Environment Department Key Risks (PH&ES Committee)

Generated on: 16 May 2025



Rows are sorted by Risk Score

Risk no, title, creation date, owner	Risk Description (Cause, Event, Impact)	Current Risk Rating	& Score	Risk Update and date of update	Target Risk Rating &	Score	Target Date/Risk Approach	Current Risk score change indicator
ENV-PHPP 001 Brexit - Impact on Port Health and Animal Health	Cause: The outcome of Brexit negotiations does not secure continuity of contracts, access to talent, ongoing grant funding and/or security of supply chains. Event: The City Corporation services fail to prepare appropriately for the end of the Brexit transition period. Uncertainty around the potential outcomes until it is too late to react. Effect: There is a range of potential impacts. The City Corporation's services are disrupted due to increases/changes in trade and as supply chains and contracts are reassessed, potentially increasing cost and reprioritisation of resources. Increased risk to public, animal and environmental health due to legislative changes. Increased risk and cost to consumers. Inadequate IT support if current EU software is replaced by bespoke UK systems that do not have sufficient functionality. Reduction in income if charging regimes are not established as part of Brexit. Potential for increased workload depending on whether agreement is reached from 'no deal' (check everything), through to no checks on EU products based and on risk via a full reciprocal arrangement (status quo).	Impact	24	The phased border checks commenced on 31 January 2024 with the introduction of the need for importers to submit documentation. Phase Two began on 30 April 2024, meaning that documentary, physical and identity checks are required at the border for medium and low risk food and feed imports. The first year of this new border control regime has shown that the projected throughput volumes are being realised (circa. 140,000 food and feed consignments per annum). The Service continues to develop its processes and take on additional staff to meet the new demands, including the emerging foot and mouth outbreak in Europe.	Impact	6	31-Dec- 2025	

08-Nov-2016 Gavin Stedman	The CoL has started charging on a full cost recovery basis for undertaking these controls at the border. The risk remains high (Red 24) due to continued uncertainties with the new regime and the new Government desire for a closer relationship with the EU, including discussions regarding a future veterinary agreement with the EU. In view of this, the target date has been extended to the end of 2025. 09 May 2025	Reduce Constant
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Action no	Action description		Latest Note Date	Due Date
ENV-PHPP 001c	Engage with stakeholders to assist in the identification of impacts and possible mitigations. Ensure Remembrancer and CoL departments are fully aware of the implications of Brexit on PH&PP and that they lobby accordingly.	stakeholders to ensure an effective border.		31-Dec- 2025
ENV-PHPP 001d			09-May- 2025	31-Dec- 2025

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caused by City of London staff or contractor who is unfit to drive while on City business	Cause: A member of staff/contractor who is unfit or unqualified to drive causes Event: a road traffic collision which results in Effect: death or injury; financial claim.	Impact	16	Work undertaken between Corporate Transport and HR has clarified the total number of staff currently working for the City and those who have not undertaken a driving assessment. Work with the IT has led to the development of a process to manually run regular reports in order to identify those individuals and their Chief Officers who will subsequently be notified to ensure increased compliance. Although work still remains to reduce this risk, it is an improvement. The existing software is being replaced as part of the new corporate ERP system. We are waiting for this to go live and are working HR to progress. Once in place, the new system should allow us to produce compliant reports as necessary. At that time we will review this risk and reduce the risk score if appropriate. The target date has been extended to reflect this. The current compliance rate across all departments is 74%. 12 May 2025	Impact	8	30-Oct- 2025	Constant
Joe Kingston								

Appendix 2

Action no	Action description	Latest Note		Latest Note Date	Due Date
ENV-CO-GC 002c	the online training course and ensure that it remains above	Work undertaken between Corporate Transport and HR has clarified total number of staff currently working for the City and those who have not undertaken a driving assessment. Work with IT has led to the development of a process to manually run regular reports in order to identify those individuals and their Chief Officers who will subsequently be notified to ensure increased compliance. The existing software is being replaced as part of the new corporate ERP system. We are waiting for this to go live and are working with Human Resources to progress. Once in place, the new system should allow us to produce compliant reports as necessary. At that time we will review this risk and reduce the risk score if appropriate. The action due date has been extended to reflect this. The current compliance rate across all departments is 74%.	Vince Dignam		30-Oct- 2025

Risk no, title, creation date, owner	Risk Description (Cause, Event, Impact)	Current Risk Rating &	& Score	Risk Update and date of update	Target Risk Rating &	Score	Target Date/Risk Approach	Current Risk score change indicator
ENV-CO-GC 006 A major incident, such as flooding or fire, makes Walbrook Wharf unusable as a depot	Cause: A major incident, such as flooding or fire. Event: Walbrook Wharf unusable as a depot. Effect: Unable to clean streets, collect waste or maintain City of London Police vehicles. City of London unable to meet its contractual arrangements with third parties who use the depot for their commercial purposes.	Impact	8	A robust Business Continuity Plan is in place and was discussed at the Quarterly Partnership Board meeting in January 2024. A Business Continuity Exercise was carried out in December 2024; officers are now reviewing the outcomes and appropriate actions will be undertaken before the next risk review. It was confirmed that it is now sufficient to carry out an Exercise every 18 months, instead of annually. The Business Impact Assessment is also undergoing detailed review. This risk has also been identified as a longer-term risk linked to Climate Change and is being addressed as part of the Climate Adaptation Action Plan. We continue to undertake a range of actions to control the likelihood and impact of the risk, and keep it under review, but are unable to reduce the score any further at present. The target date shown is the date that the risk will next be reviewed. 12 May 2025	Impact	8	31-Aug- 2025	Constant

Action no	Action description	Latest Note	Action owner	Latest Note Date	Due Date
ENV-CO-GC 006a	Conduct regular Business Continuity Exercise.	The Business Continuity Plan was discussed at the Quarterly Partnership board meeting in January 2024. A Business Continuity Exercise was undertaken in December 2024; officers are now reviewing the outcomes and will take appropriate actions. In future, Business Continuity Exercises will be undertaken every 18 months.		12-May- 2025	31-Aug- 2025
ENV-CO-GC 006b	Maintain fire prevention / fire safety procedures.	The City Surveyor's Department has updated Mechanical and Engineering (M&E) provision at Walbrook Wharf, including new fire walls, smoke cameras and sprinklers within the depot and around the electric vehicles and vehicle charging areas. They are currently reviewing the Fire Risk Assessment. Systems are checked and tested on a regular basis. This is an ongoing action.		12-May- 2025	31-Aug- 2025
ENV-CO-GC 006c	Reduce the impact of potential flooding.	Mitigations have been put in place for weak flood defence areas due to the close proximity of the river, but the risk of flooding remains. To prevent flood water ingress, an old roof has been renewed. The Climate Action Team is due to fund sensors for gullies. For our contractors, we have a Business Continuity Plan to enable them to operate from another department.	Vince Dignam	12-May- 2025	31-Aug- 2025

Risk no, title, creation date, owner	Risk Description (Cause, Event, Impact)	Current Risk Rating	& Score	Risk Update and date of update	Target Risk Rating & Score	Target Date/Risk Approach	Current Risk score change indicator
ENV-SLT 005 Air Quality 07-Oct-2015 Gavin Stedman	Cause: Levels of air pollution in the City, specifically nitrogen dioxide and fine particles, impact on the health of residents, workers and visitors. The City Corporation has a statutory duty to take action to improve local air quality. Event: The City of London Corporation is insufficiently proactive and resourced, and does not have the right level of competent staff, to be able to fulfil statutory obligations, as a minimum, in order to lower levels of air pollution and reduce the impact of existing air pollution on the health of residents, workers and visitors. Effect: The City Corporation does not fulfil statutory obligations and air pollution remains a problem, impacting on health. Potential for legal action against the Corporation for failure to deliver obligations and protect health. Adverse effect on ability to deliver outcomes 2 and 11 of the Corporate Plan	Impact	3	The new Air Quality Strategy 2025-30 was approved by Port Health and Environmental Services Committee in November 2024. The Strategy aims to exceed national standards, further demonstrating the City of London's commitment to maintaining and improving air quality. Delivery of the Strategy's Action Plan will be monitored and an annual assessment and progress report completed to demonstrate compliance. 19 May 2025	Impact	31-Dec- 2026	Constant

Action no	Action description			Latest Note Date	Due Date
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