

BARBICAN CENTRE BOARD

Wednesday, 15 July 2015

Minutes of the meeting of the Barbican Centre Board held at Committee Rooms, 2nd Floor, West Wing, Guildhall on Wednesday, 15 July 2015 at 10.30 am

Present

Members:

Deputy John Tomlinson (Chairman)
Deputy Dr Giles Shilson (Deputy Chairman)
Deputy John Bennett
Lucy Frew
Tom Hoffman
Emma Kane
Jeremy Mayhew
Deputy Catherine McGuinness
Sir Brian McMaster
Cllr Guy Nicholson
Trevor Phillips
Judith Pleasance
Keith Salway
Tom Sleigh
Michael Welbank

In Attendance

Officers:

Sir Nicholas Kenyon	Managing Director, Barbican Centre
Michael Dick	Director of Operations & Buildings, Barbican Centre
Sean Gregory	Director of Creative Learning, Barbican Centre
Louise Jeffreys	Director of Arts, Barbican Centre
Leonora Thomson	Director of Audiences & Development
Steve Eddy	Head of HR, Barbican Centre
Lorna Gemmell	Head of Communications, Barbican Centre
Jackie Boughton	Head of Sales, Barbican Centre
Lee Dobson	Head of Event Management, Barbican Centre
Jo Daly	PA to the Managing Director, Barbican Centre
Caroline Al-Beyerty	Financial Services Director, Chamberlain's Department
Niki Cornwell	Head of Barbican Finance, Chamberlain's Department
Paul Nagle	Head of Finance Projects, Chamberlain's Department
Gregory Moore	Town Clerk's Department

1. APOLOGIES

Apologies for absence were received from Roly Keating, Vivienne Littlechild and Wendy Mead.

2. **MEMBERS' DECLARATIONS UNDER THE CODE OF CONDUCT IN RESPECT OF ITEMS ON THE AGENDA**

There were none.

3a. **BOARD MINUTES**

The public minutes and summary of the Barbican Centre Board meeting held on 27 May 2015 were approved, subject to Lucy Frew being recorded as having been present.

Matters Arising

Barbican and Golden Lane Area Strategy: Consultation Response (p8) – the Managing Director advised that, upon further reflection, it had been felt that it would be inappropriate for the Board to send a response on this matter. Management had consequently prepared a response to send independently of the Board and would circulate this to Members for information.

Appointment to Nominations Committee (p7) – With it having been agreed to defer the appointment of an external Member to the Nominations Committee until this meeting, the Chairman advised that Trevor Phillips had since expressed his willingness to serve. It was consequently,
RESOLVED: That Trevor Phillips be appointed to the Nominations Committee for the ensuing year.

3b. **MINUTES OF THE FINANCE COMMITTEE**

The draft public minutes and summary of the meeting of the Finance Committee of the Barbican Centre Board held on 1 July 2015 were received.

3c. **MINUTES OF THE RISK COMMITTEE**

The draft public minutes and summary of the meeting of the Risk Committee of the Barbican Centre Board held on 9 June 2015 were received.

4. **MANAGEMENT REPORT BY THE CENTRE'S DIRECTORS**

Members received a report of the Managing Director providing updates from the Barbican Directors on their respective areas. The Directors spoke to each update, with a number of questions asked by the Board:

Sir Simon Rattle - Artist in Association: In response to the news that Sir Simon Rattle had agreed to become the artist in association with both the Barbican Centre and the Guildhall School of Music and Drama, Members sought clarification as to what this role would entail. It was clarified that the role would not be remunerated and that no formal contract was in place, this was an informal agreement which would mark the beginning of a discussion as to what form exactly his contribution would make.

Centre for Music: Whilst expressing their appreciation for the fast-moving nature of the developments around the Centre for Music, a number of Members expressed concerns that they were not sufficiently sighted on the feasibility study's progress and sought clarification as to when they might have the opportunity to receive an update and offer constructive critique on the findings

to date. The Managing Director advised that the intention had been to bring the findings of the interim report to this meeting to provide that very opportunity; however, the interim report had unfortunately not quite concluded in time for this to be possible. He agreed that it was important that Board Members were kept informed of progress and the direction of travel, advising that he would share the findings of the interim report with Members as soon as they were received. He also noted that the input of the Board would be particularly crucial once the feasibility study was complete and discussions as to the next phase began.

RECEIVED.

5. **QUESTIONS ON MATTERS RELATING TO THE WORK OF THE BOARD**

There were no questions.

6. **ANY OTHER BUSINESS THAT THE CHAIRMAN CONSIDERS URGENT**

There were no urgent items.

7. **EXCLUSION OF THE PUBLIC**

RESOLVED – That under Section 100A(4) of the Local Government Act 1972, the public be excluded from the meeting for the following items on the grounds that they involve the likely disclosure of exempt information as defined in Part 1 of Schedule 12A of the Local Government Act.

Item No.

8a - 21

Paragraph No.

3

8a. **NON-PUBLIC MINUTES**

The non-public minutes of the Board meeting held on 27 May 2015 were approved.

8b. **NON-PUBLIC MINUTES OF THE FINANCE COMMITTEE**

The draft non-public minutes of the meeting held on 1 July 2015 were received.

8c. **NON-PUBLIC MINUTES OF THE RISK COMMITTEE**

The draft non-public minutes of the meeting held on 9 June 2015 were received.

9. **OUTSTANDING ACTIONS OF THE BOARD**

The Board received a report of the Town Clerk setting out the outstanding actions list and noted the various updates and additions.

10. **CREATIVE LEARNING**

The Board received a report of the Director of Creative Learning providing Members with a breakdown of his department's activities over the past year, along with an outline of a nascent five year plan for the future direction of the Centre's Creative Learning offering.

11. **UPDATE ON DIGITAL STRATEGY**

The Board received a report of the Director of Audiences & Development updating Members on the progress being made in respect of the Centre's digital technology and presenting a refreshed "whole organisation" approach to digital strategy.

12. **STRATEGIC PLAN**

The Board considered and approved a report of the Director of Audiences & Development setting out a new Strategic Plan for the Barbican, including the five new strategic goals for the Centre, ten cross-cutting projects and the activities within them, and the capabilities the organisation will need to deliver the activities.

13. **SERVICE BASED REVIEW: ROADMAP**

The Board received a report of the Chief Operating & Financial Officer providing an update on progress made in meeting the Centre's Service Based Review targets and identifying key milestones and activities.

14. **BARBICAN AND GSMD CAPITAL CAP REPLACEMENT**

The Board received a report of the Chamberlain outlining the proposed changes to the way in which capital projects were to be prioritised and funded following the replacement of the Capital Cap process.

15. **CAPITAL CAP ANNUAL REPORT**

The Board considered and approved a report of the Managing Director setting out the final outturn position for the second year (2014/15) of the Cap 3 period and presenting a revised project programme and expenditure plans for the final two years of Cap 3 (2015/16 & 2016/17).

16. **GATEWAY 2 PROJECT PROPOSAL: PROPOSED INVESTMENT, FROBISHER LEVEL 4**

The Board considered and approved a report of the Managing Director concerning proposed investment at Frobisher Crescent.

17. **EXHIBITION HALL 1 ENABLING WORKS**

The Board received a report of the City Surveyor concerning the commencement of enabling works in respect of the proposed development of Exhibition Hall 1.

18. **BUSINESS REVIEW**

The Board received a report of the Chief Operating & Financial Officer presenting the Business Review for the Period 2 Accounts 2015/16.

19. **DEVELOPMENT UPDATE**

The Board received a report of the Chief Operating & Financial Officer which set out the latest fundraising results against budget.

20. **RISK UPDATE**

The Board received a report of the Managing Director updating Members on the key risks facing the Centre and detailing the steps being taken to mitigate these risks.

21. **REPORT OF URGENT ACTION TAKEN**

The Board received a report of the Town Clerk advising of one action taken in accordance with urgency procedures since the last meeting.

22. **QUESTIONS RELATING TO THE WORK OF THE BOARD**

There were no questions.

23. **ANY OTHER BUSINESS THE CHAIRMAN CONSIDERS URGENT**

There were no urgent items.

The meeting ended at 12.25 pm

Chairman

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