



CITY BRIDGE
FOUNDATION

FUNDING COMMITTEE OF THE CITY BRIDGE FOUNDATION BOARD

Wednesday, 10 September 2025

Minutes of the meeting of the Funding Committee of the City Bridge Foundation Board held at Committee Rooms, West Wing, Guildhall and via Microsoft Teams on Wednesday, 10 September 2025 at 11.00 am

Present

Members:

Deputy Nighat Qureishi (Chair)
Deborah Oliver (Deputy Chair)
Deputy Paul Martinelli
Deputy James Thomson CBE
Jannat Hossain
Holly Piper
Cliff Prior
Karin Woodley

Officers:

Simon Latham	- Acting Managing Director of City Bridge Foundation
Catherine Mahoney	- CBF Communications & Engagement Director
Caroline Reeve	- CBF Head of People
Sacha Rose	- CBF Chief Funding Director
Geraldine Page	- CBF Associate Director of Learning and Operations
Tim Wilson	- CBF Associate Director of Social Investment and Social Enterprise
Matthew Robinson	- Enterprise Support Programme Manager
Abi Sommers	- Programme and Partnerships Lead (Economic Justice)
Nkechi Adeboye	- Social Investment Analyst & Relationship Manager
Anne Pietsch	- Chief Lawyer, Comptroller and City Solicitor's
Rebecca Roberts	- CBF Associate Director Programme and Partnerships
Emma Horrigan	- CBF Data Analyst
Joseph Anstee	- CBF Acting Head of Strategy & Governance
Callum Southern	- CBF Acting Governance Manager

1. APOLOGIES

No apologies were received.

2. **DECLARATIONS OF INTEREST**

Cliff Prior declared his standing interest by virtue of his previous role as Chief Executive Officer at Unlimited and indicated he would recuse himself from any discussion about Unlimited.

Sacha Rose declared her standing interest in Item 16 due to her role as a previous employee of the School of Entrepreneurs and noted her directorship of Collaboration Circle.

3. **MINUTES**

The Chief Funding Director indicated that the line “who were subject to the NRPF policy” was incorrect.

The Committee agreed to the removal of the aforementioned wording.

RESOLVED – That, the Funding Committee of the City Bridge Foundation Board, in the discharge of functions for the City Corporation as Trustee of City Bridge Foundation and solely in the charity’s best interests, that the public minutes and non-public summary of the meeting held on 9 June 2025 be agreed as a correct record, subject to the removal of the aforementioned wording.

4. **OUTSTANDING ACTIONS***

The Committee received a list of outstanding actions and noted the updates in respect of the items listed.

RESOLVED – That, the Funding Committee of the City Bridge Foundation Board, in the discharge of functions for the City Corporation as Trustee of City Bridge Foundation and solely in the charity’s best interests:

- i) Noted the report.

5. **CHIEF FUNDING DIRECTOR'S UPDATE REPORT**

The Committee considered a report which provided an update on key areas of activity. The Chief Funding Director informed the Committee that all *Bridging Divides* applications had now been assessed and there was a handful where a decision was outstanding.

RESOLVED – That, the Funding Committee of the City Bridge Foundation Board, in the discharge of functions for the City Corporation as Trustee of City Bridge Foundation and solely in the charity’s best interests:

- i) Noted the report.

6. **BUDGET MONITORING REPORT FOR CBF FUNDING ACTIVITIES: PERIOD ENDED 30 JUNE 2025**

The Committee considered a report which provided a financial update on CBF Funding activities for the period 1 April 2025 to 31 July 2025 and an updated forecast for the financial year ending 31 March 2026.

RESOLVED – That, the Funding Committee of the City Bridge Foundation Board, in the discharge of functions for the City Corporation as Trustee of City Bridge Foundation and solely in the charity's best interests:

- i) Noted the contents of the report.

7. GRANT FUNDING ACTIVITY

The Committee received a report which provided details of funds approved and rejected under delegated authority since the last meeting of the Funding Committee in June through to 18 August 2025, as well as the remaining 2025/26 grants budget, the grants spend to date and for this meeting by London Borough compared with the Multiple Index of Deprivation and any grant variations that had been approved under delegated authority.

The Chief Funding Director noted that, with the implementation of *Standing with Londoners*, standardised templates aligned to the policy would come to the Committee in future.

The Chair queried as to whether the understanding of heat maps would be adapted. The Chief Funding Director indicated it was important to understand geographical spread, instances of deprivation, and officers were currently working on standardised reporting.

A Member cautioned that IMD deprivation statistics on a borough-wide basis might not outline who recipients of funding were and considered whether it would be useful to see a breakdown at a ward level. Officers recognised the IMD data was out of date and the government was currently adapting its data collection approach. Some analysis on wards rather than Borough had been done and officers offered to share that data, however, as granular data on where beneficiaries were had not been asked for, that was a key bit of data that was missing.

An element of reporting back on grants awarded was suggested by a Member to analyse where funding was being distributed on an annual basis. Officers noted that a portfolio reporting template was being developed for the *Standing with Londoners* programme and would be shared with Members for input and confirmed the possibility of capturing data at a more detailed level would be explored.

RESOLVED - That the Funding Committee of the City Bridge Foundation Board, in the discharge of functions for the City Corporation as Trustee of City Bridge Foundation and solely in the charity's best interests:

- i) Received the report and noted its contents.

8. QUESTIONS ON MATTERS RELATING TO THE WORK OF THE COMMITTEE AND ANY OTHER BUSINESS THAT THE CHAIR CONSIDERS URGENT

There were no questions or any other business.

9. **EXCLUSION OF THE PUBLIC**
RESOLVED – That, the public be excluded from the meeting for the following items of business below which relate to functions of the Court of Common Council not subject to the provisions of Part VA and Schedule 12A of the Local Government Act 1972 and which it is considered would not be in the best interests of the charity to disclose in a public meeting (engaging similar considerations as under paragraphs 2 and 3 of Schedule 12A of the 1972 Act).
10. **NON-PUBLIC MINUTES**
RESOLVED – That the non-public minutes of the meeting held on 9 June 2025 be agreed as a correct record.
11. **FUNDING OPERATIONAL RISK REGISTER**
The Committee considered a report of the CBF Operations Director.
12. **STANDING WITH LONDONERS: ACCESS TO JUSTICE**
The Committee considered a report of the CBF Chief Funding Director.
13. **STRATEGIC TRANSITION AWARDS**
The Committee considered a report of the CBF Chief Funding Director.
14. **STRATEGIC TRANSITION AWARD - RECOMMENDATION FOR FUNDING TO SAMARITANS**
The Committee considered a report of the CBF Chief Funding Director.
15. **STANDING WITH LONDONERS: CATALYSING CHANGE – IMPLEMENTATION PRINCIPLES IN FUNDING ADVOCACY & CAMPAIGNING**
The Committee received a joint report of the CBF Communications & Engagement Director and the CBF Chief Funding Director.
16. **ENTERPRISE SUPPORT PROGRAMME DELIVERED BY SCHOOL FOR SOCIAL ENTREPRENEURS AND PARTNERS**
The Committee considered a report of the CBF Chief Funding Director.
17. **SOCIAL INVESTMENT PORTFOLIO RISK**
The Committee considered a report of the CBF Chief Funding Director.
18. **SOCIAL INVESTMENT PORTFOLIO REPORT**
The Committee considered a report of the CBF Chief Funding Director.
19. **PIPELINE OF STRATEGIC INITIATIVES***
The Committee considered a report of the CBF Chief Funding Director.
20. **QUESTIONS ON MATTERS RELATING TO THE WORK OF THE COMMITTEE AND ANY OTHER BUSINESS THAT THE CHAIR CONSIDERS URGENT AND WHICH THE COMMITTEE AGREES SHOULD BE CONSIDERED WHILST THE PUBLIC ARE EXCLUDED**
There were no non-public questions or any other non-public business raised whilst the public were excluded.

21. **CONFIDENTIAL MINUTES**

RESOLVED – That the confidential minutes of the meeting held on 9 June 2025 be agreed as a correct record.

The meeting ended at 1.28 pm

Chair

Contact Officer: Callum Southern
Callum.Southern@citybridgefoundation.org.uk