City of London: Projects Procedure Corporate Risks Register PM's overall Medium CRP requested Average Open Risks Project Name: PSTN Replacement 160,000 3.2 unmitigated risk risk rating: this gateway Total estimated cost Total CRP used to Average mitigated Closed Risks 6.0 Unique project identifier: PV12345 1.150.000 (exc risk): risk score date Costed impact pre- Costed Risk Aitigating actions Post. CRP used like of CRP Officer or External Party) & moved to nitiate early engagement with CRP will be used t extend the contract with the nis could cause delays suppliers Collaborate There may be more sites depending on availability of the PSTN (4) Contractual/ and connections to Y - for mitigation Nishat £150,000.00 B - Fairly Confident £0.00 £35,000.00 £0.00 7/30/2025 'ossible Minor contract managers to supplier, to cove Partnership audit than originally aruaue insultant, as well as dentify the addition planned. inancial implications. connections currently connections and being funded by the business. Conduct a thorough resource planning exercise upfront. This CRP will be used to e project may have to would involve cross charge The discovery period inance additional Y - for mitigation estimating the required interno Nishat (2) Financial may take longer than ossible Minor £50,000,00 B - Fairly Confident £0.00 £15,000.00 £0.00 /30/2025 ources for a longer sources and their programm originally planned. duration based on period resource again: realistic project the project budget timelines and potentia If the costs are higher There is a potential risk Cost estimates have than anticipated it CRP will be used to could lead to budget Y - for mitigation en received from (2) Financial £350,000.00 B - Fairly Confident £0.00 £50,000.00 £0.00 cover costs for ossible Minor costs for GSM units may overruns, which might costs suppliers and contrac Faruque GSM unit xceed initial estimates require seeking anagers involved. additional funding There is a risk that PSTN Audit has taken ven the once-in-arequirements and place to provide futher lifetime nature of this dependencies will reassurance. Cost CRP will be used to programme, such Y - for mitigation £15.000.00 B - Fairly Confident £50.000.00 £0.00 (2) Financial emerae durina the 'ossible Minor estimates have been £0.00 Possible Minor cover an factors could impact Faruaue ansition away from the eceived from supplie additional cost scope, timelines, and Public Switched and contract resource plannina. Telephone Network (PSTN). nanagers involved. If the costs are higher There is a potential risk han anticipated, it hat the costs for IP Costs estimated based CRP will be used to could lead to budget Y - for mitigation B - Fairly Confident on previous purchases if IP hardware cover an (2) Financial compatible hardware ossible Minor £0.00 £0.00 Possible Minor £30,000,00 £0.00 verruns, which might may exceed initial reauire seekina estimates additional funding. Conduct early requirements There is a risk of gathering and Use ncreased costs later in connectivity to pilots or proof-of-CRP will be used t the project if the Y - for mitigation (2) Financial £0.00 C – Uncomfortable concepts to test digital £0.00 Unlikely £30,000.00 £0.0 analogue services once Possible Minor Serious cover an proposed digital costs additional cost the PSTN network is shut solutions before full solutions fail to fully mee rollout, ensuring ousiness needs alianment with ousiness requirements The project will closely monitor progress against milestones. escalate delays aramatly and prioritis critical path activities There is a risk that the transition in time could Additional resources and contingency (1) Compliance/ project will not meet the Serious B - Fairly Confident £0.00 Unlikely mandated PSTN switch-disruption, regulatory Regulatory planning will be applied where reputational damage necessary to protect ensure compliance with the PSTN deadline. £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 R13 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00

R17		£0.00		£0.00	£0.00	£0.00					
R18 R19		£0.00		£0.00	£0.00	£0.00 £0.00					
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RIY		£0.00		£0.00	£0.00	£0.00					
R20		£0.00		£0.00	£0.00	£0.00					
R21		£0.00		£0.00	0.00 00.03	£0.00					
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R22 R23 R24		£0.00		£0.00	£0.00	£0.00					
R23		£0.00		£0.00	£0.00 £0.00	£0.00 £0.00					
P24		£0.00		£0.00	60.00	00.03					
205					20.00	20.00		+			_
K25		£0.00		£0.00	£0.00	£0.00					
R25 R26		£0.00		£0.00	£0.00	£0.00					
R27		£0.00		£0.00	£0.00	£0.00					
N27		20.00		20.00	20.00	20.00		+			_
R28		£0.00		£0.00	£0.00	£0.00					
R29		£0.00		£0.00	£0.00	£0.00					
P30		£0.00		£0.00	£0.00	£0.00					
R30 R31		00.00		20.00	20.00	00.00					
R31		£0.00		£0.00	£0.00 £0.00	£0.00					
R32		£0.00		£0.00	£0.00	£0.00					
p23		£0.00		£0.00	£0.00	£0.00					
R33		20.00		20.00		20.00					_
R34		£0.00		£0.00	£0.00	£0.00					
R35		£0.00		£0.00	£0.00	£0.00					
R35 R36		£0.00		£0.00	£0.00 00.03	£0.00 £0.00					_
800		20.00		20.00	20.00	20.00		+			
R37		£0.00		£0.00	£0.00	£0.00					
R38		£0.00		£0.00	£0.00	£0.00					
P30		£0.00		00.03	£0.00 00.03	£0.00 £0.00					
R39 R40	+	20.00	1	20.00	40.00	20.00	+	+	1	-	_
K4U	1	£0.00	1	£0.00	£0.00	£0.00		1	1		L
R41	1	£0.00	1	£0.00	£0.00	£0.00			1	1	
R42	1	£0.00	1	£0.00	£0.00	£0.00	1	1	1	1	1
N4Z	+	20.00	-	20.00	20.00	20.00		-	+		-
R43		£0.00		£0.00	£0.00	£0.00					
P44	1	£0.00		£0.00	£0.00	£0.00					
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K45	1	£0.00	1	£0.00	£0.00	£0.00	_		1		
R46	1	£0.00	1	£0.00	£0.00	£0.00			1	1	
P47	1	£0.00		£0.00	£0.00	£0.00	1	1	1	1	1
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R53 R54	1	£0.00	1	£0.00	£0.00	£0.00		1	1		
R54		£0.00		£0.00	£0.00	£0.00					
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RSS		20.00		£0.00	£0.00	£0.00					
R56		£0.00		£0.00	£0.00	£0.00					
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R58		£0.00		£0.00	£0.00	£0.00					
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R61 R62 R63 R64 R64 R65 R65 R66 R67 R68 R69 R70 R70 R71 R72 R73 R74 R73 R74 R75 R75 R76 R77 R78 R79 R80 R81 R82 R83 R84 R85 R86 R86 R87 R87 R86 R87 R87 R88 R84 R89 R86 R87 R87		80.00 81.00		\$0.00 \$0.00	\$0.00 \$0.00	£0.00 £0.00					
R61 R62 R63 R64 R64 R65 R65 R66 R67 R68 R69 R69 R70 R71 R72 R73 R73 R74 R73 R74 R74 R75 R75 R76 R77 R78 R79 R80 R81 R82 R83 R84 R85 R86 R87 R88 R88 R89		80.00 80.00		\$0.00 \$0.00	\$0.00 \$0.00	\$0.00 \$0					
R61 R62 R63 R64 R64 R65 R65 R66 R67 R68 R69 R69 R70 R71 R72 R73 R73 R74 R73 R74 R74 R75 R75 R76 R77 R78 R79 R80 R81 R82 R83 R84 R85 R86 R87 R88 R88 R89		80.00 80.00		\$0.00 \$0.00	\$0.00 \$0.00	\$0.00 \$0					
R61 R62 R63 R64 R64 R65 R65 R66 R67 R68 R69 R69 R70 R71 R72 R73 R73 R74 R73 R74 R74 R75 R75 R76 R77 R78 R79 R80 R81 R82 R83 R84 R85 R86 R87 R88 R88 R89		80.00 81.00 81.00 81.00 81.00 81.00 81.00 81.00 81.00 81.00 81.000		\$0.00 \$0.00	\$0.00 \$0.00	\$0.00 \$0					
R61 R62 R63 R64 R64 R65 R65 R66 R67 R66 R67 R68 R69 R69 R71 R72 R72 R73 R74 R74 R75 R76 R77 R78 R79 R80 R81 R82 R83 R84 R84 R85 R86 R86 R87 R88 R88 R88 R89 R89 R90 R91		80.00 80.00		\$0.00 \$0.00	\$0.00 \$0.00	\$0.00 \$0					
R61 R62 R63 R64 R64 R65 R65 R66 R67 R66 R67 R68 R69 R69 R71 R72 R72 R73 R74 R74 R75 R76 R77 R78 R79 R80 R81 R82 R83 R84 R84 R85 R86 R86 R87 R88 R88 R88 R89 R89 R90 R91		80.00 80.00		\$0.00 \$0.00	\$0.00 \$0.00	\$0.00 \$0					
861 862 863 8 864 8 865 8 866 8 867 8 868 8 870 8 871 8 872 8 873 8 874 8 875 8 876 8 877 8 878 9 880 8 881 8 882 8 884 8 885 8 889 8 890 891 891 892 892 892 891 892		80.00 81.00		\$0.00 \$0.00	\$0.00 \$0.00	\$0.00 \$0					
861 862 863 864 865 866 867 868		80.00 80.00		\$0.00 \$0.00	\$0.00 \$0.00	\$0.00 \$0.00					
861 862 863 8 864 8 865 8 866 8 867 8 868 8 870 8 871 8 872 8 873 8 874 8 875 8 876 8 877 8 878 9 880 8 881 8 882 8 884 8 885 8 889 8 890 891 891 892 892 892 891 892		80.00 80.00		\$0.00 \$0.00	\$0.00 \$0.00	\$0.00 \$0.00					
861 862 863 864 864 865 865 866 867 868 869 8 870 871 872 873 874 873 875 876 876 877 878 879 880 881 881 882 883 884 884 885 885 886 887 888 889 889 891 892 892 893 891 892 893 894 894 894		80.00 80.00		\$0.00 \$0.00	\$0.00 \$0.00	80.00 80.00 80.00 80.00 90.00 90.00 90.00 80.00					
R61 R62 R63 R63 R64 R65 R65 R65 R66 R67 R67 R68 R69 R70 R71 R72 R73 R74 R74 R75 R76 R77 R77 R78 R90 R80 R81 R81 R82 R83 R84 R85 R85 R86 R87 R88 R88 R89 890 R91 891 R92 892 R93 894 R94 895 R94 896 R99 897 R94 898 R94 899 R94 899 R94 890 R94 891 R92 892 R93 893 R94 894		80.00 80.00		\$0.00 \$0.00	\$0.00 \$0.00	\$0.00 \$0.00					
R61 R62 R63 R63 R64 R65 R65 R65 R66 R67 R67 R68 R69 R70 R71 R72 R73 R74 R74 R75 R76 R77 R77 R78 R90 R80 R81 R81 R82 R83 R84 R85 R85 R86 R87 R88 R88 R89 890 R91 891 R92 892 R93 894 R94 895 R94 896 R99 897 R94 898 R94 899 R94 899 R94 890 R94 891 R92 892 R93 893 R94 894		80.00 80.00		\$0.00 \$0.00	\$0.00 \$0.00	\$0.00 \$0.00					
R61 R62 R63 R64 R65 R66 R67 R68 R69 R270 R271 R272 R273 R24 R273 R24 R27 R27 R28 R29 R80 R81 R82 R83 R84 R85 R86 R87 R88 R89 R90 R91 R92 R83 R84 R85 R86 R87 R88 R89 R90 R91 R93 R94 R94 R94 R95 R94 R95 R96 R97 R98 R99 R99 R94 R95 R96 R97 R98 R99 R90 R91 R92 R93		80.00 80.00		\$0.00 \$0.00	\$0.00 \$0.00	\$0.00 \$0.00					
R61 R62 R63 R64 R65 R66 R67 R68 R69 R270 R271 R272 R273 R24 R273 R24 R27 R27 R28 R29 R80 R81 R82 R83 R84 R85 R86 R87 R88 R89 R90 R91 R92 R83 R84 R85 R86 R87 R88 R89 R90 R91 R93 R94 R94 R94 R95 R94 R95 R96 R97 R98 R99 R99 R94 R95 R96 R97 R98 R99 R90 R91 R92 R93		80.00 80.00		\$0.00 \$0.00	\$0.00 \$0.00	\$0.00 \$0.00					
R61 R62 R63 R64 R65 R65 R65 R65 R65 R65 R66 R66 R67 R66 R67 R66 R67 R66 R67 R67		80.00 80.00		\$0.00 \$0.00	\$0.00 \$0.00	\$0.00 \$0.00					
R61 R62 R63 R64 R64 R65 R65 R66 R67 R68 R69 R70 R71 R72 R74 R72 R74 R75 R76 R77 R78 R79 R80 R81 R81 R82 R83 R84 R85 R86 R86 R87 R80 R81 R82 R83 R84 R82 R85 R86 R86 R87 R88 R89 R91 R92 R93 R94 R95 R96 R97 R98		80.00 80.00		\$0.00 \$0.00	\$0.00 \$0.00	\$0.00 \$0.00					
R61 R62 R63 R64 R65 R65 R66 R67 R68 R69 R270 R271 R73 R74 R73 R74 R75 R76 R77 R78 R97 R80 R81 R82 R83 R84 R85 R86 R87 R88 R89 R90 R91 R92 R89 R90 R91 R92 R89 R90 R91 R92 R93 R94 R95 R96 R97 R98 R99 R94 R95 R96 R97 R98 R99 R90 R94 R95 R86 R87 R88 R89 R90 R80		80.00 80.00		\$0.00 \$0.00	\$0.00 \$0.00	\$0.00 \$0.00					