

Environment Department Key Risks (Planning and Transportation Committee)

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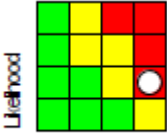
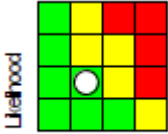


Rows are sorted by Risk Score

Risk no, title, creation date, owner	Risk Description (Cause, Event, Impact)	Current Risk Rating & Score		Risk Update and date of update	Target Risk Rating & Score		Target Date/Risk Approach	Current Risk score change indicator
ENV-CO-TR 001 Road Safety 02-May-2023 Ian Hughes; Bruce McVean	<p>Cause: Limited space on the City’s medieval street network to cope with the increased use of the highway by vehicles, pedestrians and cyclists within the City of London. Interventions and legal processes take time to deliver safely and effectively.</p> <p>Event: The City Corporation’s statutory duties and the measures outlined in the Transport Strategy are not fully and effectively implemented.</p> <p>Effect:</p> <ul style="list-style-type: none"> •The number of casualties occurring on the City’s streets rises or remains unchanged instead of reducing •The safety and feeling of safety of the City’s communities is adversely affected (Corporate Plan Outcome 1) •Physical or mental harm suffered by those involved in collisions and their associates •Economic costs of collisions impact on individuals, City businesses and wider society •The City Corporation’s ability to improve road safety is adversely impacted with businesses and/or the public by virtue of loss of credibility and/or authority 		<p>24</p>	<p>The risk assessment remains at 24 (Impact 8 - Extreme, Likelihood 3 – Possible). This reflects the risk of a fatal collision occurring. There has been one fatal collision in the last three years. Mitigating actions include a range of projects to deliver safe streets, including St Paul’s Gyratory; the Vision Zero Safer Streets Programme, the Pedestrian Priority Programme and Healthy Streets Minor Schemes. Campaigns and engagement activities are delivered in partnership with the City of London Police throughout the year, a spring/summer campaign is currently being developed. We are continuing to provide cycle training.</p> <p>22 Jan 2025</p>		<p>16</p>	<p>31-Mar-2028</p>	
							Reduce	Constant

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Action no	Action description	Latest Note	Action owner	Latest Note Date	Due Date
ENV-CO-TR 0011	<p>A programme of projects to reduce road danger on the City's streets including:</p> <ul style="list-style-type: none"> • All Change at Bank • St Paul's Gyratory Transformation • Healthy Streets Minor Schemes. 	<p>Projects and programmes to reduce road danger include:</p> <ul style="list-style-type: none"> • Vision Zero Safer Streets Programme - investigating and delivering safer streets proposals at priority locations as identified in the Vision Zero Plan 2023 – 2028. • St Paul's Gyratory – preferred option approved and now progressing through detailed design. • Pedestrian Priority Programme – Improvements to King William Street are expected to complete in summer 2025. Designs for Threadneedle Street and Old Broad Street are in development. • City Cluster pedestrian priority and traffic reduction – Currently consulting on proposals for improvements to Leadenhall Street, to be coordinated with new developments. • Healthy Streets Minor Schemes – a range of smaller scale projects at various locations. • Moorgate - walking and cycling improvements, including at the junction with Ropemaker Street • Cycle programme – Currently consulting on proposals for a cycle route between Aldgate and Blackfriars. 	Ian Hughes; Bruce McVean	22-Jan-2025	31-Mar-2028
ENV-CO-TR 001m	<p>Campaigns and engagement activities to encourage safe behaviours and promote safe vehicles, including:</p> <ul style="list-style-type: none"> • Active City Network • User and stakeholder liaison • Partnership working with City of London Police 	<p>Campaigns and engagement activities are delivered in partnership with the City of London Police throughout the year; a spring/summer campaign is currently being delivered. We are continuing to provide cycle training, including professional cargo bike training. The Vision Zero Action Plan identifies a range of actions relating to Safer Behaviours.</p>	Ian Hughes; Bruce McVean	22-Jan-2025	31-Mar-2028

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ENV-CO-HW 010 Car Parks: Fire Safety 02-Sep-2022 David Morris	<p>Cause: Dilapidation of the car parks and the location of some car parks, e.g. London Wall car park is beneath the road where a fire or structural issue could have wider implications.</p> <p>Event: Fire risk is increased and there is a greater likelihood of accidents and near misses within the car parks.</p> <p>Effect: Serious injury or death; structural failure could have wider implications; vehicle damage; increased insurance claims; potential enforcement action and fines; reputational damage.</p>	 <p>Likelihood</p> <p>Impact</p>	16	<p>We are aiming to improve the safety of the car parks by replacing lighting, undertaking redecoration and Facilities Management projects. A range of projects are underway or being considered for future implementation which should help to reduce this risk.</p> <p>We have received approval for our bid for circa £2.4 million from the On Street Parking Reserve for fire safety works for London Wall car park and this has started to be drawn down from November 2024.</p> <p>A bid for funding for additional fire doors on all car parks has been approved at the first stage of the Committee process.</p> <p>16 Jan 2025</p>	 <p>Likelihood</p> <p>Impact</p>	4	30-Sep-2025	Constant
							Reduce	

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ENV-CO-HW 010a	Monthly meetings are held with City Surveyor's Department (CSD) on the fire works project, and we request regular updates on progress.	London Wall ventilation works and sprinklers have been agreed by the Priority Board and are now required to be referred to Chamberlain's Department for funding. This is out to tender and is due to start in April 2025, finishing in October 2025.	David Morris	16-Jan-2025	31-Oct-2025
ENV-CO-HW 010b	A Fire Risk Assessment is carried out at each car park by an external body every 18 months.	The next Fire Risk Assessments for all four car parks will be undertaken as part of the CWP programme during 2025.	David Morris	16-Jan-2025	30-Sep-2025
ENV-CO-HW	Finalise the Fire Management Plan.	The Fire Management Plan has been drafted. Life Care Plans for the Car Parks were last drawn	David	16-Jan-	30-Sep-

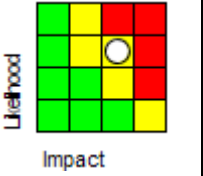
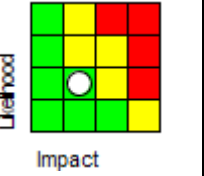
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010c		up in 2023 and incorporate the Fire Strategy and the Fire Management Plan. Life Care Plans will be updated during 2025 and will include development of revised Fire Management Plans. Bi-monthly meetings are held with CSD to discuss the Life Care Plans. Governance and progress are reviewed by the new Parking Assistant Director.	Morris	2025	2025
ENV-CO-HW 010d	Improve lighting across all car parks to improve safety and reduce energy use.	<p>There is an ongoing project led by the Energy Team to change all lighting across CoL buildings to LED. This will include the car parks.</p> <p>Tower Hill (including coach park), Baynard and Smithfield are complete. London Wall will be picked up after the sprinkler system project has been completed (estimated to be December 2025). Funding for Minorities car park is not currently available, but this may be taken forward at a later date should there be unspent monies in the CWP backlog funds.</p>	David Morris	16-Jan- 2025	30-Sep- 2025

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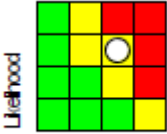
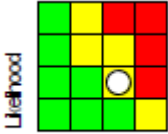
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ENV-PD-DS 001c	Following approval by P&T Committee, a Business Plan is being developed and will be presented to Members for consideration in due course.	District Surveyor HUB for LDSA and the Building Safety Regulator continues to grow with over 600 requests being received. We will continue to monitor the situation, but the HUB is active.	Gordon Roy	16-Jan-2025	31-Dec-2025

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ENV-CO-HW 009 Car Parks: Repairs and maintenance 02-Sep-2022 David Morris	<p>Cause: The facilities management of the car parks is dependent upon action by City Surveyor's Department (CSD).</p> <p>Event: Required repairs and maintenance to the car parks is delayed.</p> <p>Effect: Increased possibility of structural and safety failure; greater likelihood of fire; serious injury or death of member of the public; our liability as the occupier increases; financial impact of insurance claims and increased premiums; reputational damage.</p>		12	<p>We are reliant on the City Surveyor's Department's (CSD) assistance with actioning our requests for facilities management (FM). On a continuous basis, we liaise with CSD to address outstanding issues. We are currently recruiting a Parking Asset Manager who will take control of Facilities Management.</p> <p>16 Jan 2025</p>		4	31-Dec-2025	Constant
							Reduce	

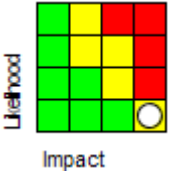
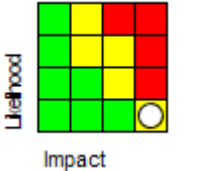

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ENV-CO-HW 009a	The contractor responsible for each car park reports daily and weekly on any issues, including near misses. Issues are logged on the Concerto (CSD) system by CoL officers for action to be taken.	This is an ongoing action which is kept under review and continues to be monitored under the parking contract to ensure reports are received and issues logged appropriately.	David Morris	16-Jan-2025	30-Sep-2025
ENV-CO-HW 009c	Monthly site 'walk-arounds' of each car park are carried out with the FM Manager, car park management contractor and CoL staff to identify and review issues.	This is an ongoing action. CoL staff ensure the monthly visits are carried out with appropriate attendees.	David Morris	16-Jan-2025	30-Sep-2025

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ENV-CO-TR 003 Transport and public realm projects not delivered due to lack of funding 22-Jun-2023 Bruce McVean	<p>Cause: Insufficient capital funding available or failure to secure sufficient capital funding through internal or external bidding processes.</p> <p>Event: Funding for capital programme ceases or is significantly reduced.</p> <p>Effect:</p> <ul style="list-style-type: none"> • Unable to deliver transport and public realm improvement projects. • Reduced delivery of City of London Transport Strategy. • Reduced delivery of transport elements of Climate Action Strategy. • Reduced delivery of projects that support Destination City. 	 <p>Likelihood</p> <p>Impact</p>	12	Impact of 4 (Major) reflects the potential for failure or delay in delivering corporate strategies and initiatives, including the Transport Strategy, Climate Action Strategy and Destination City. Likelihood of 3 (Possible) reflects current lack of TfL or other external funding and competing demands for CIL and OSPR funding. Mitigating actions including maximising the potential to use S278 funding and bidding internally for CIL and OSPR funds. 22 Jan 2025	 <p>Likelihood</p> <p>Impact</p>	8	31-Mar-2029	Constant
							Reduce	

Action no	Action description	Latest Note	Action owner	Latest Note Date	Due Date
ENV-CO-TR 003a	Submit prioritised OSPR and CIL bids for projects	Submitted bids for Ironmonger Lane and Moorgate (north of London Wall) in Q3 bidding round. Decision expected in February 2025. Submitted bid in Q4 bidding round for additional funding for the experimental traffic order to allow taxis through Bank junction. A long list of potential future bids has been prepared and is currently being prioritised, this exercise is due to complete in February 2025.	Bruce McVean	22-Jan-2025	31-Mar-2029
ENV-CO-TR 003b	Submit bids for TfL and other external funds as opportunities arise	No current opportunities but we continue to keep this under review.	Bruce McVean	22-Jan-2025	31-Mar-2029
ENV-CO-TR 003c	Maximise the use of developer and other external (e.g. BIDs) contributions to support delivery of the Transport Strategy	Continuing to maximise benefits from s278 projects. BIDs are contributing funding to several projects. Continuing to explore potential for third party funding.	Bruce McVean	22-Jan-2025	31-Mar-2029

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ENV-PD-DS 003 Inspecting Dangerous Structures 24-Nov-2015 Gordon Roy	Cause: Officers involved in inspecting a dangerous structure. Event: Any of the following: (a) structural failure or building collapse; (b) falling object(s); (c) fire; (d) live electrics; (e) toxic substances; and/or (f) trips and falls. Effect: Ranging from minor injury to death.		8	Risk is unchanged and remains valid. A range of mitigation measures are in place (as shown in the action) to control the risk. The Target Date shown is the date of the next risk review. 16 Jan 2025		8	30 April 2025	 Constant
							Accept	

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ENV-PD-DS 003a	Emergency Planning procedures in place - only authorised personnel to respond to Dangerous Structures call-outs and enter buildings. Take advice from Fire Brigade and emergency services. PPE issued and monitored. ISO9001:2015 Accredited (Quality Management Systems in place)	All mitigation measures in place.	Gordon Roy	16-Jan-2025	31-Dec-2025

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	<p>Regular inspections of the structure, covers, condition and asbestos surveys are undertaken. The Permit to Enter form must be completed and contractors checked to ensure they have suitable and sufficient equipment to enter a confined space. No smoking is allowed at any time.</p>				
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ENV-PD-PD 007a	(1) Ongoing monitoring of government regulations; (2) continue monitor progress of, and seek to influence, forthcoming legislation.	A consultation response has been submitted to the latest (and previous) government consultations.	Rob McNicol	27-Jan- 2025	30-Sep- 2025