

## Appendix 1

**Barbican Area Advisory Group - Terms of Reference**

July 2024

Status: Draft

**Attendees**

	<b>Person/Role</b>	<b>Area</b>
1	Assistant Director – Barbican (Chair)	Community & Children's Services, City Corporation
2	Representative	Barbican and Golden Lane Neighbourhood Forum
3	Representative	Barbican Association
4	Strategic Project Lead, Barbican Renewal	Barbican Centre
5	Programme Director, London Wall West & Barbican Renewal	Barbican Centre
6	Head of Major Programmes Office	Chamberlains, City Corporation
7	Major Programmes Analyst (Secretariat)	Chamberlains, City Corporation
8	tbc	City of London School for Girls
9	Head of Corporate Property Projects	City Surveyors, City Corporation
10	Head of New Developments & Special Projects	Community & Children's Services, City Corporation
11	Group Manager, Major Programmes and Projects	Environment, City Corporation
12	Principal Projects Manager – Major Projects and Programmes	Environment, City Corporation
13	Principal	Guildhall School of Music and Drama
14	Vice Principal and Director of Innovation & Engagement	Guildhall School of Music and Drama

If Members are unable to attend a meeting, a delegate should be sent.

Individuals may be co-opted onto a meeting, or invited to attend meetings as necessary.

**Timescales**

Every 2 months; ad hoc if necessary.

**Objectives**

The Barbican Area Advisory Group exists to streamline, focus and create links and efficiencies between the projects underway and proposed for the area, led by the City Corporation and its partners. These projects include the transformation of Beech

Street, the works to be conducted on the Barbican Estate podium level, the enabling works proposed to bring the Barbican Centre's Exhibition Halls back into use in the longer term, and the coordination of the transportation and public realm offer around the 'eastern entrance' to Culture Mile (Ropemaker Street, Moorfields and Moorgate).

### **Financial Authority**

The Advisory Group does not have any formal financial authority. Major financial decisions will go up through the governance channels.

### **Inputs**

- Strategy and policy decisions regarding the Barbican area are brought to this Group for advice and to endorse recommendations for onward governance approval
- Strategic milestones for the major projects– including procurement outcomes, designs, programmes, budget reports/issues and how they relate to major project dependencies
- Stakeholder engagement plans, and where required integrated logistics and comms plans for overlapping projects that are produced and monitored by the Group
- General progress reports from the identified projects
- Public communication programmes and details of external days/events

### **Outputs**

- A common vision for the area is understood internally and externally
- Different project dependencies are properly aligned and communicated
- The success of the area is built on, ensuring that it becomes part of a world-class cultural and learning destination
- The City is seen as joined up regarding policies and outputs in this Area of Change
- Relevant materials are consolidated to support the securement of the optimal occupancy outcomes for the area's major schemes
- Interests and concerns of residents and other stakeholders are identified, and proactively and effectively engaged with
- Public realm spaces in the area are connected, vibrant and 'culture ready'
- Where systemic issues cannot be resolved, specific recommendations are made to appropriate upstream governance.

### **Agenda**

The agenda will allow for a Part A and Part B. Part B would be exceptional, and used where items discussed are confidential. Public representation – from the Barbican Association and Barbican and Golden Lane Neighbourhood Forum - would be excluded from Part B. The discussion of items under Part B will be at the discretion of the Chair.

### **Other**

The BAAG will report twice yearly (or as necessary) to the City Corporation's Executive Leadership Board to report progress and actions, and allow for the discussion and escalation of issues.

The Chair of the BAAG will convene an informal meeting twice yearly with the Chair and Deputies of the relevant governing Committees and Boards, including representatives of the Barbican Association and the Barbican and Golden Lane Neighbourhood Forum, to review progress and arising issues.