

**FINANCE AND RISK COMMITTEE OF THE BARBICAN CENTRE BOARD**  
**Monday, 8 December 2025**

Minutes of the meeting of the Finance and Risk Committee of the Barbican Centre Board held at Co-Lab Space, Level 2, Barbican Centre, Silk Street, EC2Y 8DS on Monday, 8 December 2025 at 10.00 am

**Present**

**Members:**

Tijs Broeke (Chair)  
Mark Page (Deputy Chairman)  
Aaron Anthony Jose Hasan D'Souza  
Robert Glick (External Member)  
Anett Rideg

**Observing Virtually:**

Alderman Sir William Russell

**Officers:**

David Farnsworth	- Interim CEO, Barbican Centre
Devyani Saltzman	- Barbican Centre
Jackie Boughton	- Barbican Centre
Megan Dewberry	- Barbican Centre
Emma Green	- Barbican Centre
Natasha Harris	- Barbican Centre
Nick Kapoutzis	- Barbican Centre
Ying Seow	- Barbican Centre
Philippa Simpson	- Barbican Centre
Harriet Usher	- Barbican Centre
Beau Vigushin	- Barbican Centre
James Hewett	- Chamberlain's Department
Sarah Wall	- Chamberlain's Department
Kate Doidge	- Town Clerk's Department

**1. APOLOGIES**

Apologies for absence were received from Alderman Sir Nicholas Lyons.

Alderman Sir William Russell observed the meeting virtually.

**2. MEMBERS' DECLARATIONS UNDER THE CODE OF CONDUCT IN RESPECT OF ITEMS ON THE AGENDA**

There were no declarations.

**3. MINUTES**

**RESOLVED:** - that the public minutes and non-public summary of the meeting held on 30<sup>th</sup> September 2025 be approved as an accurate record.

**4. QUESTIONS ON MATTERS RELATING TO THE WORK OF THE COMMITTEE**

There were no public questions.

**5. ANY OTHER BUSINESS THAT THE CHAIR CONSIDERS URGENT**

There were no public items of urgent business.

**6. EXCLUSION OF THE PUBLIC**

**RESOLVED:** - that under Section 100A of the Local Government Act 1972, the public be excluded from the meeting for the following items, on the grounds that they involve the likely disclosure of Exempt Information, as defined in Part 1 of Schedule 12A of the Local Government Act.

**7. NON-PUBLIC MINUTES**

Following comments made on the accuracy, the Sub-Committee agreed to defer approving the non-public minutes of the previous meeting to the next meeting.

**8. ANNUAL BUDGET**

The Sub-Committee received a joint report of the Chamberlain and Interim CEO, Barbican Centre, concerning the Barbican Centre's annual budget for 2026/27.

**9. BARBICAN BUSINESS REVIEW**

The Sub-Committee received a joint report of the Chamberlain and Interim CEO, Barbican Centre, concerning the Barbican Business Review for October 2025 (Period 7).

**NOTE:** Following the end of this item, the Sub-Committee agreed to amend the running order, to receive Agenda Item 10, Sustainability Plan 2025-2028, following Agenda Item 11, Health and Safety Update.

**10. HEALTH AND SAFETY UPDATE**

The Sub-Committee received an report of the Interim CEO, Barbican Centre, providing an update on the Barbican's current health and safety position.

**11. SUSTAINABILITY PLAN 2025 - 2028**

The Sub-Committee received a report of the Interim CEO, Barbican Centre, introducing the Barbican Centre's Sustainability Plan 2026-2030.

**12. CYBER SECURITY ANNUAL REPORT**

The Sub-Committee received a report of the Interim CEO, Barbican Centre, concerning the annual review of the Barbican Centre's cyber security posture.

**13. RISK UPDATE**

The Sub-Committee received a report of the Interim CEO, Barbican Centre, concerning the risk management system in place at the Barbican Centre and an update on the significant risks that had been identified and associated mitigation measures.

**14. PROGRAMMING & EVENTS RISK REGISTER**

The Sub-Committee received a report of the Interim CEO, Barbican Centre, concerning the Arts Programming & Business Events Risk Register.

**15. NON-PUBLIC QUESTIONS ON MATTERS RELATING TO THE WORK OF THE COMMITTEE**

There were no non-public questions.

**16. ANY OTHER BUSINESS THE CHAIR CONSIDERS URGENT AND WHICH THE COMMITTEE AGREE SHOULD BE CONSIDERED WHILST THE PUBLIC ARE EXCLUDED**

There were no non-public items of urgent business.

**The meeting ended at 11.00 am**

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Chairman

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