Project Name Golden Lane Window Refurbishment Programme Reporting Date & Number

05/11/2024 (2)

Project Number 29100102/73/74

PM

NICK CONDON



Key Milestones	Planned Start	Actual Start	Completion	Status
Court Approval			07/12/17	Complete
Gateway 4c			13/03/23	Complete
Planning Permission - Phase 1				Complete
Procurement - Phase 1		05/07/24		Ongoing
Gateway 5 - Phase 1	10/01/25			Pending
Building works - Phase 1	30/03/25			Pending
Planning Permission - Phase 2	21/01/25			Pending
Procurement - Phase 2				Pending
Gateway 5 - Phase 2				Pending
Building works - Phase 2				Pending

HEALTH & SAFETY

Accidents: 0 Near Misses: 0 Issues: 0

Change Request	Raised	Appr Outstanding	
	0	0	0
Cost (£)	0	0	0

	Status			
Budget	Programme	Risks	Quality	
AMBER	RED	AMBER	GREEN	

Summary

Phase 1 - Proposed works to Grade II* Listed Crescent House include windows repairs and refurbishment; installation of new vacuum glazing; new roof covering and insulation; soffit insulation; mechanical ventilation system; some heating systems changed from gas to electric; tile repairs to columns. Planning permission obtained late 2023.

A two-stage tender process was considered the most appropriate route to market for a project of this complexity and is currently underway. Stage 1 ended on 13 August and has been followed by a thoroughly in-depth evaluation process. The project team has proceeded with due care, given the importance of selecting the right profile of contractor. Of the 7 tenderers which expressed initial interest, 5 have been provisionally selected to proceed to the second stage. The form of proposed contract is currently under review by Legal, with the project team opting to revert to an industry standard form of contract rather than the Corporation's bespoke documentation, due to the complexity of the delivery programme.

Estimated project cost is £13m: estimates will be refined once the commercial returns in Stage 2 of the procurement can be analysed.

Legal advice on leaseholder recovery has been sought and remains pending. This information is critical for the Stage 2 S20 consultation.

Phase 2 - Design work and testing is continuing for the blocks of the Wider Estate; planning applications are expected to be submitted in January 2025. Estimated cost of phase 2 is £17m

A full update report will be presented to the next Community & Children's Services Committee (Nov 24).

Financial Summary	Approved Budget TD	Commitment	Spend TD	Projected Outturn Costs
Staff Costs	£194,371	£0	£143,142	TBC
Fees	£1,517,623	£244,040	£818,577	TBC
Works	£1,216,867	£101,186	£141,955	£30,000,000
SUB TOTAL	£2,734,490	£345,226	£960,531	£30,000,000
Risk Register	£0	£0	£0	£0
GRAND TOTAL	£2,734,490	£345,226	£960,531	£30,000,000

GW Prog Tracker	Date	Approved Budget	CRP
Gateway 4	13/03/23	£473,118	£0
Gateway 5			£0
Gateway 6			£0

Risks and Issues	
Section 20 Challenges.	Leaseholder(s) may challenge the S20 recovery on grounds of the works being improvements or due to disrepair. Advice from legal sought but overdue
Resourcing	A fully resourced Major works team needs to be in place to effectively manage the works.
Increase in pricing during works.	A clear contract and robust contract management will be carried out throughout the project to keep a focus on cost and delivery to budget.
Electrical Supply	The electrical supply into Crescent House may not have sufficent capacit for all flats to be converted to electric heating. Tests underway
Procurement failure	Unsuitable contractors tendering for project. Robust evaluaions procedures in place
Contractor Financial Viability.	Procurement colleagues undertake financial viability assessments as part of the tender process.
Works more extensive than planned for.	It's possible that the full extent of works may not become apparent until opening up works have been undertaken.
Residents refuse access.	Should residents refuse access to their homes in order to complete works, it would cause cost and time delays to the project.

Project Name Holloway Estate Windows Replacement



Key Milestones	Planned Start	Actual Start	Completion	Status
Gateway 3/4			17/11/17	Complete
Court Approval			07/12/17	Complete
Planning Application (1)			28/02/20	Complete
Main Tender			01/11/21	Complete
Gateway 5			25/04/22	Complete
Planning Application (2)			06/07/23	Complete
Building Contract		04/01/23	24/01/24	Complete
Completion			24/01/24	Complete

No accidents reported during the last month.

No complaints reported during the last month.

Accidents: 0

Near Misses: 0

Issues: 0

Latest H&S Score:

Site tidy and well laid out

Hot Work Permits

Change Request	Raised	Appr	Outstanding
Time / Slippage:	1	1	0
SoW:	16	16	0
Cost (£)	9	9	0

Reporting Date & Number

GREEN

Budget Update

05/11/2024 (2)

Risks Quality GREEN GREEN

Snagging

Summary

N/A

Status

Programme

GREEN

EOT No2

This project addresses the need for the window replacements and redecoration at Holloway estate and Whitby Court, as well as provide a basis for establishing a platform for programming the future cyclical redecorations for the internal and external common parts across the

The project suffered lengthy delays during it's early stages. The works were procured during the restrictions and lockdowns of the COVID-19 public health crisis which made it extremely challenging for prospecive contractors to undertake the required site surveys. After every lockdown, officers needed to engage with the contractors to confirm their prices and review the tender documents amid constantly changing circumstances. The contractor Mulalley & Co Ltd were appointed to complete the works in January 2023.

Issues Reports were submitted and approved in November 2023 and April 2024. The original planning consent contained a condition explicitly ruling out the inclusion of trickle vents within the window frames. A change in the Approved Document F of the Building Regulations, after the design works were long completed, required the new windows to be fitted with trickle vents in order to avoid a lack of background ventilation that could lead to condensation and mould growth. The consent therefore required amendment to facilitate the installation of trickle vents. Additional funding was required to facilitate this and the extensions of time required to carry out the additional works.

All works at Holloway Estate and Whitby Court are now complete with Practical Completion achieved on 24th January 2024.

The health & safety file and final accounts are being reviewed and a Gateway 6 report is being prepared.

Next milestone to be achieved: Gateway 6.

Project Number

29100103

Rafael Cardenas

Financial Summary	Approved Budget TD	Commitment	Spend TD	EWN/ CRP	Projected Outturn Costs
Staff Costs	£87,095.00	£0.00	£69,438.25	£0.00	£69,438.25
Fees					
Design Team	£161,103.00	£3,681.00	£87,071.21	£0.00	£87,071.21
Legal Fees	£981.00		£981.00		£981.00
Works	£4,498,939.00	£0.00	£4,334,443.11	£0.00	£4,498,939.00
SUB TOTAL	£4,748,118.00	£3,681.00	£4,491,933.57	£0.03	£4,656,429.46
Risk Register				£0.00	
GRAND TOTAL	£4,748,118.00	£3,681.00	£4,491,933.57	£0.00	£4,656,429.46

PM

GW Prog Tracker	Date	Approved Budget	CRP
Gateway 5	25/04/22	£3,559,919	N/A
Issue Report 1	26/05/22	£4,681,409	N/A
Issue Report 2	08/05/24	£4,835,281	N/A
Gateway 6			

Risks and Issues
Leaseholder(s) may challenge the S20 service charge recovery on grounds of the works being improvements or due to disrepair.
The weather impact on this project would be high as the majority of works are taking place outdoors.
A clear contract and robust contract management will be carried out A robust tendering process and cost evaluation has been undertaken
No actions can currently be taken, care has been taken assessing works contractors bids to ensure realistic timescales are set.
Procurement colleagues undertake financial viability assessments as part of the tender process.

Works more extensive than planned for.

Residents refuse access.

It's possible that deterioration of the unmaintained assets may not become apparent until opening up works have been undertaken. Should residents refuse access to their homes in order to complete works, it would cause cost and time delays to the project.

Project Name Sydenham Hill Windows Replacement



Key Milestones	Planned Start	Actual Start	Completion	Status
Gateway 3/4			17/11/17	Complete
Court Approval			07/12/17	Complete
Planning Application			28/04/21	Complete
Main Tender			14/04/21	Complete
Gateway 5			17/02/22	Complete
Building Contract	05/09/22	05/09/22	29/03/23	Complete
Completion			14/03/24	Complete

No accidents reported during the last month.

HEALTH & SAFETY

Accidents: 0 Near Misses: 0 Issues: 0

Latest H&S Score:

Site tidy and well laid out

No complaints reported during the last month. Hot Work Permits

Change Request	Raised	Appr	Outstanding
Time / Slippage:	2	2	0
SoW:	6	6	0
Cost (£)	6	6	0

Reporting Date & Number

05/11/2024 (2)

Status				
Budget	Programme	Risks	Quality	
GREEN	AMBER	AMBER	GREEN	
Budget Update	EOT No2	N/A	Snagging	

Summary

This project addresses the need for the window replacements and external redecoration at Lammas Green and Otto Close, as well as provide a basis for establishing a platform for programming the future cyclical redecorations for the internal and external common parts across

The project suffered lengthy delays during it's early stages. The works were procured during the restrictions and lockdowns of the COVID-19 public health crisis which made it extremely challenging for prospecive contractors to undertake the required site surveys. After every lockdown, officers needed to engage with the contractors to confirm their prices and review the tender documents amid constantly changing circumstances. The contractor ETEC was finally appoined and works began onsite in September 2022.

Issues Reports were submitted and approved (Nov 23 & July 24) due to additional costs incurred following resident objections to the original location of the site compound in the green area, so, at the request of Members, it was relocated to the underground garages at Otto Close (which was planned to be demolished as part of the new Sydenham Hill development). The compound then had to be moved again to accommodate demolition and delivery of the development project sharing the same site. Further additional costs were incurred due to required changes to ventilation to comply with changes in legislaion that occured after the orginal planning consent was obtained and cost inflation on materials whilst planning amendments were made.

All works at Sydenham Hill are now complete with Practical Completion achieved on 14th March 2024.

The health & safety file and final accounts are being reviewed and a Gateway 6 report is being prepared.

Next milestone to be achieved: Gateway 6.

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Project Number

Financial Summary	Approved Budget TD	Commitment	Spend TD	EWN/ CRP	Projected Outturn Costs
Staff Costs	£61,580.00	£0.00	£61,557.54	£0.00	£61,557.54
Fees					
Design Team	£93,620.00	£0.00	£39,170.82	£0.00	£39,170.82
Legal Fees	£656.00	£0.00	£656.00	£0.00	£656.00
Works	£1,113,466.00	£0.00	£1,113,466.00	£0.00	£1,113,466.00
Issue Report 1	£310,033.00	£0.00	£310,033.00	£0.00	£310,033.00
Issue Report 2	£139,654.57	£0.00	£76,478.76	£0.00	£139,654.57
SUB TOTAL	£1,719,009.57	£0.00	£1,601,362.12	£0.00	£1,664,537.93
Risk Register				£0.00	
GRAND TOTAL	£1,719,009.57	£0.00	£1,601,362.12	£0.00	£1,664,537.93

PM

Rafael Cardenas

GW Prog Tracker	Date	Approved Budget	CRP
Gateway 5	17/02/22	£1,217,610	N/A
Issue Report 1	01/11/23	£1,664,370	N/A
Issue Report 2	04/07/24	£1,719,010	N/A
Gateway 6			

29100106

	Risks and Issues
Section 20 Challenges.	Leaseholder(s) may challenge the S20 service charge recovery on grounds of the works being improvements or due to disrepair.
Weather delays.	The weather impact on this project would be high as the majority of works are taking place outdoors.
Increase in pricing during works. Challenge to tender awarding process.	A clear contract and robust contract management will be carried out A robust tendering process and cost evaluation has been undertaken.
Delay to works completion leads to project overrunning.	No actions can currently be taken, care has been taken assessing works contractors bids to ensure realistic timescales are set.
Contractor Financial Viability.	Procurement colleagues undertake financial viability assessments as part of the tender process.
Works more extensive than planned for.	It's possible that deterioration of the unmaintained assets may not become apparent until opening up works have been undertaken.
Residents refuse access.	Should residents refuse access to their homes in order to complete works, it would cause cost and time delays to the project.

Project Name Windsor House Windows Replacement

Reporting Date & Number

05/11/2024 (2)

Project Number 29100108

PM

Rafael Cardenas



Key Milestones	Planned Start	Actual Start	Completion	Status
Gateway 3/4			17/11/17	Complete
Court Approval			07/12/17	Complete
Planning Application			06/12/19	Complete
Main Tender			01/06/22	Complete
Gateway 5			27/07/22	Complete
Building Contract	31/10/22	31/10/22	23/05/23	Complete
Completion			06/06/24	Complete

HEALTH & CAFETY	
HEALTH & SAFETY	
Accidents: 0	No accidents reported during the last month.
Near Misses: 0	
Issues: 0	
Latest H&S Score:	
Site tidy and well laid out	No complaints reported during the last month.
Hot Work Permits	N/A

Change Request	Raised	Appr	Outstanding
Time / Slippage:	5	5	0
SoW:	15	15	0
Cost (£)	2	2	0

Status				
Budget	Programme	Risks	Quality	
GREEN	AMBER	AMBER	GREEN	
Budget Update	EOT No5	N/A	Snagging	

Summary

This project addresses the need for the window replacements and external redecoration at Windsor House, as well as provide a basis for establishing a platform for programming the future cyclical redecorations for the internal and external common parts across the Estate.

The project suffered lengthy delays during it's early stages. The works were procured during the restrictions and lockdowns of the COVID-19 public health crisis which made it extremely challenging for prospecive contractors to undertake the required site surveys. After every lockdown, officers needed to engage with the contractors to confirm their prices and review the tender documents amid constantly changing circumstances. The contractor ETEC was finally appointed and works began onsite in November 2022.

Issues Reports were submitted and approved (Nov 23 & July 24) due to the discovery of lead paint, asbestos, the need for additional works to the dormer windows, and additional costs incurred due to required changes to ventilation to comply with changes in legislation that occured after the orginal planning consent was obtained.

All works at Windsor House are now complete with Practical Completion achieved on 6th June 2024.

The health & safety file and final accounts are being reviewed and a Gateway 6 report is being prepared.

Next milestone to be achieved: Gateway 6.

Financial Summary	Approved Budget TD	Commitment	Spend TD	EWN/ CRP	Projected Outturn Costs
Staff Costs	£43,437.00	£0.00	£43,410.00	£0.00	£43,410.00
Fees					
Design Team	£59,332.00	£0.00	£11,016.01	£0.00	£11,016.01
Legal Fees	£675.00	£0.00	£675.00	£0.00	£675.00
Works	£1,595,186.83	£0.00	£1,595,186.83	£0.00	£1,595,186.83
Issue Report 1	£562,307.97	£0.00	£308,262.82	£0.00	£562,307.97
Issue Report 2	£653,520.55	£0.00	£653,520.55	£0.00	£653,520.55
SUB TOTAL	£2,914,459.35	£0.00	£2,612,071.21	£0.00	£2,866,116.36
Risk Register				£0.00	
GRAND TOTAL	£2,914,459.35	£0.00	£2,612,071.21	£0.00	£2,866,116.36

GW Prog Tracker	Date	Approved Budget	CRP
Gateway 5	08/07/22	£1,670,431	N/A
Issue Report 1	01/11/23	£2,260,939	N/A
Issue Report 2	04/07//24	£2,914,459	N/A
Gateway 6			

Risks and Issues				
Section 20 Challenges.	Leaseholder(s) may challenge the S20 service charge recovery on grounds of the works being improvements or due to disrepair.			
Weather delays.	The weather impact on this project would be high as the majority of works are taking place outdoors.			
Increase in pricing during works.	A clear contract and robust contract management will be carried out throughout the project to keep a focus on cost and delivery to budget.			
Challenge to tender awarding process.	A robust tendering process and cost evaluation has been undertaken.			
Delay to works completion leads to project overrunning.	No actions can currently be taken, care has been taken assessing works contractors bids to ensure realistic timescales are set.			
Contractor Financial Viability.	Procurement colleagues undertake financial viability assessments as part of the tender process.			
Works more extensive than planned for.	It's possible that deterioration of the unmaintained assets may not become apparent until opening up works have been undertaken.			
Residents refuse access.	Should residents refuse access to their homes in order to complete works, it would cause cost and time delays to the project.			

Project Name

Southwark Estate Windows Replacement

Reporting Date & Number

05/11/2024 (2)

Project Number

29100104

PM

Rafael Cardenas



Key Milestones	Planned Start	Actual Start	Completion	Status
Gateway 3/4			17/11/17	Complete
Court Approval			07/12/17	Complete
Planning Application 1			29/11/19	Complete
Main Tender			10/05/22	Complete
Gateway 5			08/06/22	Complete
Building Contract	31/10/22	31/10/22		Ongoing
Planning Application 2			04/10/23	Complete
Completion	31/10/24			Ongoing

HEALTH & SAFETY Accidents: 0	No accidents reported during the last month.	
Near Misses: 0	TBC	
Issues: 0	TBC	
Latest H&S Score:	TBC	
Site tidy and well laid out	No complaints reported during the last month.	
Hot Work Permits	N/A	

Change Request	Raised	Appr	Outstanding
Time / Slippage:	3	2	1
SoW:	16	5	11
Cost (£)	1	1	0

Status				
Budget	Programme	Risks	Quality	
GREEN	AMBER	AMBER	GREEN	
Budget Update	EOT No3	N/A	Snagging	

Summary

This project will address the need for the window replacements and external redecoration at Pakeman House, Stopher House and Sumner Buildings, as well as provide a basis for establishing a platform for programming the future cyclical redecorations for the internal and external common parts across the Estate.

The project suffered lengthy delays during it's early stages. The works were procured during the restrictions and lockdowns of the COVID-19 public health crisis which made it extremely challenging for prospecive contractors to undertake the required site surveys. After every lockdown, officers needed to engage with the contractors to confirm their prices and review the tender documents amid constantly changing circumstances. The contractor ETEC was finally appointed and works began onsite in November 2022. Consequently, the tender stage was delayed to the point that, on appointment of the successful contractor, there was little time (one week) to implement the previously obtained planning permission before that approval expired. Prior to commencing works the Contractor was required to carry out testing of existing paint to all previously painted surfaces to identify if lead content was present. The survey revealed that lead paint was prevalent in windows and across communal areas. Work necessarily could not commence and consequently planning permission expired. Renewed planning permission was obtained in October 2023. An Issues Report was submitted and approved in July 2024 to cover additional costs incurred by the new to renew planing permission, changes to ventilation to comply with changes in legislation and for inclusion of balcony doors at Sumner Buildings which had been omitted from the original scope of works.

Programme Status:

Window replacements at Sumner Buildings and Pakeman House are now all but complete with snagging ongoing and scaffold to be removed. Completion at Stopher House has been slightly delayed following the late delivery of units; this will be at the contractor's expense. Redecoration works will be finalised once scaffolds are removed.

Practical completion expected 12/12/2024

Financial Summary	Approved Budget TD	Commitment	Spend TD	EWN/ CRP	Projected Outturn Costs
Staff Costs	£104,650.00	£0.00	£87,296.86	£0.00	£104,650.00
Fees					
Design Team	£61,288.00	£0.00	£40,318.82	£0.00	£61,288.00
Legal Fees	£896.00	£0.00	£896.00	£0.00	£896.00
Works	£6,164,816.00	£1,343,017.01	£4,821,797.84	£0.00	£6,164,816.00
SUB TOTAL	£6,331,650.00	£1,343,017.01	£4,950,309.52	£0.00	£6,331,650.00
Risk Register				£0.00	
GRAND TOTAL	£6,331,650.00	£1,343,017.01	£4,950,309.52	£0.00	£6,331,650.00

GW Prog Tracker	Date	Approved Budget	CRP
Gateway 5	08/06/22	£4,294,564	N/A
Issue Report	04/07/24	£6,331,649	N/A
Gateway 6			

	Risks and Issues
Section 20 Challenges.	Leaseholder(s) may challenge the S20 service charge recovery on grounds of the works being improvements or due to disrepair.
Weather delays.	The weather impact on this project would be high as the majority of works are taking place outdoors.
Increase in pricing during works.	A clear contract and robust contract management will be carried out
Challenge to tender awarding process.	A robust tendering process and cost evaluation has been undertaken.
Delay to works completion leads to project overrunning.	No actions can currently be taken, care has been taken assessing works contractors bids to ensure realistic timescales are set.
Contractor Financial Viability.	Procurement colleagues undertake financial viability assessments as part of the tender process.
Works more extensive than planned for.	It's possible that deterioration of the unmaintained assets may not become apparent until opening up works have been undertaken.
Residents refuse access.	Should residents refuse access to their homes in order to complete works, it would cause cost and time delays to the project.

Project Name

William Blake Windows & Redecorations

Reporting Date & Number

05/11/2024 (2)

Project Number

29100107 APM/PM

Jason Crawford / Rafael Cardenas



Key Milestones	Planned Start	Actual Start	Completion	Status
Gateway 3/4	18/09/2023	18/09/2023	18/09/2023	Complete
Planning Application				
Main Tender				
Gateway 5				
Building Contract				
Completion				

Change Request	Raised	Appr	Outstanding
	0	0	0
Cost (£)	£ -	£ -	£ -

HEALTH & SAFETY

Accidents: 0 Near Misses: 0 Issues: 0

Status				
Budget	Programme	Risks	Quality	
Green	Green	Green	Green	

Summary

This project will address the need for the Window Replacements and external redecoraction at William Blake Estate as well as a basis for establishing a platform for programming the future cyclical redecorations for the internal and external common parts across the Estate.

This project has suffered significant delays during its development period, firstly as with the other HRA Window Replacement Projects through the enforced delays of the Covid-19 public health crisis, and then secondly, after completing procurment for the works, the City's Capital Programme Review. During this second enforced hiatus, both the tender returns submitted and the planning permission obtained expired. Approaches were made to the Local Planning Authority seeking an extension of time to allow us to undertake the tender pricing submissions again, but this was rejected. As such, we will have to undertake full planning approvals again and re-tender for the works. Due to changes in legislation the previously submitted designs will need to be respecified. Procurement for a new design team is expected to go live November 2024.

Financial Summary		Approved Budget TD	Con	nmitment	;	Spend TD	EW	N/ CRP	Proj	ected Outturn Costs
Staff Costs	£	48,324.00	£	-	£	13,318.00	£	-	£	70,000.00
Works	£	-	£	-	£	-	£	-	£	-
Fees										
Comms Consultant	£	-	£	-	£	-	£	-	£	-
Design Review Panel	£	-	£	-	£	-	£	-	£	-
Multidis Design Team	£	276,105.00	£	-	£	43,823.00	£	-	£	319,928.00
Planning Consultant	£	-	£	-	£	-	£	-	£	-
Planning Fees	£	-	£	-	£	-	£	-	£	-
Quantity Surveyor	£	-	£	-	£	-	£	-	£	-
Other (please specify)	£	-	£	-	£	-	£	-	£	-
Surveys										
Structural	£	-	£	-	£	-	£	-	£	-
M&E	£	-	£	-	£	-	£	-	£	-
SUB TOTAL	£	324,429.00	£	-	£	57,141.00	£	-	£	389,928.00
Risk Register	£	-	£	-	£	-	£	-	£	-
GRAND TOTAL		£324,429.00	£	-		£57,141.00	£	-		£389,928.00
Actuals and Committed										

GW Prog Tracker	Date	Approved Budget	CRP
Gateway 3	15 January 2023	£ 276,105.00	£ -
Gateway 4 c			
Gateway 5			
Gateway 6			

Risks and Issues

Risks

- 1 Section 20 Challenges.
- 2 Weather delays.
- 3 Continued deterioration of windows
- 4 Delay to works completion leads to project overrunning
- 5 Significant Change in sustainability sector
- 6 Recommendations not approved
- 7 Increase in pricing during works
- 8 Challenge to tender awarding process
- 9 Contractor Financial Viability
- 10 Works more extensive than planned for
- 11 Residents refuse access.
- 12 Fiire risk assessmsnets (FRA's)
- 13 Capital Programme Review

13 Last capital review caused delays which led to planning approvals expiring. Gateway 3/4 process began again. Project cost estimates increased £743,278.

Middlesex Street Estate Heating Replacement Project Name

Reporting Date & Number

05/11/24 (2)

Project Number 29100130

PM

Neil Clutterbuck



Key Milestones	Planned Start	Actual Start	Completion	Status
Rey Willestolles	Flatilleu Start	Actual Start	Completion	
Gateway 1&2			23/02/15	Complete
Gateway 3/4			19/07/18	Complete
Main Tender	01/08/18	01/12/18	31/05/19	Complete
Gateway 5	01/06/19	13/09/19	20/09/19	Complete
Building Contract		05/11/19		Ongoing

HEALTH & SAFETY

Accidents: 0 Near Misses: 0 Issues: 0

Change Request	Raised	Appr	Outstanding
	0	0	0
Cost (£)	0	0	0

	Status					
Budget	Programme	Risks	Quality			
AMBER	RED	AMBER	GREEN			

Summary

The scope of this project is to replace the communal heating and hot water system, including boilers, distribution pipe work, heating controls and emitters with a more modern, efficient system. TSG were appointed to complete the works in Oct/Nov 2019.

Progress with the contract was significantly delayed due to the Covid 19 public health crisis, and was subject to further length delays due to planning objections relating to the location and appearance of external pipework. An Issues Report was submitted and approved in November 2023 to cover additional costs following material and labour cost inflation and the extensive delays experienced during he pandemic.

Installations of replacement heating systems remain ongoing across Petticoat Square. There are still five refusals in Petticoat Tower, and two in Petticoat Square now awaiting the outcome of the tribunal that is being dealt with by the City's legal department (to be heard December 2024). We are also having more standard access issues with some residents around Petticoat Square and are working with our colleagues in the estate office to try and overcome these.

Once the legal issues have been resolved, if as seems likely, the contractor will have vacated the site then there will be additional costs for them to return to complete any properties outstanding and fully decomission the old system as their site setup and welfare facilities would need to be reestablished.

A further Issues Report is in preparation to seek additional funding following the discovery of unanticipated asbestos which is required to be removed to complete the remaining installations. A contract uplift circa £245k is anticiapted to be requested.

Financial Summary	Approved Budget TD	Commitment	Spend TD	EWN/ CRP	Projected Outturn Costs
Staff Costs	£325,564.00	0.00	198,732.86	£0.00	£325,564.00
Fees	£73,800.00	£5,500.00	£58,775.00	£0.00	£73,800.00
Works	£3,950,025.00	130,501.46	3,819,523.54	£0.00	£3,950,025.00
SUB TOTAL	£4,349,389.00	£136,001.46	£4,077,031.40	£0.00	£4,349,389.00
Risk Register	20.03	£0.00	£0.00	£0.00	£0.00
GRAND TOTAL	£4,349,389.00	£136,001.46	£4,077,031.40	£0.00	£4,349,389.00

GW Prog Tracker	Date	Approved Budget	CRP
Gateway 2	23/02/2015	£35,000	£0
Gateway 3/4	19/07/2018	£58,000	£0
Gateway 5	13/09/2019	£3,125,639	£0
Gateway 5 Issues	01/11/2023	£4,349,339	£0
Gateway 6			

	Risks and Issues
Section 20 Challenges.	Leaseholder(s) may challenge the S20 service charge recovery on grounds of the works being improvements or due to disrepair.
Increase in pricing during works.	A clear contract and robust contract management will be carried out throughout the project to keep a focus on cost and delivery to budget.
Delay to works completion leads to project overrunning.	No actions can currently be taken, care has been taken assessing works contractors bids to ensure realistic timescales are set.
Contractor Financial Viability.	Procurement colleagues undertake financial viability assessments as part of the tender process.
Works more extensive than planned for.	It's possible that deterioration of the unmaintained assets may not become apparent until opening up works have been undertaken.
Residents refuse access.	Should residents refuse access to their homes in order to complete works, it would cause cost and time delays to the project.

Project Name

Fire Door Replacement - Lot 2 Avondale

Reporting Date & Number

05/11/2024 (2)

Project Number 29100167

PM

NEIL CLUTTERBUCK



Key Milestones	Planned Start	Actual Start	Completion	Status
Gateway 1-4			16/12/19	Complete
Main tender	23/09/22		23/02/23	Complete
Gateway 5	04/11/22		09/11/22	Complete
Building works	15/03/23			Ongoing

HEALTH & SAFETY

Accidents: 0 Near Misses: 0 Issues: 0

Site tidy and well laid out: No complaints reported

Change Request	Raised	Appr	Outstanding
	0	0	0
Cost (£)	0	0	0

Status					
Budget	Programme	Risks	Quality		
GREEN	AMBER	GREEN	GREEN		

Summary

This project forms part a programme of works to replace all identified fire doors (residential front doors, communal corridor doors and service cupboard doors), including any associated panel surrounds and fanlight windows, within City of London Housing managed residential blocks. At Gateway 4, approval was granted to proceed to procurement on an estateby-estate basis (divided into Lots) with each procured contract to be authorised by a separate Gateway 5 report on the regular approval track. This report concerns Lot 2 of the programme encompassing Avondale

Gerda were awarded this project through the Hyde Framework (Pretium). There was an initial delay to the project due to the COL budget reviews that were taking place at the time.

All low level general needs blocks are now complete.

The residential front doors in the three Point Blocks are currently being replaced but the communal doors are on hold until ingoing issues are resolved with the Sprinkler system project. Harman Close communal doors are also on hold as there are cables for the door entry system, the fire alarm system and the warden call lines that have been installed by penetrating through the existing doorsets, This prevents these doors from be removed for replacement until such essential services are renewed and relocated. A new project to do this is being developed.

Financial Summary	Approved Budget TD	Commitment	Spend TD	Projected Outturn Costs
Staff Costs	£100,000	£0	£44,964	£60,000
Fees	£100,000	£5,600	£1,970	£20,000
Works	£2,843,751	£1,142,561	£1,701,190	£2,843,751
SUB TOTAL	£3,043,751	£1,148,161	£1,748,123	£2,923,751
Risk Register	£0	£0	£0	
GRAND TOTAL	£3,043,751	£1,148,161	£1,748,123	£2,923,751

GW Prog Tracker	Date	Approved Budget	CRP
Gateway 1-4	13/12/19	£150,000	£0
Gateway 5	04/11/22	£3,043,751	£0
Gateway 6			£0

Risks and Issues					
Increase in pricing during works.	A clear contract and robust contract management will be				
Existing doorsets cannot be removed due to penetrations of essential services	Services to be renewed in forthcoming projects, fire door replacements reprogrammed to follow.				
Delay to other works completion (Sprinkler install) leads to project overrunning.	No actions can currently be taken, care has been taken assessing works contractors bids to ensure realistic				
Contractor Financial Viability.	Procurement colleagues undertake financial viability assessments as part of the tender process.				
Works more extensive than planned for.	It's possible that deterioration of the unmaintained assets may not become apparent until opening up works have been				
Residents refuse access.	Should residents refuse access to their homes in order to complete works, it would cause cost and time delays to the				

Project Name

Fire Door Replacement - Lot 3 Various Estates

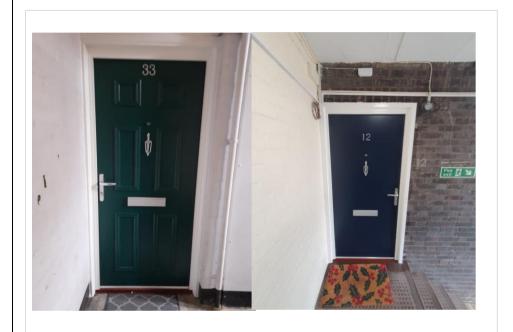
Reporting Date & Number

05/11/2024 (2)

Project Number 2910069/70/71/72

PM

NEIL CLUTTERBUCK



Key Milestones	Planned Start	Actual Start	Completion	Status
Gateway 1-4			16/12/19	Complete
Main Tender			01/02/23	Complete
Gateway 5			20/02/23	Complete
Building Works				Ongoing

HEALTH & SAFETY

Accidents: 0 Near Misses: 0

Issues: 0

Site tidy and well laid out: No complaints reported

Change Request	Raised	Appr	Outstanding
	0	0	0
Cost (£)	0	0	0

Status				
Budget	Programme	Risks	Quality	
GREEN	AMBER	GREEN	GREEN	

Summary

This project forms part a programme of works to replace all identified fire doors (residential front doors, communal corridor doors and service cupboard doors), including any associated panel surrounds and fanlight windows, within City of London Housing managed residential blocks. At Gateway 4, approval was granted to proceed to procurement on an estate by-estate basis (divided into Lots) with each procured contract to be authorised by a separate Gateway 5 report on the regular approval track. This report concerns Lot 3 of the programme encompassing William Blake Estate, Sumner Buildings, Dron House & Petticoat Tower.

Gerda were awarded this project through the Hyde Framework.

William Blake Estate - all works are complete.

Sumner Buildings - there is one outstanding residential door to be replaced, but we are liaising with the legal department to obtain access.

Dron House- all works are complete

Petticoat Tower- we have been unable to replace the communal doors in Petticoat Tower to date due to the sprinkler system project and possible damage to the new doors, while work is ongoing. We are expecting the sprinkler contractor to vacate site shortly which will allow Gerda access to the communal areas. Although space to accomodate a further contractor on Middlesex Street Estate will be of a premium due to the Eastern Base police project, following a productive on-site meeting with Neilcott, the contractors undertaking these works, an amicable agreement has been made for the location of the site set-up required for the tower communal doors to take place.

Financial Summary	Approved Budget TD	Commitment	Spend TD	Projected Outturn Costs
Staff Costs				
William Blake House	£7,500	£0	£7,173	£7,500
Sumner Buildings	£7,500	£0	£7,247	£7,500
Dron House	£7,500	£0	£6,179	£7,500
Petticoat Tower	£7,500	£0	£1,133	£7,500
Fees	£30,000	£3,257	£4,885	£10,000
Works				
William Blake House	£439,550	£95,138	£371,253	£439,550
Sumner Buildings	£356,467	£55,955	£301,296	£356,467
Dron House	£291,005	£63,435	£230,098	£291,005
Petticoat Tower	£224,724	£223,708	£1,016	£224,724
SUB TOTAL	£1,311,746	£438,236	£903,663	£1,311,746
Risk Register	£0	£0	£0	£0
GRAND TOTAL	£1,371,746	£441,493	£930,281	£1,351,746
Actuals and Committed			-	

GW Prog Tracker	Date	Approved Budget	CRP
Gateway 1 to 4	16/12/19	£150,000	£0
Gateway 5	44,977	£1,371,747	£0
Gateway 6			

Risks and Issues				
Increase in pricing during works.	A clear contract and robust contract management will be carried out			
Delay to other works completion (Sprinkler	No actions can currently be taken, care has been taken assessing			
install) leads to project overrunning.	works contractors bids to ensure realistic timescales are set.			
Contractor Financial Viability.	Procurement colleagues undertake financial viability assessments as part of the tender process.			
Works more extensive than planned for.	It's possible that deterioration of the unmaintained assets may not become apparent until opening up works have been undertaken.			
Residents refuse access.	Should residents refuse access to their homes in order to complete works, it would cause cost and time delays to the project.			

Project Name George Elliston and Eric Wilkins Refurbishmment

Reporting Date & Number

05/11/2024 (2) Project Number

29800156

PM

Lochlan MacDonald



Key Milestones	Planned Start	Actual Start	Completion	Status
Gateway 1 & 2			11/12/20	Complete
Appt Consultant	01/01/21	01/01/22	01/11/23	Complete
Options Appraisal	01/04/21	01/04/24	30/08/24	Complete
Gateway 3/4 Option Appraisal	01/04/21	01/01/25	31/01/25	Pending
Section 20 Pre tender		01/02/25	31/03/25	Pending
Main Tender	15/04/25		15/06/25	Pending
Planning Application				Pending
Section 20 Post Tender				Pending
Gateway 5				Pending
Building Contract				Pending
Completion				Pending

HEALTH & SAFETY

Accidents: 0 Near Misses: 0 Issues: 0

Change Request	Raised	Appr	Outstanding
	0	0	0
Cost (£)	0	0	0

Status					
Budget	Programme	Risks	Quality		
GREEN	GREEN RED AMBER GREEN				

Summary

This project follows on from the aborted scheme to carry out repairs at the same time as new flats were constructed on the roofs of George Elliston and Eric Wilkins Houses on the Avondale Square Estate. Since cancellation of the development scheme, progress with the refurbishment only project was delayed as part of the City's Capital Programme Review whereby this project was selected for short-term deferrment until HRA budgets could accomodate. The appointment of a consultant was delayed whilst options for the brief were considered and possible funding avenues were considered outside of he HRA.

The project scope covers: replace roof and windows, refurbish lift, brickwork repairs, communal redecoration, and drainage works as necessary.

Studio Partington have been appointed to carry out a full condition survey, design work, options appraisal and to assist with the tender process and the project management. Survey and design work is ongoing.

Financial Summary	Approved Budget TD	Commitment	Spend TD	EWN/ CRP	Projected Outturn Costs
Staff Costs	£50,000.00		£3,887.00	£0.00	£50,000.00
Fees	£150,000.00				
DesignArchitect	£110,000.00	£72,770.00	£20,100.00	£0.00	£92,870.00
Guardian Consultancy	£20,000.00		£17,130.00	£0.00	£17,130.00
Planning Consultant					
Planning Fees					
Quantity Surveyor					
Works	£0.00	£0.00	£0.00	£0.00	£3,540,000.00
SUB TOTAL	£200,000.00	£0.00	£3,887.00	£0.00	£3,700,000.00
Risk Register	£0.00	£0.00	£0.00	£0.00	TBC
GRAND TOTAL	£200,000.00	£0.00	£3,887.00	£0.00	£3,700,000.00

GW Prog Tracker	Date	Approved Budget	CRP
Gateway 1 & 2	11/12/2020	£200,000	£0
Gateway 3 & 4			
Gateway 5			
Gateway 6			

Risks and Issues		
Section 20 Challenges.	Leaseholder(s) may challenge the S20 service charge recovery on grounds of the works being improvements or due to disrepair.	
Insufficent funding capacity in HRA	Other funding streams being explored; works have already been subject to deferrment.	
Works more extensive than planned for.	It's possible that deterioration of the unmaintained assets may not become apparent until opening up works have been undertaken.	
Residents refuse access.	Should residents refuse access to their homes in order to complete works, it would cause cost and time delays to the project.	