer responsible for the designing of the project? If the supplier department will take over the day-to-day responsibility for the project, when will this occur in its design and delivery?	
Client	<i>Environment Department</i>
Project Design Manager	<i>Melanie Charalambous / Maria Herrera</i>
Design/Delivery handover to Supplier	Delivery - FM Conway