# The City Bridge Trust Investing In Londoners: Application for a grant



# About your organisation

About your	
Name of your organisation:	ansfield etion, what is its name?
organisation is part of a larger organis	action, see
In which London Borough is your organisation	n based.
Newham	Fundraising and Communications Communications
Miss Briony Fleming  Miss Briony Fleming  Miss Briony Fleming	Charity, Charitable Incorporated Company or company number: 220085
Legal status of organisation:  Registered Charity  When was your organisation established?	31/10/2000
Grant	Request
Trust's progra	ammes are you applying?
Under which of City Bridge Had Strengthening I Strengthening I Which of the programme outcome(s) do	London's Voluntary Sector  Les your application aim to achieve?  Les your application aim to achieve?
Which of the programme outcome(s) do  More organisations with improved s	skills in financial
	nding request in one sentence.  emerging Voluntary and Community Sector ge and resources around successful financi
management.  When will the funding be required? 3	
How much funding are you requesting	ng? Year 3: £48,555 2: £46,731
Year 1: £48,210	
Total: £143,496	

Borough of Newham, directions organisations each year.	working in the heatommunity developmently delivering serve our two centres and contributions and the serve of	tham. To create a strong and deliver the space, connectioning some of the worst povering some of the worst povering to around 1000 people to open twelve hours a day, witles. Our services bring to deprivation. We aim to import the services, whilst also developing ace, connections and develop poverty in England, to thrive	130 years. We in the London and 900 seven days a week, gether people from rove people's lives: ag community groups
to enable people, rushing			
- of staff		Management committee	Active volunteer
Number of staff Full-time:	Part-time:	members:	50
Full-unie:		10	
8	0		
	arganis	ation	w long is the outsta
Property occupied	d by your organiz	If leased/rented, ho	M IOUS
Links.	n owned, leased or	agreement?	

agreement?

Is the main property owned, leased or

rented by your organisation?

Owned

Project aims: We will work with small and developing VCSE organisations to give them the skills to understand, record and control their finances. We will aim to help organisations better understand financial practices and what they must do to be financially viable. We will create a pool of resources to help groups upskill their staff teams and put in place effective financial procedures - leaving a long lasting and effective legacy for the project. We will deliver 1:1 sessions, outreach and group training and workshops to ensure effective learning environments that work for each organisation

Need for Project: As an infrastructure organisation we work with almost 200 new and developing groups a year. When supporting groups with funding applications we are aware that many do not have sound finance systems that are robust enough to create a viable audit trail once they are successful with external funding. We run a seed grant programme for our sister charity Aston-Mansfield Charitable Trust and are aware of the poor quality of financial reporting on the end of grant period. We are currently the only capacity building organisation working with small and emerging groups in Newham. Groups often come to u when contact with other agencies alerts them to the fact that they are not managing their finances effectively: funders requesting information they do not have, or official bodies unsatisfied with annual accounts. Groups commonly make contact when wanting to apply for funding and discover in the process that they have no financial systems in place or no

How the work will be delivered: The project will recruit two workers responsible for: outreach & 1:1 work with small-medium VCSE groups; development and piloting of a finance toolkit and fact sheets; organising and delivering a programme of training session and events (supported by corporate partners and our own staff/contacts). We will recruit volunteers who will bring specialist financial expertise to the project. The project will develop a range of resources including a finance toolkit for new groups. This toolkit would include templates, model policies and procedures and the software to run a simple petty cash and financial recording system for a small start up group. Other resources would be developed to meet the needs of organisations at different points of their journey. Resour will offer information in straightforward language and template spreadsheets and policies for groups to tailor for their own use.

Why our organisation: We are well connected - we have a mailing list of nearly 700 local groups that we contact monthly with information on local events and updates on the voluntary sector. We have been working in this arena for the last 25 years and our organisation has been around for over 100 years. We delivered a community accountant project that closed about 8 years ago but still signpost groups looking for financial servi to accountants. In a recent impact survey for CIU users 37% of the suggestions for future training were linked to funding or finance.

How will it meet the trust's outcomes and principles of good practice: Both volunteers a users are integral to our project and its ongoing success. Users have already been consulted on their organisational needs and we will continue to consult and evaluate the experience of users to ensure the project stays responsive to need. Volunteers will be sought out and relationships developed to create an effective two-way learning proces with all the work AM delivers, our project will target and work with groups that fully re the diverse demographics of Newham.

If you need any planning or other statutory consents for the project to proceed, what stage have the applications reached?

Do you have a Vulnerable Adults policy? Yes

What Quality Marks does your organisation currently hold?

We are an Investors in People qualified organisation. Our buildings are OFSTED registered and our children's play project is rated as Outstanding. We are a Living Wage employer and our Youth Programme Is currently working towards a nationally recognised quality mark for youth provision.

### **Outputs and outcomes**

What are the main activities or outputs you want to deliver? Please include no more than 5. By activities or outputs we mean the services, products or facilities you plan to deliver. If you plan to deliver work over more than one year you should include activities over the full grant period requested. Try to be specific.

Outreach and 1:1 sessions with new and developing groups - to help them assess gaps in their knowledge and understanding and help them recognise what they need to learn and develop.

Deliver training sessions to upskill and share knowledge and learning with VCSE organisations in Newham.

Plan, research and develop a range of tools and fact-sheets which can be used by VSCE organisations to continue and share their learning and ensure their organisations are financially stable.

Recruit a pool of volunteers with financial expertise to help expand and develop the reach of the programme.

Deliver activities which are tailored to each individual organisation and help them move forward against their own goals.

What main differences or outcomes do you hope the activities you have described above will achieve? Please include no more than 5. By differences or outcomes we mean the changes, benefits, learning or other effects that result from the work your project would deliver. These might be for individuals, families, communities or the environment.

By the end of the project participants will: have improved knowledge and expertise in financial management from writing budgets to managing and recording income and expenditure. As a result their organisations will be more accountable and sustainable.

By the end of the project participants will: have customised financial policies and procedures in place in their organisation that they use to effectively manage their finances and can demonstrate this effective financial management to others.

By the end of the project participants will: have attended workshops that enhance and broaden their understanding of managing finance and the financial requirements of running a charity (SORP). The organisations they lead will therefore be more effectively managed and more accountable.

By the end of the project participants will: be more aware of good practice and legal requirements in relation to financial management and be able to call on a pool of corporate mentors and advisors to help groups improve their organisation's financial learning and capacity where needed.

By the end of the project participants will: Have access to resources that can be used to ensure they can establish sound financial systems from the beginning of their existence.

Do you plan to continue the activity beyond the period for which you are requesting funding? If so, how do you intend to sustain it? If not, what is your exit strategy?

At the end of the project we will have a cohort of experienced volunteers and established a reputation&expectation of this service within the CIU. We will establish a programme of work, toolkits and factsheets, a rigorous and successful induction and training plan for volunteers. Our volunteer coordinator could maintain this service with management input from core staff in the CIU.

# Who will benefit?

# About your beneficiaries

How many people will benefit directly from the grant per year?
200
To which Constant and the Constant and t
In which Greater London borough(s) or areas of London will your beneficiaries live?
Newham (100%)
What age group(s) will benefit?
All ages
What gender will beneficiaries be?
All
What will the ethnic grouping(s) of the beneficiaries be?
A range of ethnic groups
Other ethnic group, please give details:
hat proportion of the beneficiaries will be disabled people?
1-10%

# Funding required for the project

# What is the total cost of the proposed activity/project?

Expenditure heading	Year 1	Year 2	Year 3	Total
Staff Costs (Project Lead, Project Worker& Volunteer)	31,122	31,429	31,738	94,289
Staff Recruitment	300	0	D	300
Staff& Volunteer Training	1,000	1,000	1,000	3,000
Staff and Volunteer Travel Costs	468	468	468	1,404
Events and Training (inclusive of room hire, materials, refreshments& publicity)	1,940	1,740	1,740	5,420
Venue Hire and Office Accomodation	5,040	5,040	5,040	15,120
Production of resources (inclusive of FactSheets and Toolkit, and including monitoring, evaluation and final impact report)	1,100	250	1,750	3,100
Running Costs (inclusive of stationary, photocopying, telephones etc.)	1,600	1,150	1,150	3,900
Overheads (management& supervision, HR, IT and finance support)	5,640	5,654	5,669	16,963

TOTAL:	48,210	46,731	48,555	143,496
		1		

# What income has already been raised?

	1	Year 3	Total
0	0	0	0
0	0	0	0

# What other funders are currently considering the proposal?

Source	Year 1	Year 2	Year 3	Total
	0	0	0	0
TOTAL:	0	0	0	0

# How much is requested from the Trust?

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### Finance details

Please complete using your most recent audited or independently examined accounts.

Financial year ended:	Month: March	Year: <b>2016</b>
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Income received from:	£
Voluntary income	7,752
Activities for generating funds	42,663
Investment income	0
Income from charitable activities	1,255,068
Other sources	17,626
Total Income:	1,323,109

Expenditure:	£	
Charitable activities	1,226,187	
Governance costs	30,874	
Cost of generating funds	78,201	
Other	0	
Total Expenditure:	1,335,262	
Net (deficit)/surplus:	-12,153	
Other Recognised Gains/(Losses):	0	
Net Movement in Funds:	-12,153	

Asset position at year end	£
Fixed assets	1,852,334
Investments	o
Net current assets	213,644
Long-term liabilities	3,123
*Total Assets (A):	2,062,855

Reserves at year end	£
Restricted funds	57,294
Endowment Funds	1,609,470
Unrestricted funds	396,091
*Total Reserves (B):	2,062,855

<sup>\*</sup> Please note that total Assets (A) and Total Reserves (B) should be the same.

### Statutory funding

For your most recent financial year, what % of your income was from statutory sources? 1-10%

### Organisational changes

Describe any significant changes to your structure, financial position or core activities since the date of your most recent accounts:

We are undertaking a new strategic direction to make our core service areas more integrated/joined up for our clients, with an anticipated 3 year transition period. Our board agreed upon using a set amount of reserves to implement this. This will be monitored by the board at bimonthly meetings. The monitoring will take the form of a financial statement and progress against the agreed plan.

Grant Ref: 14021

### **Previous funding received**

Please list the funding received by your organisation from the following statutory sources during the last THREE years.

	Year 3 £	Year 2 £	Most recent
City of London (except City Bridge Trust)	0	0	0
London Local Authorities	28,190	6,111	6,924
London Councils	0	0	0
Health Authorities	0	0	0
Central Government departments	0	0	0
Other statutory bodies	0	0	0

## Previous grants received

Please list the grants received by your organisation from charitable trusts and foundations (other than City Bridge Trust) during the last THREE years. List source, years and annual amounts. Please include the 5 largest only.

Name of Funder	Year 3	Year 2	Most recent
Aston-Mansfield Charitable Trust	494,000	375,000	400,000
Heritage Lottery	0	18,050	0
East End Community Foundation	0	7,000	9,400
London Catalyst	0	8,000	5,000
Children in Need	0	2,891	6,957

### **Declaration**

I confirm that, to the best of my knowledge, all the information I have provided in this application form is correct. I fully understand that City Bridge Trust has zero tolerance towards fraud and will seek to prosecute and recover funds in every instance.

Please confirm: Yes

Full Name: Briony

Role within

**Fleming** 

Organisation: