

# Open Spaces Risk Register

| Code | Description (Cause, Event, Impact)  | Risk owner  | Current Risk Matrix | Target Risk Matrix | Target Date |
|------|---|-------------|---------------------|--------------------|-------------|
| CR11 | <p><b>Cause:</b> The earth dams on Hampstead Heath are vulnerable to erosion caused by overtopping</p> <p><b>Event:</b> Severe rainfall event which causes erosion which results in breach, leading to failure of one or more dams</p> <p><b>Impact:</b> Loss of life within the downstream community and disruption to property and infrastructure – including Kings Cross station and the Royal Free Hospital. A major emergency response would need to be initiated by Camden Council and the police at a time when they are likely to already be dealing with significant surface water flooding. Damage to downstream buildings and infrastructure would result in significant re-build costs. The City's reputation would be damaged. An inquiry and legal action could be launched against the City.</p> <p>The Ponds Project has been</p> | Sue Ireland |                     |                    | 31-Oct-2016 |

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|         | initiated to mitigate this risk as the current interim mitigations of telemetry, weather monitoring, an on-site emergency action plan do not address the issue of the dam's vulnerability to overtopping  |             |                     |                    |             |
| OSD 001 | <p><b>Causes:</b> Poor understanding or utilisation of health and safety policies, procedures and safe systems of work; inadequate training; failure to implement results of audits; dynamic risk assessments not undertaken</p> <p><b>Event:</b> Staff or contractors undertake unsafe working practices</p> <p><b>Impact:</b> Injury or death of a member of staff, contractor or a member of the public.</p> | Sue Ireland |                     |                    | 01-Apr-2016 |
| OSD 002 | <p><b>Causes:</b> Severe wind, prolonged heat, heavy snow, heavy rainfall – potential to increase with climate change</p> <p><b>Event:</b> Severe weather at one or more site</p> <p><b>Impact:</b> Strong winds cause tree limb drop, prolonged heat results in fires, snow disrupts sites access, rainfall results in flooding and impassable areas, site closures</p>  | Sue Ireland |                     |                    | 01-Apr-2016 |

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| OSD 003 | <p><b>Causes:</b> Lack of appropriate skill sets to deliver projects; cultural resistance; initial scoping of project outcomes and timescales inaccurate</p> <p><b>Event:</b> Department is unable to deliver its roadmap projects and programmes in agreed timescales or achieve agreed outcomes</p> <p><b>Impact:</b> Alternative savings undertaken which may not be consistent with achieving cultural change or improving outcomes.</p> | Sue Ireland |                     |                    | 01-Apr-2016 |
| OSD 004 | <p><b>Causes:</b> Inadequate proactive and reactive maintenance; failure to identify and communicate maintenance issues</p> <p><b>Event:</b> Operational or public buildings become unusable</p> <p><b>Impact:</b> Service capability disrupted; ineffective use of staff resources; damage to corporate reputation; increased costs for reactive maintenance</p>  | Sue Ireland |                     |                    | 01-Apr-2016 |
| OSD 005 | <p><b>Causes:</b> Inadequate biosecurity, buying of infected trees, plants or cattle, spread of windblown Oak Processionary Moth (OPM ) from adjacent sites</p> <p><b>Event:</b> Sites become infected by animal, plant or tree diseases</p> <p><b>Impact:</b> Public access to sites restricted, animal culls, tree decline, reputational damage, cost</p>  | Sue Ireland |                     |                    | 01-Apr-2016 |

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|         | of control of invasive species, risk to human health from OPM or other invasives  |             |   |   |             |
| OSD 006 | <p><b>Cause:</b> Pressure on housing and infrastructure in London and South East; failure to monitor planning applications and challenge them appropriately; challenge unsuccessful; lack of resources to employ specialist support</p> <p><b>Event:</b> Major development near an open space</p> <p><b>Impact:</b> Permanent environmental damage to plants, landscape and wildlife, access issues, potential for encroachment</p> | Sue Ireland |  |  | 01-Apr-2016 |
| OSD 007 | <p><b>Cause:</b> Failure to provide attractive employment prospects for skilled staff.</p> <p><b>Event:</b> Staff capacity greatly reduced as skilled workers move to other fields.</p> <p><b>Impact:</b> Reduced capacity, decline in quality of work, reduced ability to deliver core responsibilities, staff motivation declines.</p>  | Sue Ireland |  |  | 01-Apr-2016 |